



BOARD of CLALLAM COUNTY COMMISSIONERS MINUTES for the week of June 8-12, 2026

1d

JUN 16 2026

WORK SESSION – 9 a.m.

The work session convened at 9 a.m., Monday, June 8, 2026. Present were Commissioners Ozias, Johnson, and French and Administrator Mielke.

Items of discussion per the agenda published June 3 were:

- Calendar/Correspondence
- Resolution appointing Linda Middleton and Kasi O'Leary to the Peninsula Housing Authority Board of Commissioners
- Resolution appointing Carolyn Brock, Brock Stone, and Paul Stehr-Green to the Animal Solutions Advisory Committee
- Resolution appointing Bill Alton and Suzie Nunley to the Lake Sutherland Steering Committee
- Resolution appointing Kenneth Reandeau to the Solid Waste Advisory Committee
- Resolution appointing Jenna Ziogas to the Marine Resources Advisory Committee
- Agreement amendment 11 with the Department of Health for the consolidated contract for various health and human services programs
- Agreement amendment 1 with Department of Social and Health Services for client service programs
- Pre-application questionnaire with the Office of Crime Victim's Advocacy for the Victim Witness Assistance Domestic Violence Grant
- Pre-application questionnaire with the Office of Crime Victim's Advocacy for the Victim Witness Assistance Grant
- Open County position review
- Parks capital repair and improvements update
- Discussion regarding state forest transfer lands reconveyance considerations

Meeting concluded at 10:28 a.m.

REGULAR MEETING OF THE BOARD OF CLALLAM COUNTY COMMISSIONERS

Chair French called the meeting to order at 10 a.m., Tuesday, June 9, 2026. Also present were Commissioners Ozias and Johnson, and Administrator Mielke.

REQUEST FOR MODIFICATIONS/APPROVAL OF AGENDA

ACTION TAKEN: CRJm to adopt the agenda as presented, CMOs, mc

Public comment for agenda items

- John Worthington, Sequim, commented on item 1a
- Teresa Miller, Sequim, commented on item 1a

CONSENT AGENDA

1a Approval of vouchers for the week of June 1

The following warrants and electronic payments are approved for payment:

Accounts Payable Total

Warrant Numbers:

9953853 – 9954017

\$691,645.83

Electronic Payment Dates:

N/A

\$0.00

Total Accounts Payable:

\$691,645.83

BOARD of CLALLAM COUNTY COMMISSIONERS
MINUTES for the week of June 8-12, 2026
Page 2

1b Approval of minutes for the week of June 1

1c Call for hearing to be held on Tuesday, June 30, 2026, at 10:30 a.m. regarding allocation of Regional Surface Transportation Block Grant (STBG) Funding

ACTION TAKEN: CRJm to adopt the consent agenda as presented, CMOs, mc

REPORTS AND PRESENTATIONS

- CRJ reported on Olympic Area Agency on Aging name change to Aging and Adult Services of Coastal Washington, Walmart employment and reinvestment in the community
- CMO reported on Salish Behavioral Health Administrative Services Organization, Solid Waste Advisory Committee
- CMF reported on Olympic Regional Honor Band, North Olympic Discovery Marathon, Housing Solutions Committee
- ATM reminded that the County website agenda and minutes center will no longer be maintained. The site is directed to the Clallam County CivicClerk Portal. Citizens may need to update any saved bookmarkers so they get directed to the CivicClerk Portal for agendas, minutes and recordings.

CONTRACTS AND AGREEMENTS

2a Agreement with Ovibos Consulting to develop a comprehensive marketing and content strategy for Clallam County Parks

ACTION TAKEN: CRJm to approve, CMOs, mc

2b Agreement with City of Sequim for procurement of materials and supplies

ACTION TAKEN: CRJm to approve, CMOs, mc

2c Agreement with Department of Commerce for Connecting Housing to Infrastructure Program Peninsula Housing Authority's Eklund at Gales Project

ACTION TAKEN: CRJm to approve, CMOs, mc

2d Agreement with Public Utility District No. 1 of Clallam County for the Connecting Housing Infrastructure Program Grant - Peninsula Housing Authority's Eklund at Gales Project

ACTION TAKEN: CRJm to approve, CMOs, mc

Public comment

- Michael Williams, commented on affordable housing, raising costs and taxes, drug situations
- John Worthington, Sequim, commented on Dungeness, estuary grant
- Karin Cummins, Sequim, commented on willing seller and willing buyer, Recompete
- Denise Lapio, Sequim, commented on Olympic Medical Center services
- Terri DiMartino, Sequim, commented on document recording fees, homelessness, vouchers, William Shore Memorial Pool District, Safe Parking Program
- Eric Fehrmann, Sequim, commented on taxes, Jamestown S'Klallam Tribe, consolidated contract, harm reduction, Oxford House
- Mark Klinke, Clallam County, commented on Board of Health, Board of Health Officer, harm reduction
- Kenneth Reandeau, Port Angeles, commented on North View development, affordable housing
- Mark Curtis, Sequim, commented on public safety town hall meeting
- Teresa Miller, Sequim, commented on Olympic Medical Center
- Jeff Tozzer, Sequim, commented on North View development, Walmart, property and sales taxes, Jamestown S'Klallam Tribe letter regarding property and lodging taxes

BOARD of CLALLAM COUNTY COMMISSIONERS
MINUTES for the week of June 8-12, 2026
Page 3

The meeting concluded at 11:23 a.m. and continued to an executive session to be held on June 9, 2026 at 12 p.m. to discuss the qualification of an applicant for public employment, or to review the performance of a public employee.

EXECUTIVE SESSION – June 9, 2026 at 12 p.m.

The Board convened in open session at 12 p.m. on June 9, 2026, to discuss the qualification of an applicant for public employment, or to review the performance of a public employee.. Present were Commissioners Ozias, French and Johnson, Human Resources/Risk Management Dennler, Sheriff's Office King, District Court Neupert, and Prosecuting Attorney's Office Nichols. Administrator Mielke was excused.

The Board may recess into Executive Session to consider employment or dismissal of personnel, to review the performance of a public employee, to consult with legal counsel, to consider the position to be taken in collective bargaining, to consider acquisition or sale of real estate, or other matters per RCW 42.30.110.

ACTION TAKEN: CRJm to executive session for 30 minutes, CMOs, mc

The Board recessed into executive session at 12:01 p.m.

The Board convened in open session at 12:31 p.m.

ACTION TAKEN: CMOm to Clallam County appoint Rebecca Shankles as the Clallam County Coroner and prepare a Resolution to formalize the action at a BOCC meeting, CRJs, mc

The meeting concluded at 12:36 p.m. and continued until Monday, June 15, 2026 at 9 a.m.

The Board of Commissioners attended WSAC virtual update, Coffee with Colleen, KONP Radio Show, and KSQM Radio Show during the week of June 8, 2026.

PASSED AND ADOPTED this 16th day of June 2026

BOARD OF CLALLAM COUNTY COMMISSIONERS

Mark Ozias

Randy Johnson

Mike French, Chair

ATTEST:

Loni Gores, MMC, Clerk of the Board

KEY TO ABBREVIATIONS:

ATM Administrator Todd Mielke
CMO Commissioner Mark Ozias
CRJ Commissioner Randy Johnson
CMF Commissioner Mike French

m moved
mc motion carried
s seconded

BOCC Mail Correspondences Received from other Jurisdictions

RECEIVED
CLALLAM CO. COMMISSIONERS

JUN 07 2026

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LANE J. WOLFLEY, PLLC
Attorney at Law

EST. 1979

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Port Angeles, Washington 98362
Lane@WolfleyLawOffice.com

Facsimile: (360) 457-2045

May 26, 2026

Todd Mielke, Administrator
Clallam Co Superior Court
223 E 4th St, Suite 8
Port Angeles WA 98362

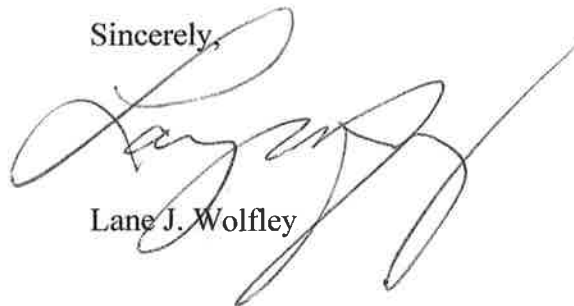
Re: Lane J. Wolfley, PLLC

Dear Mr. Mielke:

I have recently retired completely from civil practice. I have separated from my old firm, but continue to associate with the members of my old firm on an "Of Counsel" basis. This is a fancy way of saying I get free office space and services in exchange for my advice.

My new business entity is Lane J. Wolfley, PLLC, my new address is as stated above, my Tax ID No. is 533-54-8688, and this conflict contract is pretty much what I've limited my practice to from hereon out. Thank you.

Sincerely,

A handwritten signature in black ink, appearing to read "Lane J. Wolfley", written over a horizontal line.

Lane J. Wolfley

LJW



STATE OF WASHINGTON

OFFICE OF FINANCIAL MANAGEMENT

Insurance Building, PO Box 43113 • Olympia, Washington 98504-3113 • 360-902-0555

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CLALLAM CO. COMMISSIONERS

JUN 08 2026

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June 2, 2026

Dear City, Town, and County Officials:

Enclosed for your review is an information packet that includes the preliminary April 1, 2026, population estimates developed by the Office of Financial Management.

Preliminary population estimates are being sent to the highest elected official in all local jurisdictions, city population contact persons, county and commissioner executives, county planners and regional planning agencies. **The figures are provided for administrative review only and are subject to change. These population estimates should not be released to the public or to the press under any circumstances until they are finalized and released on OFM's website on June 30, 2026.**

Please evaluate your jurisdiction's 2026 population estimates based on housing and population changes from 2020 to 2026. When reviewing your estimates please consider that many jurisdictions experienced strong housing growth this year driven by the demand for housing earlier this decade. While housing growth remains strong, population growth has slowed, and this year's estimates reflect that change.

For questions or concerns regarding your city's estimate, please email us at pop.estimates@ofm.wa.gov or contact your OFM analyst directly. **Requests for revisions and supporting documentation must be received by close of business, June 18, 2026.** By statute, OFM must finalize and release these figures on or before July 1, 2026.

OFM will post the official April 1, 2026, population estimates on our website at <http://www.ofm.wa.gov/pop/april1>. If you do not have internet access, please email pop.estimates@ofm.wa.gov to request a paper or PDF copy.

If you have further questions, please contact me at 360-870-7974 or email me at mike.mohrman@ofm.wa.gov.

Sincerely,

Mike Mohrman, State Demographer
Forecasting and Research Division

Enclosures

Preliminary April 1, 2026 Population of
Cities, Towns and Counties
Used for Allocation of Selected State Revenues
State of Washington

DO NOT RELEASE
REQUESTS FOR REVISIONS AND SUPPORTING
DOCUMENTATION MUST BE RECEIVED BY OFM
FORECASTING ON OR BEFORE JUNE 18, 2026.

County Municipality	Census 2020	Estimate 2021	Estimate 2022	Estimate 2023	Estimate 2024	Estimate 2025	Estimate 2026
Adams	20,613	20,900	21,100	21,200	21,475	21,550	22,000
Unincorporated	9,472	9,575	9,575	9,585	9,628	9,640	9,730
Incorporated	11,141	11,325	11,525	11,615	11,847	11,910	12,270
Hatton	79	80	80	80	167 *	165	175
Lind	535	535	535	535	535	535	535
Othello	8,549	8,725	8,920	9,005	9,145	9,210	9,560
Ritzville	1,767	1,775	1,780	1,785	1,790	1,790	1,790
Washtucna	211	210	210	210	210	210	210
Asotin	22,285	22,500	22,600	22,650	22,725	22,750	22,950
Unincorporated	13,920	14,070	14,165	14,205	14,260	14,285	14,375
Incorporated	8,365	8,430	8,435	8,445	8,465	8,465	8,575
Asotin	1,204	1,215	1,220	1,225	1,225	1,225	1,225
Clarkston	7,161	7,215	7,215	7,220	7,240	7,240	7,350
Benton	206,873	209,400	212,300	215,500	217,850	219,625	223,200
Unincorporated	36,556	36,760	37,445	37,615	37,805	37,980	38,190
Incorporated	170,317	172,640	174,855	177,885	180,045	181,645	185,010
Benton City	3,479	3,500	3,710	3,810	3,845	3,845	3,935
Kennewick	83,921	84,620	85,320	86,470	87,120	87,790	89,220
Prosser	6,062	6,130	6,195	6,445	6,610	6,650	6,745
Richland	60,560	61,320	62,220	63,320	64,190	64,930	66,290
West Richland	16,295	17,070	17,410	17,840	18,280	18,430	18,820
Chelan	79,141 \$	80,000	80,650	81,500	82,300	82,900	83,525
Unincorporated	32,507	33,140	33,460	33,875	34,320	34,545	34,765
Incorporated	46,634	46,860	47,190	47,625	47,980	48,355	48,760
Cashmere	3,248	3,260	3,280	3,355	3,390	3,420	3,435
Chelan	4,222	4,320	4,390	4,470	4,580	4,630	4,665
Entiat	1,326	1,340	1,355	1,360	1,375	1,520	1,545
Leavenworth	2,263	2,390	2,515	2,590	2,595	2,615	2,635
Wenatchee	35,575 \$	35,550	35,650	35,850	36,040	36,170	36,480
Clallam	77,155	77,750	77,625	78,075	78,550	78,650	78,950
Unincorporated	45,836	46,170	45,850	46,090	46,320	46,375	46,730
Incorporated	31,319	31,580	31,775	31,985	32,230	32,275	32,220
Forks	3,335	3,335	3,360	3,395	3,415	3,425	3,510
Port Angeles	19,960	20,120	20,200	20,240	20,410	20,440	20,300
Sequim	8,024	8,125	8,215	8,350	8,405	8,410	8,410
Clark	503,311	513,100	520,900	527,400	536,300	542,400	549,500
Unincorporated	233,048 \$	236,200	237,650	240,155	243,830	245,750	248,820
Incorporated	270,263	276,900	283,250	287,245	292,470	296,650	300,680
Battle Ground	20,743	21,160	21,780	21,910	22,470	22,790	23,570
Camas	26,065	26,870	27,250	27,420	27,660	27,970	28,490
La Center	3,424	3,605	3,835	3,890	4,045	4,270	4,440
Ridgefield	10,325 \$	11,910	13,640	15,180	15,790	16,290	16,820
Vancouver	190,915	194,400	197,600	199,600	202,600	205,100	207,000
Washougal	17,039	17,200	17,390	17,490	18,150	18,360	18,490
Woodland part	84	85	85	85	85	85	85
Yacolt	1,668	1,670	1,670	1,670	1,670	1,785	1,785

Preliminary April 1, 2026 Population of
Cities, Towns and Counties
Used for Allocation of Selected State Revenues
State of Washington

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County Municipality	Census 2020	Estimate 2021	Estimate 2022	Estimate 2023	Estimate 2024	Estimate 2025	Estimate 2026
Columbia	3,952	3,950	3,950	3,950	3,975	3,950	3,925
Unincorporated	1,385	1,380	1,385	1,385	1,410	1,390	1,375
Incorporated	2,567	2,570	2,565	2,565	2,565	2,560	2,550
Dayton	2,448	2,450	2,445	2,445	2,445	2,440	2,435
Starbuck	119	120	120	120	120	120	115
Cowlitz	110,730	111,500	112,350	113,000	113,900	114,500	114,900
Unincorporated	48,339	49,115	49,850	50,105	50,775	51,205	51,360
Incorporated	62,391	62,385	62,500	62,895	63,125	63,295	63,540
Castle Rock	2,446	2,445	2,445	2,460	2,465	2,470	2,475
Kalama	2,960	3,010	3,065	3,070	3,160	3,165	3,170
Kelso	12,720	12,720	12,720	12,750	12,780	12,850	12,880
Longview	37,818	37,750	37,780	38,130	38,230	38,310	38,450
Woodland <i>part</i>	6,447	6,460	6,490	6,485	6,490	6,500	6,565
Douglas	42,938	43,550	44,000	44,500	45,150	45,450	45,850
Unincorporated	23,700	24,290	24,590	24,890	25,345	25,565	25,925
Incorporated	19,238	19,260	19,410	19,610	19,805	19,885	19,925
Bridgeport	2,141	2,110	2,135	2,155	2,200	2,190	2,195
Coulee Dam <i>part</i>	200	200	200	200	200	200	200
East Wenatchee	14,158	14,180	14,180	14,210	14,240	14,310	14,330
Mansfield	326	330	330	330	335	335	335
Rock Island	1,279	1,300	1,425	1,570	1,680	1,695	1,705
Waterville	1,134	1,140	1,140	1,145	1,150	1,155	1,160
Ferry	7,178	7,250	7,300	7,300	7,350	7,350	7,350
Unincorporated	6,186	6,250	6,300	6,300	6,345	6,350	6,350
Incorporated	992	1,000	1,000	1,000	1,005	1,000	1,000
Republic	992	1,000	1,000	1,000	1,005	1,000	1,000
Franklin	96,749	98,350	99,750	101,100	102,300	103,250	105,900
Unincorporated	13,668	13,990	14,195	14,325	14,360	14,535	14,715
Incorporated	83,081	84,360	85,555	86,775	87,940	88,715	91,185
Connell	5,441	5,125	4,840	4,960	5,175	5,180	5,075
Kahlotus	147	145	145	145	145	145	145
Mesa	385	390	390	390	400	400	405
Pasco	77,108	78,700	80,180	81,280	82,220	82,990	85,560
Garfield	2,286	2,300	2,300	2,300	2,325	2,300	2,300
Unincorporated	897	905	905	905	910	905	905
Incorporated	1,389	1,395	1,395	1,395	1,415	1,395	1,395
Pomeroy	1,389	1,395	1,395	1,395	1,415	1,395	1,395
Grant	99,123	100,800	101,800	103,300	105,300	106,250	107,500
Unincorporated	44,987	45,635	45,860	46,660	47,000	47,235	47,470
Incorporated	54,136	55,165	55,940	56,640	58,300	59,015	60,030
Coulee City	549	560	560	560	560	560	560
Coulee Dam <i>part</i>	0	0	0	0	0	0	0
Electric City	956	955	960	965	975	975	970
Ephrata	8,477	8,575	8,620	8,690	8,810	8,915	9,025
George	809	815	820	885	900	900	1,000
Grand Coulee	972	970	965	960	955	950	955
Hartline	180	180	180	180	180	180	180
Krupp	49	50	50	45	45	45	45
Mattawa	3,335	3,340	3,535	3,575	3,875	3,890	3,935
Moses Lake	25,146	25,760	26,040	26,210	27,070	27,530	27,960
Quincy	7,543	7,720	7,830	8,065	8,220	8,330	8,560
Royal City	1,776	1,855	1,910	1,910	1,960	1,960	1,960
Soap Lake	1,691	1,695	1,740	1,765	1,795	1,810	1,850
Warden	2,449	2,485	2,525	2,625	2,750	2,765	2,825
Wilson Creek	204	205	205	205	205	205	205

Preliminary April 1, 2026 Population of
Cities, Towns and Counties
Used for Allocation of Selected State Revenues
State of Washington

DO NOT RELEASE
REQUESTS FOR REVISIONS AND SUPPORTING
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FORECASTING ON OR BEFORE JUNE 18, 2026.

County Municipality	Census 2020	Estimate 2021	Estimate 2022	Estimate 2023	Estimate 2024	Estimate 2025	Estimate 2026
Grays Harbor	75,636	76,050	76,400	77,000	77,400	77,750	78,150
Unincorporated	28,993	29,020	29,125	29,370	29,420	29,470	29,515
Incorporated	46,643	47,030	47,275	47,630	47,980	48,280	48,635
Aberdeen	17,013	17,050	17,040	17,080	17,100	17,200	17,240
Cosmopolis	1,638	1,655	1,665	1,670	1,680	1,680	1,685
Elma	3,438	3,450	3,460	3,480	3,505	3,535	3,540
Hoquiam	8,776	8,785	8,785	8,795	8,800	8,810	8,820
McCleary	1,997	2,040	2,040	2,120	2,085	2,085	2,085
Montesano	4,138	4,145	4,150	4,090	4,135	4,135	4,150
Oakville	715	710	720	720	720	720	720
Ocean Shores	6,715	6,965	7,160	7,380	7,630	7,755	7,985
Westport	2,213	2,230	2,255	2,295	2,325	2,360	2,410
Island	86,857	87,100	87,700	88,150	88,650	88,700	89,000
Unincorporated	59,146	59,310	59,820	60,210	60,540	60,650	60,830
Incorporated	27,711	27,790	27,880	27,940	28,110	28,050	28,170
Coupeville	1,942	1,950	1,965	1,995	2,020	2,030	2,035
Langley	1,147	1,150	1,155	1,165	1,190	1,200	1,205
Oak Harbor	24,622	24,690	24,760	24,780	24,900	24,820	24,930
Jefferson	32,977	33,100	33,350	33,425	33,700	33,825	34,100
Unincorporated	22,829	22,880	23,060	23,095	23,170	23,245	23,320
Incorporated	10,148	10,220	10,290	10,330	10,530	10,580	10,780
Port Townsend	10,148	10,220	10,290	10,330	10,530	10,580	10,780
King	2,269,675	2,287,050	2,317,700	2,347,800	2,378,100	2,411,700	2,424,700
Unincorporated	246,266	247,385	248,160	249,060	249,575	250,225	250,540
Incorporated	2,023,409	2,039,665	2,069,540	2,098,740	2,128,525	2,161,475	2,174,160
Algona	3,290	3,290	3,300	3,315	3,335	3,335	3,335
Auburn <i>part</i>	77,243	78,040	78,690	78,760	78,890	80,260	80,290
Beaux Arts Village	317	315	315	315	315	310	310
Bellevue	151,854	152,600	153,900	154,600	155,000	158,000	158,300
Black Diamond	4,697	5,320	6,145	6,880	7,195	7,435	7,550
Bothell <i>part</i>	28,956	28,930	29,210	29,280	30,290	31,340	31,480
Burien	52,066	52,430	52,490	52,560	53,000	53,320	53,470
Carnation	2,158	2,150	2,160	2,225	2,250	2,320	2,415
Clyde Hill	3,126	3,110	3,110	3,115	3,100	3,095	3,100
Covington	20,777	20,890	21,200	21,600	22,000	22,160	22,200
Des Moines	32,888	33,100	33,160	33,260	33,400	33,540	33,690
Duvall	8,034	8,125	8,320	8,530	8,780	8,810	8,910
Enumclaw <i>part</i>	12,543	12,830	12,910	13,090	13,350	13,400	13,440
Federal Way	101,030	101,700	101,800	102,000	102,500	102,900	103,000
Hunts Point	457	455	460	460	460	455	455
Issaquah	40,051	40,640	40,950	41,290	41,500	41,560	41,590
Kenmore	23,914	24,050	24,090	24,230	24,350	24,520	24,600
Kent	136,588	137,700	137,900	139,100	140,400	140,100	140,400
Kirkland	92,175	92,900	93,570	96,920	96,710	97,850	98,860
Lake Forest Park	13,630	13,630	13,620	13,660	13,680	13,700	13,700
Maple Valley	28,013	28,640	28,920	29,250	29,320	29,340	29,340
Medina	2,915	2,920	2,915	2,925	2,920	2,915	2,915
Mercer Island	25,748	25,790	25,780	25,800	25,830	25,850	25,870
Milton <i>part</i>	1,640	1,630	1,630	1,635	1,635	1,640	1,770
Newcastle	13,017	13,310	13,560	13,610	13,750	13,880	13,940
Normandy Park	6,771	6,785	6,790	6,840	6,855	6,855	6,860
North Bend	7,461	7,685	7,915	8,120	8,260	8,590	8,700
Pacific <i>part</i>	7,194	7,215	7,230	7,230	7,230	7,240	7,245
Redmond	73,256	73,910	75,270	77,490	80,040	82,380	83,320

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FORECASTING ON OR BEFORE JUNE 18, 2026.

County Municipality	Census 2020	Estimate 2021	Estimate 2022	Estimate 2023	Estimate 2024	Estimate 2025	Estimate 2026
King <i>continued</i>							
Renton	106,785	107,100	107,500	107,900	108,800	109,700	109,800
Sammamish	67,455	67,940	68,150	68,280	68,410	68,480	68,500
SeaTac	31,454	32,000	31,910	31,740	32,710	32,990	33,210
Seattle	737,015	742,400	762,500	779,200	797,700	816,600	823,400
Shoreline	58,608	59,260	60,320	61,120	61,910	63,740	64,710
Skykomish	161	160	165	165	165	165	165
Snoqualmie	14,121	14,490	14,490	14,500	14,520	14,550	14,550
Tukwila	21,798	22,000	22,620	22,780	22,930	22,960	23,290
Woodinville	13,069	13,100	13,450	13,830	13,900	14,060	14,350
Yarrow Point	1,134	1,125	1,125	1,135	1,135	1,130	1,130
Kitsap	275,611	277,700	280,900	283,200	286,100	288,900	291,800
Unincorporated	179,719	180,840	182,040	183,500	184,070	185,110	185,830
Incorporated	95,892	96,860	98,860	99,700	102,030	103,790	105,970
Bainbridge Island	24,825	24,930	25,060	25,180	25,330	25,530	25,650
Bremerton	43,505	43,970	45,220	44,640	45,390	45,890	46,310
Port Orchard	15,587	15,960	16,400	17,480	18,300	19,260	20,500
Poulsbo	11,975	12,000	12,180	12,400	13,010	13,110	13,510
Kittitas	46,468 \$	45,225	47,200	47,300	48,600	48,950	49,250
Unincorporated	20,567	20,530	21,045	21,180	22,385	22,405	22,445
Incorporated	25,901	24,695	26,155	26,120	26,215	26,545	26,805
Cle Elum	2,157	2,210	2,250	2,255	2,265	2,300	2,315
Ellensburg	20,797 \$	19,530	20,940	20,900	20,970	21,260	21,500
Kittitas	1,438	1,440	1,440	1,440	1,445	1,445	1,445
Roslyn	950	955	960	960	965	965	965
South Cle Elum	559	560	565	565	570	575	580
Klickitat	22,735	23,000	23,150	23,250	23,450	23,600	23,700
Unincorporated	16,019	16,255	16,405	16,485	16,605	16,755	16,835
Incorporated	6,716	6,745	6,745	6,765	6,845	6,845	6,865
Bingen	778	780	780	780	780	780	795
Goldendale	3,453	3,475	3,475	3,485	3,515	3,500	3,500
White Salmon	2,485	2,490	2,490	2,500	2,550	2,565	2,570
Lewis	82,149	82,700	83,400	84,075	84,950	85,550	86,550
Unincorporated	49,461	49,840	50,185	50,580	50,550	50,765	51,140
Incorporated	32,688	32,860	33,215	33,495	34,400	34,785	35,410
Centralia	18,183	18,280	18,360	18,400	18,510	18,730	19,130
Chehalis	7,439	7,350	7,365	7,400	7,480	7,515	7,590
Morton	1,036	1,055	1,070	1,080	1,085	1,095	1,095
Mossyrock	768	775	780	785	800	815	820
Napavine	1,888	1,895	1,955	1,995	2,040	2,050	2,055
Pe Ell	642	640	650	655	655	660	670
Toledo	631	635	685	695	700	710	715
Vader	629	645	655	650	665	690	710
Winlock	1,472	1,585	1,695	1,835	2,465	2,520	2,625

Preliminary April 1, 2026 Population of
 Cities, Towns and Counties
 Used for Allocation of Selected State Revenues
 State of Washington

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 FORECASTING ON OR BEFORE JUNE 18, 2026.

County Municipality	Census 2020	Estimate 2021	Estimate 2022	Estimate 2023	Estimate 2024	Estimate 2025	Estimate 2026
Lincoln	10,876	10,900	11,050	11,125	11,300	11,250	11,300
Unincorporated	5,290	5,320	5,440	5,490	5,640	5,655	5,685
Incorporated	5,586	5,580	5,610	5,635	5,660	5,595	5,615
Almira	318	315	320	320	320	315	315
Creston	213	215	215	220	225	220	225
Davenport	1,703	1,705	1,710	1,725	1,730	1,720	1,730
Harrington	429	425	430	435	435	430	430
Odessa	896	890	890	890	895	875	875
Reardan	637	640	650	650	655	645	650
Sprague	495	495	500	500	500	495	495
Wilbur	895	895	895	895	900	895	895
Mason	65,726	65,750	66,200	67,000	67,475	67,800	67,950
Unincorporated	55,355	55,340	55,770	56,580	57,125	57,390	57,500
Incorporated	10,371	10,410	10,430	10,420	10,350	10,410	10,450
Shelton	10,371	10,410	10,430	10,420	10,350	10,410	10,450
Okanogan	42,104	42,350	42,700	43,000	43,200	43,400	43,500
Unincorporated	25,943	26,105	26,325	26,500	26,660	26,790	26,885
Incorporated	16,161	16,245	16,375	16,500	16,540	16,610	16,615
Brewster	1,983	1,995	1,990	1,995	1,995	2,005	2,005
Conconully	193	190	190	195	195	195	195
Coulee Dam <i>part</i>	1,011	1,010	1,010	1,010	1,010	1,010	1,010
Elmer City	239	245	245	245	245	245	245
Nespelem	180	180	180	185	185	185	185
Okanogan	2,379	2,395	2,415	2,420	2,420	2,425	2,400
Omak	4,860	4,870	4,950	4,980	4,980	4,985	5,000
Oroville	1,795	1,800	1,805	1,810	1,815	1,820	1,820
Pateros	593	590	590	595	600	610	620
Riverside	329	325	325	325	325	325	325
Tonasket	1,103	1,095	1,085	1,085	1,085	1,090	1,085
Twisp	992	1,015	1,035	1,075	1,095	1,110	1,100
Winthrop	504	535	555	580	590	605	625
Pacific	23,365	23,425	23,600	23,775	23,950	23,950	23,950
Unincorporated	15,763	15,815	15,960	16,070	16,185	16,230	16,210
Incorporated	7,602	7,610	7,640	7,705	7,765	7,720	7,740
Ilwaco	1,087	1,085	1,100	1,110	1,115	1,100	1,095
Long Beach	1,688	1,700	1,715	1,730	1,745	1,730	1,730
Raymond	3,081	3,075	3,090	3,110	3,160	3,155	3,160
South Bend	1,746	1,750	1,735	1,755	1,745	1,735	1,755
Pend Oreille	13,401	13,475	13,625	13,725	13,850	13,950	14,100
Unincorporated	10,272	10,345	10,480	10,575	10,680	10,750	10,875
Incorporated	3,129	3,130	3,145	3,150	3,170	3,200	3,225
Cusick	153	150	155	155	165	180	180
Ione	428	425	425	425	430	430	430
Metaline	162	160	160	160	160	160	155
Metaline Falls	272	275	275	275	275	275	275
Newport	2,114	2,120	2,130	2,135	2,140	2,155	2,185

Preliminary April 1, 2026 Population of
Cities, Towns and Counties
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County Municipality	Census 2020	Estimate 2021	Estimate 2022	Estimate 2023	Estimate 2024	Estimate 2025	Estimate 2026
Pierce	920,393 \$	928,200	937,400	946,300	952,600	959,900	967,000
Unincorporated	430,248	435,135	440,800	446,150	447,645	450,750	453,785
Incorporated	490,145	493,065	496,600	500,150	504,955	509,150	513,215
Auburn <i>part</i>	10,013	10,040	10,060	10,060	10,060	10,060	10,060
Bonney Lake	21,750 \$	23,510	22,990	23,250	23,320	23,450	23,510
Buckley	5,114	5,300	5,315	5,555	5,740	5,785	5,905
Carbonado	734	740	740	745	755	750	755
DuPont	10,151	10,180	10,180	10,180	10,180	10,190	10,190
Eatonville	2,845	2,875	2,890	2,900	2,905	2,930	2,945
Edgewood	12,327	13,110	13,520	13,590	14,080	14,120	14,160
Enumclaw <i>part</i>	0	0	0	0	0	0	0
Fife	10,999	11,150	11,130	11,150	11,320	11,300	11,440
Fircrest	7,156	7,195	7,215	7,235	7,230	7,240	7,250
Gig Harbor	12,029	12,200	12,540	13,060	13,090	13,110	13,140
Lakewood	63,612	63,600	63,800	64,150	64,620	64,670	64,980
Milton <i>part</i>	7,057	7,065	7,065	7,080	7,120	7,155	7,195
Orting	9,041	9,010	9,055	9,110	9,125	9,125	9,160
Pacific <i>part</i>	41	40	40	40	40	40	40
Puyallup	42,973	43,060	43,260	43,420	43,410	43,730	44,000
Roy	816	815	815	815	815	820	820
Ruston	1,055	1,060	1,060	1,065	1,065	1,075	1,080
South Prairie	373	375	620	645	625	625	625
Steilacoom	6,727	6,745	6,790	6,825	6,845	6,860	6,890
Sumner	10,621	10,700	10,800	10,800	11,040	11,080	11,080
Tacoma	219,346	218,700	220,800	222,400	225,100	228,400	231,000
University Place	34,866	35,100	35,420	35,580	35,970	36,140	36,490
Wilkeson	499	495	495	495	500	495	500
San Juan	17,788	17,850	18,150	18,350	18,475	18,550	18,650
Unincorporated	15,175 \$	15,220	15,470	15,635	15,735	15,805	15,895
Incorporated	2,613	2,630	2,680	2,715	2,740	2,745	2,755
Friday Harbor	2,613 \$	2,630	2,680	2,715	2,740	2,745	2,755
Skagit	129,523	130,000	131,250	132,000	133,300	134,600	135,350
Unincorporated	52,606	52,750	52,970	53,065	53,210	53,380	53,580
Incorporated	76,917	77,250	78,280	78,935	80,090	81,220	81,770
Anacortes	17,637	17,750	17,880	18,020	18,270	18,350	18,410
Burlington	9,152	9,290	9,800	9,905	10,410	10,910	11,200
Concrete	801	805	810	810	810	815	815
Hamilton	299	295	295	295	295	295	290
La Conner	965	970	980	990	995	1,000	1,000
Lyman	423	420	425	425	430	440	445
Mount Vernon	35,219	35,390	35,500	35,590	35,800	36,050	36,090
Sedro-Woolley	12,421	12,330	12,590	12,900	13,080	13,360	13,520
Skamania	11,604 \$	11,750	11,900	12,000	12,075	12,150	12,150
Unincorporated	9,148	9,255	9,375	9,460	9,500	9,565	9,565
Incorporated	2,456	2,495	2,525	2,540	2,575	2,585	2,585
North Bonneville	965 \$	970	975	975	985	985	985
Stevenson	1,491	1,525	1,550	1,565	1,590	1,600	1,600

Preliminary April 1, 2026 Population of
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Snohomish	827,957	837,800	847,300	859,800	867,100	873,800	879,700
Unincorporated	367,716	371,300	371,915	374,435	376,700	379,255	381,290
Incorporated	460,241	466,500	475,385	485,365	490,400	494,545	498,410
Arlington	19,868	20,690	21,260	21,740	22,980	23,080	23,390
Bothell <i>part</i>	19,205	19,400	19,730	20,270	20,380	20,420	20,530
Brier	6,560	6,570	6,590	6,610	6,600	6,630	6,630
Darrington	1,462	1,470	1,490	1,505	1,515	1,520	1,520
Edmonds	42,853	42,900	42,980	43,370	43,420	43,510	43,770
Everett	110,629	112,300	113,300	114,200	114,800	114,700	114,900
Gold Bar	2,403	2,420	2,290	2,305	2,310	2,350	2,420
Granite Falls	4,450	4,490	4,705	4,775	4,775	4,775	4,765
Index	155	155	155	155	160	170	170
Lake Stevens	35,630	37,000	40,700	41,260	41,540	42,180	42,590
Lynnwood	38,568	38,650	38,740	40,790	41,500	42,540	43,070
Marysville	70,714	71,250	72,380	73,780	74,390	75,640	76,820
Mill Creek	20,926	20,930	21,510	21,630	21,630	21,630	21,630
Monroe	19,699	19,900	19,700	20,590	20,830	20,960	20,930
Mountlake Terrace	21,286	21,980	22,070	23,810	24,260	24,640	24,750
Mukilteo	21,538	21,560	21,590	21,590	21,590	21,600	21,610
Snohomish	10,126	10,160	10,200	10,330	10,350	10,500	10,770
Stanwood	7,705	7,980	8,405	8,585	8,865	8,950	9,325
Sultan	5,146	5,370	6,260	6,730	7,160	7,405	7,480
Woodway	1,318	1,325	1,330	1,340	1,345	1,345	1,340
Spokane	539,339	542,100	550,700	554,600	559,400	566,000	570,600
Unincorporated	158,524	159,560	162,715	163,390	164,850	167,915	169,635
Incorporated	380,815	382,540	387,985	391,210	394,550	398,085	400,965
Airway Heights	10,757	10,760	11,040	11,280	12,070	12,120	12,140
Cheney	13,255	12,390	12,920	13,160	13,150	13,180	13,130
Deer Park	4,383	4,520	4,670	4,925	5,100	5,135	5,565
Fairfield	589	600	600	600	600	600	600
Latah	185	185	185	185	185	185	185
Liberty Lake	12,003	12,480	12,870	13,150	13,870	14,110	14,790
Medical Lake	4,874	4,870	4,840	4,915	4,835	4,900	4,890
Millwood	1,881	1,915	1,915	1,925	1,925	1,925	1,925
Rockford	522	520	545	570	605	620	630
Spangle	280	280	280	280	285	285	285
Spokane	228,989	229,400	230,900	232,700	233,000	234,700	235,900
Spokane Valley	102,976	104,500	107,100	107,400	108,800	110,200	110,800
Waverly	121	120	120	120	125	125	125
Stevens	46,445	46,725	47,050	47,350	47,650	47,800	48,025
Unincorporated	36,675	36,925	37,172	37,405	37,605	37,720	37,870
Incorporated	9,770	9,800	9,878	9,945	10,045	10,080	10,155
Chewelah	2,470	2,485	2,535	2,580	2,645	2,675	2,680
Colville	4,917	4,910	4,900	4,925	4,955	4,945	5,030
Kettle Falls	1,636	1,655	1,650	1,640	1,640	1,645	1,625
Marcus	216	215	215	215	215	215	220
Northport	297	295	295	295	295	295	295
Springdale	234	240	283	290	295	305	305

Preliminary April 1, 2026 Population of
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Thurston	294,793	297,800	300,500	303,400	307,000	309,100	311,300
Unincorporated	144,856	145,255	143,760	143,980	145,735	146,645	147,255
Incorporated	149,937	152,545	156,740	159,420	161,265	162,455	164,045
Bucoda	600	595	610	620	620	630	630
Lacey	53,526	54,850	58,180	59,430	60,210	60,380	60,720
Olympia	55,382 \$	55,960	56,370	56,900	57,450	57,970	58,630
Rainier	2,369	2,440	2,510	2,555	2,565	2,590	2,590
Tenino	1,870	2,010	2,030	2,045	2,070	2,075	2,075
Tumwater	25,573 \$	26,050	26,360	27,100	27,470	27,680	28,030
Yelm	10,617	10,640	10,680	10,770	10,880	11,130	11,370
Wahkiakum	4,422	4,475	4,525	4,550	4,550	4,550	4,600
Unincorporated	3,862	3,915	3,965	3,975	3,970	3,970	4,015
Incorporated	560	560	560	575	580	580	585
Cathlamet	560	560	560	575	580	580	585
Walla Walla	62,584	62,100	62,625	63,100	63,375	63,800	64,100
Unincorporated	17,084	17,110	17,200	17,340	17,290	17,325	17,345
Incorporated	45,500	44,990	45,425	45,760	46,085	46,475	46,755
College Place	9,902	9,775	9,855	9,890	9,945	10,050	10,090
Prescott	372	370	370	375	375	375	370
Waitsburg	1,166	1,165	1,180	1,185	1,185	1,200	1,215
Walla Walla	34,060	33,680	34,020	34,310	34,580	34,850	35,080
Whatcom	226,847	226,300	231,650	235,800	238,000	240,500	242,250
Unincorporated	92,660 \$	92,730	93,130	94,175	94,465	94,810	94,935
Incorporated	134,187	133,570	138,520	141,625	143,535	145,690	147,315
Bellingham	91,482	89,860	93,910	95,960	97,270	98,340	99,030
Blaine	5,884	6,020	6,130	6,310	6,480	6,585	6,775
Everson	2,888	2,935	3,060	3,135	3,140	3,245	3,320
Ferndale	15,048	15,570	15,970	16,330	16,430	17,020	17,240
Lynden	15,749	15,930	16,150	16,520	16,710	16,840	17,220
Nooksack	1,471	1,515	1,560	1,560	1,670	1,825	1,895
Sumas	1,665 *	1,740	1,740	1,810	1,835	1,835	1,835
Whitman	47,973	44,600	47,800	48,100	48,750	49,450	49,000
Unincorporated	5,929	5,880	5,920	5,930	5,955	5,965	6,010
Incorporated	42,044	38,720	41,880	42,170	42,795	43,485	42,990
Albion	550	545	545	540	550	545	545
Colfax	2,782	2,765	2,785	2,785	2,785	2,790	2,790
Colton	401	400	405	410	400	385	390
Endicott	312	310	310	310	310	310	310
Farmington	131	135	140	140	135	135	135
Garfield	562	565	565	565	565	565	565
LaCrosse	297	300	300	295	295	290	290
Lamont	79	80	80	85	85	85	85
Malden	216	110	135	135	125	130	135
Oakesdale	395	400	400	400	400	400	400
Palouse	1,015	1,020	1,035	1,050	1,055	1,060	1,065
Pullman	32,901	29,690	32,790	33,060	33,680	34,380	33,860
Rosalia	598	600	590	585	585	585	585
St. John	599	600	600	605	605	605	605
Tekoa	817	810	810	805	820	820	825
Uniontown	389	390	390	400	400	400	405

**Preliminary April 1, 2026 Population of
Cities, Towns and Counties
Used for Allocation of Selected State Revenues
State of Washington**

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Yakima	256,728	258,100	259,950	261,200	263,200	264,650	265,775
Unincorporated	88,147 \$	88,240	88,955	89,155	89,635	89,955	90,125
Incorporated	168,581	169,860	170,995	172,045	173,565	174,695	175,650
Grandview	10,910 \$	10,960	11,020	11,250	11,680	11,950	12,280
Granger	3,624	3,690	3,740	3,775	3,815	3,775	3,805
Harrah	585	580	580	580	585	590	595
Mabton	1,959	1,975	1,975	1,965	1,965	1,990	1,995
Moxee	4,326	4,405	4,665	4,785	4,820	4,825	4,825
Naches	1,084	1,110	1,125	1,120	1,125	1,150	1,130
Selah	8,153	8,235	8,365	8,450	8,620	8,655	8,680
Sunnyside	16,375	16,400	16,500	16,530	16,570	16,690	16,790
Tieton	1,389	1,430	1,505	1,545	1,600	1,635	1,685
Toppenish	8,854	8,870	8,870	8,900	8,915	8,925	8,945
Union Gap	6,568	6,595	6,640	6,660	6,660	6,670	6,680
Wapato	4,607	4,610	4,615	4,620	4,625	4,615	4,605
Yakima	96,968	97,810	98,200	98,650	99,370	100,000	100,400
Zillah	3,179	3,190	3,195	3,215	3,215	3,225	3,235
Washington	7,706,310	7,766,975	7,864,400	7,951,150	8,035,700	8,115,100	8,174,400
Unincorporated	2,668,754	2,689,740	2,708,392	2,728,885	2,747,208	2,764,260	2,779,625
Incorporated	5,037,556	5,077,235	5,156,008	5,222,265	5,288,492	5,350,840	5,394,775

* - State certified special census.

+ - Informal count. A population count that is considered accurate but does not meet all special census certification requirements.

- Informal census. A population and housing count that is considered accurate but does not meet all special census certification requirements.

\$ - Corrected Federal Census. Census 2020 population and housing adjusted for misallocated group quarters and annexations effective and approved by OFM from January 2, 2020 to April 1, 2020. The 2020 federal census count for Bonney Lake was corrected in 2022.

The 2020 populations are, with a few exceptions, equal to the federal census PL 94-171 counts.

With the exception of corrections or updates to the federal census counts, annual estimates in this official series are not revised on the basis of other information that becomes available after the estimate date.



RECEIVED
CLALLAM CO. COMMISSIONERS

May 29, 2026

JUN 08 2026

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Mike French, Clallam County Commissioner
223 E 4th Street, Suite 4
Port Angeles, WA 98362

Subject: Maximizing Recompete Grant Job Creation in Clallam County Communities

Dear Commissioner French,

The \$35 million Recompete Implementation Award marks an extraordinary opportunity to finally bridge the Prime-Age Employment Gap (PAEG) across Clallam County. As you look toward executing the regional vision of "Connection to Place," the ultimate success of these investments relies entirely on the scaling capacity of our local business ecosystem.

While capital infrastructure investments are vital, local employers require targeted, place-based technical assistance to translate these new facilities into the high-quality, permanent jobs (\$26+/hour) the program demands.

I am writing to share our enclosed proposal, **Strategy Guidemap: Maximizing Federal Grant ROI through Strategic Technical Assistance**. We have built a rural-centric training model designed to help local employers proactively scale operations through a highly strategic approach. We've found that sound strategy is often the weak link for most small businesses, yet when corrected that enhances the value of all other technical assistance and tactical efforts the grant supports. We feature two options as detailed in the enclosed proposal.

May we schedule a brief, 15-minute introductory call next week to discuss how this pilot can integrate seamlessly into your current program timeline? Are you available for a phone or Zoom conversation on Wednesday, June 10th at 10:00 AM or 2:00 PM EST?

Thank you for your dedicated service to our communities.

Sincerely,


Alan Christensen
President, Strategy Guidemap

Enclosures (1)

cc: Karen Affeld, Executive Director, NODC
Paul Jarkiewicz, CEO, Port of Port Angeles
Hawk Grinnell, Jamestown S'Klallam Tribe Representative

A Proposal for Growth Strategy Technical Assistance for Businesses Supported by the North Olympic Peninsula Recompete Coalition

Maximizing Federal Grant ROI through Strategic Technical Assistance



[Click](#) or scan QR code to view a brief presentation of this proposal.



Prepared May 24, 2026

1. Executive Summary: Connecting Strategy to the Shoreline

The North Olympic Peninsula Recompete Coalition (NOPRC) has secured a historic \$35 million Implementation Award to close the Prime-Age Employment Gap (PAEG) across Clallam and Jefferson Counties and the lands of five sovereign Tribal nations. This pilot is built on the regional vision of '**Connection to Place**'—the belief that businesses choose the Peninsula for its world-class beauty and community safety, and stay here when they can afford to pay wages that sustain families locally.

While the NOPRC plan correctly prioritizes capital-intensive infrastructure—such as the Marine Trades Expansion Project and the Natural Resources Innovation Center—the long-term success of these investments depends on the strategic capacity of the local businesses that will occupy them. To ensure these "tactical" investments result in sustainable, living-wage jobs, we propose a Strategic Technical Assistance Pilot. **By integrating growth strategy training into the Olympic Connect Resource Hub and the Distressed Rural and Remote Communities Project, NOPRC can transform workforce participation into permanent regional economic resilience.**

2. The Challenge: Bridging the "Strategic Gap" in Remote Areas

In our extensive work with rural and remote businesses, we have identified a systemic "Strategic Gap" that often hinders the impact of federal grant dollars :

- The Tactical Trap: Many businesses mistake receiving a sub-award or moving into a new port facility for having a "strategy".
- Geographic Isolation: Businesses in the West End and on **sovereign Tribal lands** face unique logistical hurdles that require specialized, place-based strategy rather than generic advice.
- Capacity Overload: Anchor tenants in the marine repair sector (such as **Arrow Marine Group**) and innovators in **Advanced Cross-Laminated Timber (ACLT)** often focus on immediate operations, leaving them unable to proactively scale for the 1,300+ new jobs targeted by this grant.

Strategy acts as the force multiplier that ensures grant-funded facilities translate into the "good-paying jobs" (\$26+/hour) required by the Recompete program.

3. The Solution: Rural-Centric Strategy Masterclasses

Our training model is specifically designed for the unique conditions of the North Olympic Peninsula. We don't just provide "basic training"; we equip local employers with a validated roadmap for growth.

By putting regional employers through this pilot, NOPRC ensures that:

1. **Grant Dollars Work Harder:** Every sub-award invested in a business is used to execute a clear, data-driven expansion plan.
2. **Increased Success Rates:** Strategic alignment prevents the misallocation of resources that leads to business stagnation in remote markets.
3. **Measurable Impact:** NOPRC can report high-quality "Technical Assistance" outcomes and business expansion metrics directly to the Economic Development Administration (EDA).
4. **Protecting Sub-award ROI:** The proposed technical assistance in the form of strategic growth training, acts as a safeguard for the \$7.25 million in sub-awards being managed by the NODC for remote communities and Tribes, ensuring these infusions of capital result in permanent business expansion rather than short-term spending.

4. Pilot Program Options (Micro-purchase Eligible)

To facilitate immediate deployment without the delays of a formal RFP, we have developed two turnkey pilot options priced below the federal Micro-purchase Threshold.

- **OPTION A:** The Regional Capacity Pilot (\$14,400)
 - **Scope:** Three separate Strategy Masterclass events (Port Angeles, Port Townsend, and Forks).
 - **Impact:** Serves up to **75 local businesses** across the maritime and natural resource sectors.
 - **EDA Metric:** The fastest way to report a high volume of "Business Support" and "Technical Assistance" activity to the EDA.
- **OPTION B:** The Remote Resilience & Tribal Pilot (\$14,624)
 - **Scope:** One Masterclass event, one Growth Marketing intensive, and a specialized toolkit.
 - **Included Data:** Three monthly customized **Market Volatility & Buyer Intent Reports** for each company.
 - **Impact:** Provides intensive support to firms most affected by geographic isolation, fueling immediate hiring and regional supply-chain stability.

5. Alignment with Grant Performance Goals

This pilot directly satisfies the Technical Assistance requirements of the Recompete Implementation grant. It is designed to bolster the Olympic Connect Resource Hub's mission by ensuring that when workers are "connected" to jobs, those jobs are housed within thriving, strategically sound companies. Furthermore, our training helps employers build internal cultures that integrate seamlessly with the **Olympic Connect 'Trusted Helper' model**, ensuring that

once personal barriers are removed for workers, they enter a stable environment designed for long-term retention.

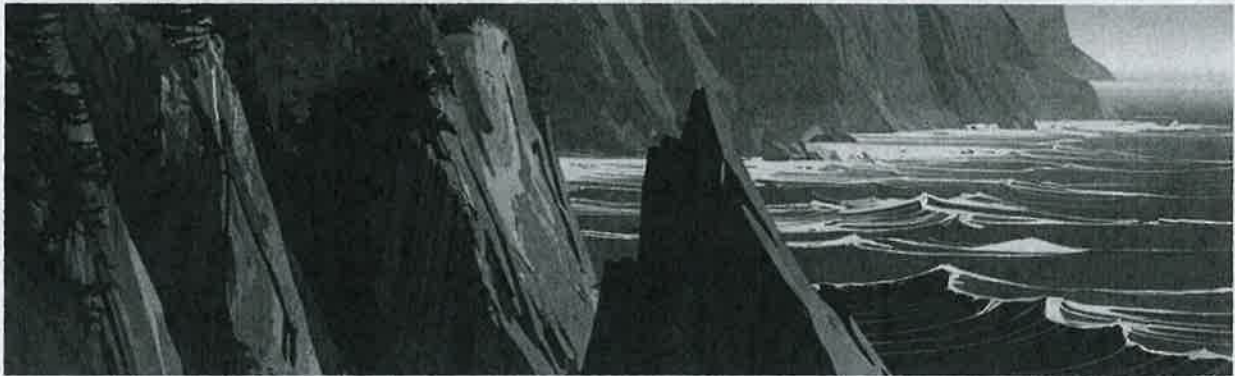
6. Contact Information

We look forward to discussing how these pilot options can support your 2026 milestones and the vibrant future of the North Olympic Peninsula.

Strategy Guidemap

Alan Christensen, President

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- Email: alan.christensen@strategyguidemap.com
- Website: www.strategyguidemap.com



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