



WORK SESSION AGENDA

BOARD OF CLALLAM COUNTY COMMISSIONERS

223 East 4th Street Room 160

Port Angeles, Washington

Monday, May 2, 2022 – 8:00 a.m.

Board of Clallam County Commissioner meetings will also be available virtually at:

If you would like to participate in the meeting via Zoom audio only, call 253-215-8782 and use meeting ID: 875 561 7844 and passcode: 12345

If you would like to participate in the meeting via Zoom video conference, visit <https://zoom.us/j/8755617844> and use meeting ID: 875 561 7844 and passcode: 12345

This meeting can be viewed on a live stream at this link: <http://www.clallam.net/features/meetings.html>

Public comment and questions can be directed to the Clerk of the Board at 360-417-2256 or agores@co.clallam.wa.us

Administration – 9 a.m.

1. [Calendar/Correspondence](#)
2. [Veteran's Center update for 2021 and first quarter of 2022](#)

[Update](#) 

3. [Port Angeles Healthy Youth Coalition 2022-2023 Strategic Plan presentation](#)

[Presentation](#) 

[Additional presentation packet - submitted after agenda was posted on 4/28/22](#) 

Public Works

4. [Resolution authorizing temporary closure of a portion of Towne Road](#)

[Resolution](#) 

5. [Briefing regarding the Railroad Bridge Park Improvement Project](#)

[Briefing](#) 

Community Development

6. [Notice of call for bids to be received no later than 10 a.m. Tuesday, June 7, 2022 for Lower Dungeness River Floodplain Restoration & Levee/Road Realignment – Phase 2](#)

[Notice of call for bids](#) 

Budget

7. Review the “How Did We Do” reports comparing each month’s actual performance against the 2022 Annual Budget

Report 

General Discussion/Items for Future Agendas

- a. Continued Work Session – Cancelled (May 9)
- b. National Forest update (May 16)
- c. Joint Meeting with City of Port Angeles – EOC topic (May 23 at 1 p.m.)
- d. Continued Work Session – Topic TBD (June 13 at 1 p.m.)
- e. Department of Natural Resources Meeting (June 27 at 1 p.m.)

EXECUTIVE SESSION

The Board may recess into Executive Session to consider employment or dismissal of personnel, to review the performance of a public employee, to consult with legal counsel, to consider the position to be taken in collective bargaining, to consider acquisition or sale of real estate, or other matters per RCW 42.30.110

- Other items may be added at the discretion of the Board and additional Work Sessions may be scheduled if more time is needed to allow for adequate discussion.
- Written testimony presented by members of the public during the Board meeting is considered a public document and must be submitted to the Clerk of the Board.
- Copies of public documents from Board meetings are available by contacting the Public Records Department.



AGENDA ITEM SUMMARY

(Must be submitted NLT 3PM Wednesday for next week agenda)

2
5/2/22

Department: **Veteran's Center**

WORK SESSION ☒ Meeting Date: **5/2/2022**

REGULAR AGENDA ☐ Meeting Date:

Required originals approved and attached? ☐
Will be provided on:

Item summary:

- | | |
|---|---|
| ☐ Call for Hearing | ☐ Contract/Agreement/MOU - Contract # |
| ☐ Resolution | ☐ Proclamation ☐ Budget Item |
| ☐ Draft Ordinance | ☐ Final Ordinance ☒ Other Veterans relief update |

Documents exempt from public disclosure attached: ☐

Executive summary:

Veteran's Center will provide an overview of statistics and community involvement for the veteran's center in 2021. Update on the first quarter of 2022 veteran's relief and what forms of assistance are most crucial. Update for our Clallam County WDVA service officer to include number of claims completed and pending.

Budgetary impact: (Is there a monetary impact? If so, are funds for this already allocated or is a budget change necessary? If this is a contract and a budget change is necessary, the budget change form must be submitted with the item at work session and for the regular agenda) **If a budget action is required, has it been submitted and a copy attached?** ☐

None.

Recommended action: (Does the Board need to act? If so, what is the department's recommendation?)

Discussion only.

County Official signature & print name:  Levi Douglas

Name of Employee/Stakeholder attending meeting: Board of Commissioners and Levi Douglas
- Veteran's Center

Relevant Departments: Board of Commissioners and Levi Douglas - Veteran's Center

Date submitted: 4-11-22

* Work Session Meeting - Submit 1 single sided/not stapled copy
** Regular Meeting - Submit 1 single sided/not stapled copy and originals (1 or 3 copies)

Veterans Center update

- **2021**

- 1,705 Veterans in person total -451 more than 2020
- 879 Veteran service officer requests
- 2,650 phone calls
- 455 applications procced
- \$40,895 for food and house hold items
- \$15,476.23 in Rental and mortgage assistance
- \$7,265 in fuel assistance
- \$12,732 in Utility assistance
- \$1,060 in medical assistance
- \$4,800 in Burial assistance

Total of \$82,318.20 of Veterans relief in 2021.

- **First quarter of 2022**

- 419 Veterans in person total
- 198 Veteran service officer requests
- 773 phone calls
- 130 applications procced
- \$10,140 for food and house hold items
- \$3,575.16 in Rental and mortgage assistance
- \$3,120 in fuel assistance
- \$9,110.92 in Utility assistance
- \$0 in medical assistance
- \$800in Burial assistance

%31 through this year's budget for a total of \$26,746.10 in Veterans Relief

- **Clallam County WDVA service officer report**

- 55 open claims nice November
- Approximately 101 resolved claims in 2021
- New System to speed up the claim paperwork

- **Community outreach**

- Radio ads, Flyers, social media, Resource guides
- Working closely with housing and employment programs, along with all veterans service organizations to provide the most options to those in need.

- **Events**

- Veterans Day, Wreaths across America, Vietnam veterans day, monthly Bell ringing, KWV Purple Heart Ceremony, Port Townsend Stand Down in 2021

- **What we are doing in 2022**

- Continue to advertise on the radio
- Attend all Veteran Centric events and stand downs



AGENDA ITEM SUMMARY

(Must be submitted NLT 3PM Wednesday for next week agenda)

3
5/2/22

Department: **Juvenile Services**

WORK SESSION ☒ Meeting Date: **05/02/2022**

REGULAR AGENDA ☐ Meeting Date:

Required originals approved and attached? ☒
Will be provided on:

Item summary:

- | | | |
|---|--|---|
| ☐ Call for Hearing | ☐ Contract/Agreement/MOU Contract # | |
| ☐ Resolution | ☐ Proclamation | ☐ Budget Item |
| ☐ Draft Ordinance | ☐ Final Ordinance | ☒ Other Discussion only |

Documents exempt from public disclosure attached: ☐

Executive summary:

Port Angeles Healthy Youth Coalition 2022-2023 Strategic Plan. This plan will guide the Coalition to prioritize local conditions that influence youth substance use.

Budgetary impact: (Is there a monetary impact? If so, are funds for this already allocated or is a budget change necessary? If this is a contract and a budget change is necessary, the budget change form must be submitted with the item at work session and for the regular agenda) **If a budget action is required, has it been submitted and a copy attached?** ☐

No budgetary impact, revenue included in 2022-2023 budget.

Recommended action: (Does the Board need to act? If so, what is the department's recommendation?)
Review and sign.

County Official signature & print name:

Jody Jacobsen Jody Jacobsen

Name of Employee/Stakeholder attending meeting: Rachel Ray

Relevant Departments: _____

Date submitted: 04/11/2022

* Work Session/Reg Meeting - Submit 2 single sided/not stapled copies + 2 AIS and 3 originals (stapled) + AIS
** Regular Meeting - Submit 1 single sided/not stapled copy and originals (1 or 3 copies)

Community Prevention & Wellness Initiative

Partners for Healthy Communities



Coalition Mission

To prevent substance misuse in childhood, adolescence, and young adulthood through unified, community action.

Coalition Vision

Port Angeles is a safe place where young people thrive, free from substance misuse and supported in their overall health and well-being.

Coalition Purpose

Port Angeles Healthy Youth Coalition understands that substance misuse and abuse in childhood, adolescence, and young adulthood is preventable.

Together, with community members and partners we aim to prevent young people from developing an unhealthy relationship with alcohol, cannabis, tobacco, opioids, and other substances.

To learn more, visit,
www.pahealthyyouth.org

Port Angeles Healthy Youth Coalition

Port Angeles, Washington

About the Community Prevention and Wellness Initiative (CPWI)

CPWI is a partnership of state agencies, counties, schools and local prevention coalitions supporting communities in preventing alcohol and other drug abuse and its negative consequences. CPWI priorities include reducing underage drinking, marijuana use and opioid misuse/abuse among middle and high school aged youth. By providing evidence-based practices and promoting the positive changes, we can build healthier communities.

About the Coalition: Communities & Schools Working Together



Since 2003, Port Angeles has led prevention efforts in Clallam County to reduce youth substance misuse and abuse. From 2003 to 2006, Port Angeles was a recipient of the University of Washington's Community Youth Development Study, "Communities That Care", and from 2006 the Strategic Prevention Framework - State Incentive Grant from the Washington State Division of Alcohol and Substance Abuse.

In 2011 Port Angeles received five years of federal Drug Free Community Support Program administered by the White House Office of National Drug Control Policy to sustain a reduction in youth substance use. During this time, Port Angeles employed the Positive Community Norms model and Strategic Prevention Framework to strengthen healthy norms and behaviors that protect young people from high-risk behaviors. After completing the DFC program in 2016, the Port Angeles Healthy Youth Coalition was sustained with the support of Prevention Works! Community Coalition of Clallam County.

Port Angeles Health Youth Coalition was re-conceptualized in 2019 under the guidance of the Division of Behavioral Health and Recovery Fellowship program in partnership with Washington State University. From 2019 to 2021, the Coalition was supported by two DBHR Fellows to build prevention

capacity with the possibility to later expand into a CPWI recipient site. On July 1, 2021, the PAHYC was awarded capacity-building funding from CPWI until March 14, 2023, with anticipated continuation to 2027, to serve the Port Angeles School District, in partnership with the Olympic Educational Service District 114. The Coalition with community partners, will utilize this funding to build upon and expand strategies to prevent the onset and reduce the progression of alcohol, cannabis, and opioid use and abuse in childhood, adolescence, and young adulthood.

About Our Community

The City of Port Angeles has long been the primary urban center of the North Olympic Peninsula. It is both the largest city and the county seat of Clallam County, Washington. Described as “*where the mountains meet the sea*,” Port Angeles is the quintessential representation of the Pacific Northwest. It serves as the access point to the remote Olympic National Park and the Strait of Juan de Fuca. Since time immemorial, this has been the lived territory of the Lower Elwha S’Klallam Tribe, a sovereign, federally-recognized Indian Nation with its own constitution and government.

The Port Angeles School District includes nearby rural areas in the 98362 and 98363 zip codes, with enrollment for the 2021-22 school year of 3,446 students, in a community population of 19,960 (2020, US Census). The student population is 71.3% White, 10% Hispanic, American Indian/Alaskan Native 5.2%, 1.7% Asian, 0.7% Black, and 10.8% multi-racial. The languages spoken in Port Angeles are primarily English, and Spanish, with 1.1% of students are English language learners. 38% of students qualify for free or reduced lunch.

About Prevention Programs in our Community

As the Coalition relaunches, the primary goal is to increase community capacity and readiness to address youth substance use prevention, and monitor changes in student’s intention to use substance, perceived availability of substances, age of trying or initiating and perceived parental and community norms and attitudes towards youth use.

After completing a comprehensive needs assessment of the Washington Healthy Youth Survey data, and key informant interviews, the Coalition has identified strategies that integrate community and partner engagement, coalition development, informational awareness, environmental and school-based prevention services.

These universal, evidence-based and well supported strategies include but are not limited to, Coalition Events, Town Hall Events, Hidden In Plain Sight, High In Plain Sight, Youth Prevention Club, SPORT Prevention Plus Wellness, Guiding Good Choices, Nurse Family Partnership, Med Take Back Campaign, LockMed Lock Distribution with Starts With One, Purchase Surveys, and various social norms marketing and state-wide campaigns.

Contacts

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CPWI is funded by

Washington State
Health Care Authority

For more information about CPWI visit
www.TheAthenaForum.org

**Community Prevention and Wellness
Initiative (CPWI)**

**Port Angeles Healthy Youth Coalition
2021-2023 Strategic Plan**



Port Angeles
**Healthy Youth
Coalition**

Last Updated: April 2022

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List of Abbreviations

ACES - Adverse Childhood Experiences
AHW - Ad-hoc Workgroups
CADCA - Community Anti-Drug Coalition of America
CAT - Coalition Assessment Tool
CCJFS - Clallam County Juvenile and Family Services
CLAS - Culturally and Linguistically Appropriate Services
CSAP - The Center for Substance Abuse Prevention
CTC - Communities That Care
CPWI - Community Prevention and Wellness Initiative
DBHR - Division of Behavioral Health and Recovery
DFC - Drug Free Community
EOW - Epidemiological Outcomes Workgroup
OESD/ESD - Olympic Educational Service District 114
HYS - Washington State Healthy Youth Survey
IOM - Institute of Medicine
LGBTQ+ - lesbian, gay, bisexual, transgender, questioning, plus other gender identities and sexual orientations that are not specifically covered by the five initials
NCE - No Cost Extension
NEAR Science - Neuroscience, Epigenetics, ACEs, and Resilience
ONDCP - Office of National Drug Control Policy
OSPI - Office of Superintendent of Public Instruction
OUD - opioid use disorder
PAHYC - Port Angeles Healthy Youth Coalition
PASD - Port Angeles School District
PCF - Positive Cultural Framework
PCN - Positive Community Norms
RMS - Roosevelt Middle School
SABG - Substance Abuse Block Grant
SAMHSA - Substance Abuse and Mental Health Services Administration
SAP - Student Assistance Professional
SOR - State Opioid Response
SPF - Strategic Prevention Framework
SPF-SIG - Strategic Prevention Framework - State Incentive Grant
SPORT - Substance Use Prevention Optimizingsport Robust Teens
SDRG - Social Development Research Group
SUD - substance use disorder
UW - University of Washington
YEW - Youth Engagement Workgroup

Executive Summary

Clallam County Juvenile and Family Services (CCJFS) was awarded 18-months of funding on July 1, 2021, from the Washington Health Care Authority's Community Prevention and Wellness Initiative (CPWI) to re-fortify community-led efforts to prevent underage substance use and promote youth mental health. By receiving these grants, Port Angeles Healthy Youth Coalition (PAHYC) became one of the newest additions to the statewide CPWI, a proven model for providing prevention services through local coalitions in the state of Washington.

PAHYC is a voluntary partnership within the Port Angeles community that works collaboratively to prevent substance use in childhood, adolescence, and young adulthood through unified, community action. The efforts of the Coalition are directed by residents and partners motivated to respond to underage substance use and engage in local problem-solving in partnership with Olympic Educational Service District 114, Port Angeles School District, and Clallam County Juvenile and Family Services.

Service Area

The City of Port Angeles has long been the primary urban center of the North Olympic Peninsula. It is both the largest city and the county seat of Clallam County, Washington. Described as "*where the mountains meet the sea*," Port Angeles is the quintessential representation of the Pacific Northwest. It serves as the access point to the remote Olympic National Park and the Strait of Juan de Fuca. The City can be reached on Highway 101 or by William R. Fairchild International Airport, and a ferry service provided by M.V. Coho across the Strait to Victoria, British Columbia in Canada. The Port Angeles School District includes nearby rural areas in the 98362 and 98363 zip codes, with enrollment for the 2021-22 school year of 3,446 students, in a community population of 19,960 (2020, US Census).

Port Angeles is strongly influenced by its geographic features, proximity to Canada, and tribal culture of the Lower Elwha S'Klallam Tribe. Since time immemorial, this has been the lived territory of the Lower Elwha S'Klallam Tribe, a sovereign, federally-recognized Indian Nation with its own constitution and government. The Lower Elwha Klallam Tribe resides in the Lower Elwha River Valley and adjacent bluffs on the north coast of the Olympic Peninsula just west of Port Angeles.

2021-2023 Strategic Plan Summary

The 2021-2023 Strategic Plan is a short-range planning document establishing the Port Angeles Healthy Youth Coalition's approach to address substance use disorder and opioid use disorder prevention in the Port Angeles School District (PASD). This plan will guide the Coalition to prioritize local conditions that influence youth substance use. The PAHYC analyzes quantitative data from the Healthy Youth Survey (HYS) from the Office of Superintendent of Public Instruction (OSPI) and qualitative data obtained internally and from local partners. The data has been used to select strategies that impact the risk and protective factors contributing to youth substance use in Port Angeles and the region. Our strengths,

challenges, resources, and readiness determine the scope of these strategies. Ongoing evaluation of the effectiveness of this work to complete intended outcomes is outlined to ensure the success of our collaborative effort.

Assessment

The Port Angeles community has been impacted by the long-term consequences of youth substance use from a higher incidence of substance use disorder (SUD) and opioid use disorder (OUD) in adulthood. The long-term consequences include, motor-vehicle accidents with accident-related fatalities from driving under the influence of single or polysubstance use, poorer mental health outcomes, higher suicide ideation and attempts, lessened academic success, student involvement with criminal behaviors associated with substance misuse, generational exposure to traumatic experiences, and untreated SUD/OUD. These consequences have affected our community's overall capacity to collectively problem-solve and maintain healthy outcomes for youth and young adults growing up in Port Angeles.

Most students in the Port Angeles School District do not use substances, yet improvements can be made to reduce underage use of alcohol, cannabis, tobacco, and vape products. Measures from the Healthy Youth Survey show substance use among 8th, 10th and 12th grade students is frequently above statewide averages. This is influenced by a higher than statewide average perceived ease of access to substances, self-reported earlier use initiation, lower perceived risk of harm from regular use, and perceived peer attitudes that are tolerant or approving of substance use.

Planning

To increase protections for young people to avoid substance use and other high-risk behaviors, the Coalition has chosen to focus on five primary goals for our prevention efforts,

1. Increase community capacity and readiness to address youth substance use, misuse, and abuse.
2. Decrease early initiation of substance use among 8th and 10th grade students in the Port Angeles School District.
3. Increase universal prevention services for parents and caregivers to lessen the effects of stress and trauma and generational substance use disorder.
4. Decrease perceived availability of substances to the youth population.
5. Increase healthy beliefs and clear standards to promote a safe and healthy culture.

Implementation

The Coalition will implement their 2021-2023 strategies, programs, and activities with a selection of evidence-based strategies to mobilize the greater community to engage in prevention efforts. These include

- Community-based Port Angeles Healthy Youth Coalition, Youth Concerns Port Angeles, Epidemiological Outcomes Workgroup, Town Hall Events, Training Programs, and Handle With Care.
- School-based Youth Prevention Club at Port Angeles High School, SPORT Prevention Plus Wellness, and school-based social norms marketing with Positive Cultural Norms.
- Parent/caregiving strategies include Guiding Good Choices, Nurse Family Partnership, Hidden in Plain Sight, and High in Plain Sight.
- Environmental and informational strategies include Med Take Back Campaign, Lockbox/Lock Bag distribution, and local purchase surveys of tobacco, vape products, and alcohol.
- Additional supporting strategies include Mentor Washington, Mentor Washington LGBTQ+ supplemental, and social norms marketing with Positive Cultural Norms.

Organizational Development

Our Mission: To prevent substance misuse and abuse in childhood, adolescence, and young adulthood through unified, community action.

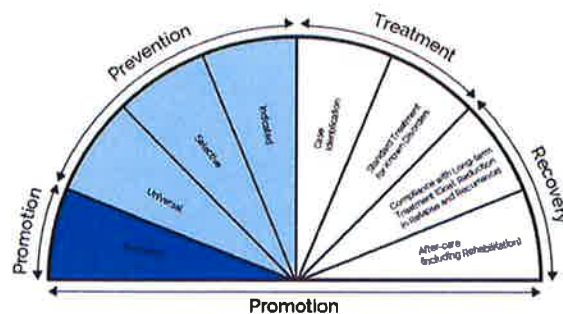
Our Vision: Port Angeles is a safe place where young people thrive, free from substance misuse and supported in their overall health and well-being.

Port Angeles Healthy Youth Coalition (PAHYC) understands that substance misuse and abuse in childhood, adolescence, and young adulthood is preventable through a nurturing community and the healing potential of human relationships. Community members and partners work together to provide youth with a foundation of health and well-being, equipped to cope with the challenges of life and adulthood.

Equitable Outcomes: Our shared hope is to prevent young people from developing an unhealthy relationship with alcohol, cannabis, tobacco, opioids, and other substances. Substance use disorder does not discriminate. All young people are at some risk of misusing and abusing substances. PAHYC believes that all young people deserve a healthy and safe community. As long as poverty, race, ethnicity, ancestry, and sexual orientation continue to predict the future life chances of children, we are committed to working with community members, leaders, and partner organizations to identify barriers to child health and well-being and eliminate disparities in outcomes.

Prevention Science: To accomplish this work, Port Angeles Healthy Youth Coalition utilizes accurate, relevant, and localized prevention science. The Coalition's approach is based on emerging and fundamental behavioral health frameworks and evidence-based strategies informed by the Substance Abuse and Mental Health Services Administration (SAMHSA) Strategic Prevention Framework (SPF), Positive Cultural Framework (PCF) from the Center for Health & Safety Culture from Montana State University, and NEAR Science (Neuroscience, Epigenetics, ACEs, and Resilience).

Figure 1: Continuum of Care



Institute of Medicine (2009) Preventing Mental, Emotional, and Behavioral Disorders Among Young People: Progress and Possibilities. Washington, DC: The National Academies Press. Available at: <https://doi.org/10.17226/12480> (Accessed 10 March 2020).

Figure 2: Strategic Prevention Framework (PTTC)



Substance Abuse Mental Health Services Administration - A Guide to SAMHSA's Strategic Prevention Framework (2011). https://www.samhsa.gov/sites/default/files/20190620_samhsa_strategic_prevention_framework_guide.pdf

The Institute of Medicine's Continuum of Care (*Figure One*) is a classification system that we use within the Port Angeles Healthy Youth Coalition to define the scope of our work. Our strategies support efforts across the continuum, emphasizing promotion and prevention. **Promotion activities** occurring across the continuum are designed to support a community to cultivate conditions that optimize an individual's well-being by making them less vulnerable to adversity and less likely to engage in unhealthy behaviors. Since childhood experience can have a lasting impact on a person's life, the Coalition focuses on promotional activities that foster positive childhood development from infancy through young adulthood.

Prevention strategies are intended to prevent substance use disorder and reduce the risks and consequences associated with underage substance use. These strategies are designed to address (1) universal interventions for the general public, (2) selective interventions to focus on individuals at higher than average risk of underage substance use, and finally (3) indicated measures to support individuals that are actively experiencing early indications of underage substance abuse disorder. In all cases, prevention is intended to build individual and community strengths.

The Strategic Prevention Framework (*Figure 2*) involves

1. Identifying and explaining the nature and extent of our concerns.
2. Addressing the local factors that influence our concerns across the social ecology.
3. Reviewing existing resources and consensus to determine the level of readiness that exists to work towards addressing our concerns.

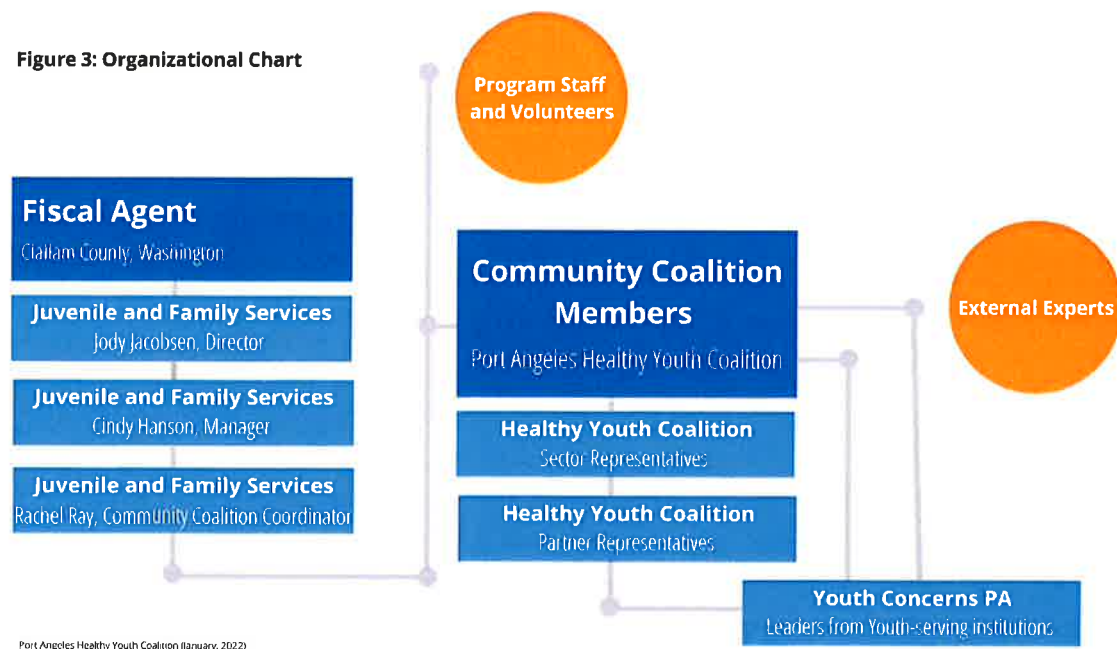
The effectiveness of this planning process begins with a clear understanding of the local needs in the community and involves community members in all stages of the process. To ensure adequate capacity to follow this framework, the Coalition focuses first and foremost on building effective relationships with key stakeholders and partners.

When applying the steps of SPF to the Coalition, sustainability and cultural competence are central. These two guiding principles ensure that all Coalition-related activities are respectful and responsive to the cultural diversity of Port Angeles. In practice, the Coalition customizes prevention and promotion in a way that reflects and fits with the cultures and groups in Port Angeles and offers inclusive language and messaging, including the use of translation services, when needed.

Coalition Structure and Organization

The Port Angeles Healthy Youth Coalition is a voluntary partnership of residents and partners within the Port Angeles School District. The Coalition's leadership structure comprises members, partners, leaders from youth-serving entities, and staff support. The Coalition is housed with Clallam County Juvenile and Family Services to expand and enhance prevention efforts across the County.

Figure 3: Organizational Chart



Coalition Members represent the Port Angeles community and reflect the various cultures and groups. Members bring a variety of expertise and experience dedicated to supporting local youth to achieve overall health and well-being. Membership is action-oriented and includes attending regularly scheduled, monthly Port Angeles Healthy Youth Coalition community meetings, volunteering with short-term events, and advocating for local prevention efforts. Members also have access to learning and training opportunities through the Coalition. These training opportunities support members in effectively engaging in strategic planning, achieving program deliverables, and participating in community organizing.

Sector representatives represent a sector in Port Angeles. Every coalition member represents a sector such as the business community, advocacy, mental health, public health, healthcare professionals, law

enforcement, court or judiciary, parent and caregiver, schools and education, SUD treatment, SUD recovery community, youth, youth-serving organization, military/veteran, and local government. As of January 2022, recruitment for emergency medical systems, pharmacy professionals, media, religious and fraternal, and LGBTQ+ supporting sectors is still active. One representative from each sector is encouraged to participate in at least one PAHYC workgroup and serve as a point of contact for questions and inquiries regarding their sector.

Partner representatives are interested organizations and community entities that receive a copy of meeting minutes, fiscal and productivity reports, and coalitions communications. These influential community members are dedicated to building local capacity and infrastructure to support local youth to be successful. They also enhance the Coalition's ability to participate in and access local decision-making systems and build collaborative partnerships.

Student Assistance Professional (SAP) at Port Angeles High School provides early alcohol and other drug prevention and intervention services to students and their families. They also assist in referrals to treatment providers, screening for high-risk behaviors, school-wide prevention activities, workshops for school staff and parents, facilitating support groups, and youth engagement around campus-wide prevention. This role is supervised by the Olympic Educational Services District 114 and is housed in Port Angeles High School. The SAP is a partner, and attends Coalition meetings, engages with the Coalition on school-based prevention strategies, and provides a conduit for student engagement.

Leaders from youth-serving institutions in Port Angeles convene quarterly at Youth Concerns Port Angeles, hosted by PAHYC members. Youth Concerns Port Angeles provides an opportunity for leaders to identify shared areas of hope and concern, share resources, update one another on trends and activities, and discover possibilities for collaboration. The overarching goal is to align services to ensure the community safety net is intact to meet the needs of young people in Port Angeles. Feedback gathered from pre/post surveys, one-on-one interviews, and meeting notes are used to inform Coalition efforts. PAHYC, with staff support, also presents annually at youth-serving institutions on local prevention efforts and explores partnership opportunities.

Fiscal and staffing agent for PAHYC is Clallam County Juvenile and Family Services (CCJFS). CCJFS staff works closely with external experts, coalition members, sector and partner representatives, and leaders from youth-serving institutions to enhance existing prevention capacity in Port Angeles. Financial oversight, staff and administrative management, and in-kind office support are managed by CCJFS staff.

The Coalition also relies on **external experts** in their field to offer feedback on the implementation of prevention strategies, leadership development, and communication efforts. These are local, regional, state, and national resources include the Social Development Research Group (SDRG) at the University of Washington (UW) in SAMHSA's Region 10 Northwest Prevention Technology Transfer Center in partnership with Washington State University and the technical assistance offered through Community Anti-Drug Coalition of America (CADCA), Washington's Division of Behavioral Health and Recovery

(DBHR) and Montana State University's Center for Health and Safety Culture. Additional program staff and volunteers are selected and overseen by CCJFS staff.

Communication

We rely on regularly scheduled, between-meeting communication to maximize our productivity. This has become especially important in a remote, virtual working environment. To promote open and reciprocal communication, we use a monthly newsletter, bi-monthly emails, social media, one on one communication, a website, and virtual presentations on partner meeting platforms. The Community Coalition Coordinator also represents the Port Angeles Healthy Youth Coalition at various community groups, meetings and events. The Coalition is in its first year, and communication efforts are expected to evolve to include more member involvement over time.

Port Angeles Healthy Youth Coalition will continue to prioritize health and safety and delay in-person communication until it is determined to be safe to do so, following Clallam County Health and Human Services guidelines. The Community Coalition Coordinator meets monthly via phone or Zoom with members to hear the diversity of perspectives on Coalition efforts and activities to fill the communication gap created by a lack of in-person interaction. This has proven to be an effective tool for staying informed and connected. Members are also encouraged to stay connected outside of our designated time together.

Our Communication Plan, adapted to a virtual environment

- **Email Newsletter** - Key updates, links to surveys, volunteer and training opportunities. Received monthly on the last Thursday of every month to the PAHYC email subscription list.
- **Email Updates** - Meeting invitations with Zoom links, meeting agendas, and meeting minutes. Received monthly on the first and last Tuesday to coalition members and partners.
- **Social Media Promotion** - Key updates, events and community activities, and promotion of regional and national prevention campaigns and partner campaigns and activities. Updated weekly on the Port Angeles Healthy Youth Coalition Facebook Page and PAHealthyYouth Instagram Page.
- **Virtual Presentations** - Annual Action Plan and Strategic Plan, prevention science and strategy, and PAHYC updates. Provided annually by invitation to the City Council of Port Angeles, Clallam County Commissioners, Port Angeles School District, Port Angeles High School, and Port Angeles School Board.
- **Virtual "Walk N' Talk" and "Sit N' Sips"** - Key informant interviews to explore local conditions influencing underage substance misuse and abuse and feedback on PAHYC events and activities. Conducted monthly with coalition members, quarterly with key leaders, and annual with local stakeholders and community members.
- **Website Updates** - Key updates, events, training, volunteer opportunities, and prevention science are explored on the Coalition's website available to the public.

These platforms are also used to promote local, state, and national social marketing campaigns, highlight prevention holidays and events, and partner events and activities.

Our Communication Strategy

We understand that changing people's awareness does not equal a change in behavior. With this understanding in mind, we are working to develop prevention communication campaigns that meet the message development criteria outlined by Montana State University's Center for Health and Safety Culture with the Positive Cultural Framework. As a part of this process, we have begun the work of identifying messages that address gaps in community knowledge and understanding and finding credible "voices" to reach diverse audiences across our community in hopes to,

- Address specific misperceptions among parent and caregiver audiences to grow protective behaviors that improve youth health and safety. Parental figures who believe most youth do not consume substances are more likely to disapprove of their youth using.
- Address specific misperceptions among community members to grow protective behaviors that improve youth health and safety. Community members who believe most youth in Port Angeles do not consume substances are more likely to disapprove of youth substance use in their neighborhood and other communities within our communities, such as faith, sport, and extracurricular groups.
- Address specific misperceptions among professional audiences to reduce stigma to improve protective behaviors towards individuals with substance use and opioid use disorder. Partners with a better understanding of the impacts of stigma on an individual's self-efficacy, access to resources, social status, and overall health become energized and engaged in uncovering and ultimately improving contexts in Port Angeles that create stigmas.
- Promote a safe and healthy culture among local leaders to impact people's knowledge and confidence to speak on shared concerns and provide a path forward for the community. When leaders speak with hope and concern, it can foster meaningful dialogue among community members about the strengths and assets of Port Angeles, side-by-side with our local challenges, effectively reducing "place blaming" and bystander apathy.

We discover a shared foundational understanding of prevention science during this renewed capacity-building phase in the Coalition's development. This has included utilizing existing language from former iterations of the Port Angeles Healthy Youth Coalition, such as risk and protective factors, Continuum of care, and the Strategic Prevention Framework.

Decision-Making Process

To ensure effective coordination of Coalition activities, support staff are responsible for facilitating collaborative financial, strategic, and development decisions with coalition members, partners, and leaders. Monthly community meetings provide an opportunity to discuss critical Port Angeles Healthy Youth Coalition updates and facilitate consensus-driven, open discussions on the direction and goals of the Coalition.

All PAHYC meetings occur virtually to stay safe during the COVID-19 pandemic. As part of the PAHYC virtual meeting guidelines, we include, *“Embrace the pause; silence is not consent. When making decisions, we try different strategies to make sure everyone’s voice is heard.”* These strategies include anonymous polls, anonymous comments, and various facilitation activities from Liberating Structures (LS). LS is an online database of non-conventional meeting designs that support people to feel safe and increase creativity in problem-solving.

The Community Coalition Coordinator facilitates these engagement methods to lead the Coalition to a majority group consensus. During virtual meetings, all present, including coalition members, partners, and leaders, are invited to engage in collaborative decision-making. In-between sessions, the Coalition uses anonymous surveys on SurveyMonkey to gather opinions on strategic planning and programming decisions. These results are collected and presented anonymously.

A **decision-making process** has yet to be formalized as of the completion of this plan. However, to maintain program continuity during this capacity-building phase, we follow these guidelines:

- a. PAHYC efforts must comply with the Community Prevention Wellness Initiative funding requirements until March 14, 2023, or until funding is renewed. These grants include Substance Abuse Block Grant (SABG), COVID Enhancement and State Opioid Response (SOR) No Cost Extension (NCE), and SOR II awards. The Washington Health Care Authority oversees these awards with a designated Prevention System Manager.
- b. Coalition membership is action-oriented and supports the implementation of the PAHYC Strategic Plan. Coalition Members meet monthly during regularly scheduled meetings to implement the 2021-2023 Strategic Plan. Members, sector, and partner representatives are encouraged to engage in meetings and workgroups that best fit their interests.
- c. PAHYC staff are strongly encouraged to follow The Principles of the Code of Ethical Conduct for Prevention Professionals. These principles include: Non-Discrimination, Competence, Integrity, Nature of Services, Confidentiality, and Ethical Obligations for Community and Society.
- d. Coalition members do not initiate or execute Coalition activities not included in the 2021-2023 Strategic Plan without obtaining direction and approval from other coalition members at regularly scheduled community or workgroup meetings.

- e. All PAHYC communications and distributed materials must be reviewed and documented by CCJFS staff for brand consistency, logo inclusion, and grant compliance.
- f. Technical consultants and external experts are resources for the Coalition. We rely on prevention science and prevention science experts when executing the 2021-2023 Strategic Plan.
- g. PAHYC is financially supported by the Community Prevention Wellness Initiative overseen by Clallam County Juvenile Family Services for contract compliance. Financial operations are managed by CCJFS staff and reviewed annually by Port Angeles Healthy Youth Coalition members.

Membership Recruitment and Retention

Membership: Our Coalition seeks members within the community, people who have particular expertise and credibility with community members, and people who have a particular passion for preventing substance misuse and abuse because of their lived experience or professional interests. We encourage each coalition member to have personal or professional goals that relate to the purpose of the Port Angeles Healthy Youth Coalition.

We recognize it takes a diversity of perspectives, experiences, thoughts, background and culture to cultivate a community coalition. The PAHYC welcomes all people of every race, color, sex, nation of origin, ethnicity, religion, sexual orientation, gender identity, and expression of profession, education and walk of life. In developing the coalition, we keep in mind the purpose of convening and what it is we are trying to achieve. Not all community members and partners share the same precise goal, but they share the common goal of wanting to improve the health and safety of young people in Port Angeles. There is no “typical” member or partner, we invite people who are innovative, unafraid to ask questions, and are dedicated to solving challenges put before them. Together, we call upon everyone to be a part of achieving the vision that our community is a safe place where young people thrive, free from substance use and supported in their overall health and well-being.

Those who have an active interest and commitment to promoting the mission and vision of the PAHYC are eligible for membership. All prospective members meet with an existing coalition member from the same or overlapping sector to create a member profile using the online platform SurveyMonkey. The survey determines sector placement, training interests, and volunteer preferences. This brief orientation includes a virtual or in person “sit n’ sip” meet n’ greet to review prevention science and the Coalition’s goals, objectives, strategies, and a summary of our most recent needs assessment. All orientations are provided by existing coalition members from the same or overlapping sector with the support of the Community Coalition Coordinator, as needed.

Partners not interested in membership are also invited to complete the online survey and share their training needs and engagement preferences. Membership is voluntary, and those who participate serve in a volunteer capacity. Formal by-laws, as of the completion of this plan, have yet to be established.

Membership varies depending on the Coalition's needs and the Coalition's ability to attract meaningful representation from various community sectors. PAHYC follows and fulfills the Community Prevention and Wellness Initiatives twelve sectors to consider for membership: (1) Youth, (2) Parents, (3) Public safety or law enforcement, (4) Schools, (5) Business, (6) Media, (7) Youth-serving, (8) Religious and fraternal organizations, (9) Civic and volunteer groups, (10) Healthcare professionals, (11) State, local and tribal agencies with expertise in substance use/misuse, (12) Other organizations involved in reducing substance use/misuse. The Coalition Coordinator tracks membership, sector, and partner involvement through virtual sign-in sheets and recorded meeting minutes.

Workgroups: There are four active workgroups in the Port Angeles Healthy Youth Coalition open to all members and partners. The purpose of workgroups are to (1) determine how to utilize existing funding for prevention strategies, (2) implement specific prevention strategies, and (3) advocate for policy, environmental and normative changes that support youth substance misuse and abuse prevention in Port Angeles. Coalition members have the power to affect change, propel strategic and concerted resolution forward, and ensure that community prevention approaches and materials are culturally relevant. These workgroups allow coalition members to own, embrace, and commit to the program goals and enroll others based on their unique skills, abilities and interests,

- **Epidemiological Outcomes Workgroup (EOW)** is responsible for data analysis, visualization, and interpretation. We acknowledge our success in communicating information does not start with the information itself. Our time is prioritized in understanding the local context and building content that meets our audience's intended purpose. Our tools include Excel, Tableau Desktop and Prep, ArcGIS, XMind, and Canva.
- **Youth Engagement Workgroup (YEW)**, in partnership with Olympic Educational Service District 114 and Student Assistance Professional, is focused on youth and student engagement. We acknowledge the success of our efforts relies on our ability to be culturally responsive to the perspectives of young people in our community. "Generation Z" is the most diverse generation in American history, known for celebrating untraditional views on identity. This generation's use of tech devices, apps, and social media platforms has also become ubiquitous with life. Our tools include listening sessions, social media outreach, and video production.
- **Ad-hoc Workgroups (AHW)** are short-term and address emerging topics and needs. These opportunities include one-day events, short-term volunteer opportunities, projects or task-based, and opportunities that ask for specific skills, talent, or expertise. The active AHW in January 2021 is focused on branding, reviewing logo, color, and font applications.
- In addition to monthly community meetings, PAHYC hosts monthly, regularly occurring **PAHYC Lunch Planning Hour** ("Lunch") workgroup meetings. Members and partners discuss and plan upcoming events, community outreach, and coalition building in a forum-style with open discussion and mutual support of the Coalition's goals. We strive to be an inclusive community initiative and use these meeting times to reflect on adopting a safe, nurturing coalition structure

that reinforces equitable and inclusive communication. Our planning efforts also aim to reduce the chance of duplicating efforts, eliminate competition for resources, and improve communication within the community.

The Community Coalition Coordinator is responsible for providing training and skill-building opportunities, access to resources, and facilitation support. To convene a successful coalition, the Coordinator is responsible for developing one-to-one relationships with every coalition member, comprehending each member's professional self-interests and helping translate them into coalition involvement, communicating positions on difficult, even controversial issues, actively delegating and enlisting members' support in mutually beneficial ways, get recommendations from every member and known decision-maker, show appreciation and gratitude, and maintain the Coalition's forward momentum even in the face of setbacks.

Cultural Competency in Organizational Development

Port Angeles Healthy Youth Coalition members asked the question, "What communities exist within our community?" Adapted from CADCA's community development model, members asked each other, friends, neighbors, and colleagues, "What are the cultural, language, racial, and ethnic groups in our service area?" During this "in the community activity" (ITCA), members revealed various types of diversity in Port Angeles.

Our Coalition defined Port Angeles as a dynamic, evolving, resilient community. We highlighted our city's unique characteristics and internal differences that must be addressed with cultural humility. There are a myriad of communities within this community, with a diversity of political, social, and economic affiliations. Our area is home to many multigenerational families and newcomers; identified Republicans and Democrats, split in the last election nearly 50/50; residents mobilized towards social justice initiatives, and residents rallied towards preservation and conservatism. Together as a community, we are united by a commitment to serving families and youth, a desire for social connection and reciprocity, philanthropy, and shared enjoyment in nature and physical activities like running, cycling, hiking, kayaking, surfing, swimming, extreme and team sports - and even dancing as Dungeness crabs in our highly praised Nutcracker ballet. These differences present significant equality issues while providing the Coalition with an opportunity to harness our shared strengths towards achieving outcomes for children and youth to succeed.

The median household income is \$47,256 (2019 estimates), with 17.4%, approximately 4k out of 19.9k people living below poverty. The largest demographic living in poverty are Females 25-34, followed by Males <5 (2020, US Census, Accessed 01/2022). The impacts of the COVID-19 pandemic have highlighted many challenges, including a growing lack of available residential housing and, with it, an urgent need to provide affordable options for unhoused individuals and families in Port Angeles. Before the pandemic, the median property value was \$217,100, with ownership of 53.1%. In December 2021, home prices' median price had risen to \$418,000 (Redfin, Accessed 2/1/2022).

Number to be Reached within the City of Port Angeles (2021-2023)

Table One: City of Port Angeles Demographics		
Population	Number	Percentage
All Race/Ethnicity	19,960	100%
Hispanic	1,490	6.6%
Black	293	1.5%
American Native	1,356	2.8%
Asian	652	2.5%
White (Non-Hispanic)	14,529	80.4%
Native Hawaiian/PI	66	<1%
Multi-Racial	1,574	5.2%

**Estimates based on 2020 United States Census data*

Number to be Reached within the Port Angeles School District (2021-2023)

Table Two: Port Angeles School District Students Demographics (2021-22 School Year Enrollment)		
Population	Number	Percentage
All Race/Ethnicity	3,491	100%
Hispanic	350	10%
Black	25	<1%
American Indian/ Alaskan Native	182	5.2%
Asian	59	1.7%
White (Non-Hispanic)	2490	71.3%
Native Hawaiian/PI	7	<1%
Multi-Racial	378	10.8

https://portangelesschools.org/administration/district_demographics (Accessed, 02/2022)

Table Three: Port Angeles School District Students by Gender		
Population	Number	Percentage

All Gender		100%
Male		
Female		
Non-Binary		

**Estimates will be based on 2021 Healthy Youth Survey available anticipated to be available in April 2022.*

Table Four: Port Angeles School District Students by Sexual Identity		
Population	Number	Percentage
All Sexual Identity		100%
Gay		
Lesbian		
Bisexual		
Transexual		
Heterosexual/Cis-Gender		

**Estimates will be based on 2021 Healthy Youth Survey available anticipated to be available in April 2022.*

Port Angeles and the greater region have experienced a shift in the local economy over time. The service and hospitality sector has experienced significant organic growth over the past decade in Port Angeles, with the Olympic National Park attracting over 2.49 million visitors in 2020 (National Park Service Visitor use Statistics, Accessed 01/2022). Logging and timber, agriculture, and commercial and sport fishing are historically essential industries that have experienced a decline. The Port of Port Angeles still operates a marina, boat haven, and stopping point for cruise and naval ships. The largest employment sectors within Port Angeles include Health Care and Social Services, Hospitality and Food Services, and Retail Trade. The primary employers are Olympic Medical Center regional hospital, the Port Angeles School District, and the Clallam County government.

The City is also home to Peninsula College. This vibrant learning community provides entry-level and advanced training in various areas and attracts strong interest in welding technology, automobile mechanics technology, carpentry, nursing, and substance abuse counseling. In the 2019 to 2020 school year, total enrollment was 3,362 students (National Center for Education Statistics, Access 01/2022).

Port Angeles Healthy Youth Coalition's **cultural competency plan** will ensure adherence to the enhanced National Standards for Culturally and Linguistically Appropriate Services (CLAS Standards) in Health and Health Care. This will include attention to:

- a. Diverse cultural beliefs and practices: Training and hiring protocols in conjunction with Clallam County Juvenile and Family Services will be implemented to support the culture and language of all populations in Port Angeles.
- b. Preferred languages: Interpreters and translated materials will be used for non-English speaking clients and those who speak English but prefer materials in their primary language. Key documents will be translated.
- c. Health literacy and other communication needs of all minority populations identified in the proposal: All service deliverables will be tailored to include limited English proficient individuals. Staff will receive training to ensure capacity to provide services that are culturally and linguistically appropriate.

In the coming months, we are determined to continue developing a decision-making structure and evaluating the organization's cultural competence to improve our strategic outreach and membership development. We conduct self-criticism of PAHYC meetings to build a common set of values and expectations through the Coalition Assessment Tool (CAT) survey conducted annually every October. This simple, online form enables members to anonymously share their reflections on the Coalition's voice, responsibility, and visibility.

Sustainability in Organizational Development

Even the most effective and well-resourced efforts should only continue if they remain a good fit for the broader community. The value of the Port Angeles Healthy Youth Coalition has been determined by community stakeholders that have sustained involvement over the decades since the Coalition was first conceptualized in 2003. Since then, the Port Angeles Healthy Youth Coalition has been convened and organized without fiscal support. These members represent a shared purpose of increasing community collaboration, strengthening partnerships, and improving outcomes for people in the community. Our prevention efforts in 2021-2023 are built on the work of these historical members and local partners committed to this work. Moving forward, we are encouraged that our organizational capacity will continue to evolve and build off of the years of notable accomplishments in prevention in Port Angeles.

To sustain the involvement of the people described in the previous section, our meetings and work are forward-moving. This stage in our re-launch requires fostering Coalition leadership and nurturing new and familiar community partnerships. To accomplish this in years one and two of funding, the Community Coalition Coordinator is dedicating time and skills to ensure that the coalition's efforts are coordinated, inclusive, and well-paced with the input of historical members and partners.

Capacity Building

Since 2003, Port Angeles has led prevention efforts in Clallam County to reduce youth substance misuse and abuse. In July 2003, Port Angeles was selected as a site for the University of Washington's Community Youth Development Study, "Communities That Care" (CTC). The study based on Hawkins and Catalano's CTC model focused on reducing youth substance use in grades 5 through 8 at Roosevelt Middle School (RMS). After the closure of RMS in 2006, Port Angeles was awarded the Strategic Prevention Framework - State Incentive Grant (SPF-SIG) from the Washington State Division of Alcohol and Substance Abuse (DASA).

From 2011-2016, Port Angeles received five years of federal Drug Free Community (DFC) Support Program administered by the White House Office of National Drug Control Policy (ONDCP) to sustain a reduction in youth substance use. During this time, Port Angeles employed the Positive Community Norms (PCN) model and Strategic Prevention Framework to strengthen healthy norms and behaviors that protect young people from high-risk behaviors. After completing the DFC program in 2016, the Port Angeles Healthy Youth Coalition was sustained with the support of Prevention Works! Community Coalition of Clallam County.

Port Angeles Health Youth Coalition was re-conceptualized in 2019 under the guidance of the Division of Behavioral Health and Recovery (DBHR) Fellowship program in partnership with Washington State University. From 2019 to 2021, the Coalition was supported by two DBHR Fellows to build prevention capacity with the possibility to later expand into a CPWI recipient site. On July 1, 2021, the PAHYC was awarded capacity-building funding from CPWI until March 14, 2023. These grants include Substance Abuse Block Grant (SABG) COVID Enhancement and State Opioid Response (SOR) No Cost Extension (NCE) and SOR II awards to build upon and expand existing strategies to prevent the onset and reduce the progression of alcohol, cannabis, and opioid use and abuse in childhood, adolescence, and young adulthood.

Port Angeles Healthy Youth Coalition serves as the community organizer within the City of Port Angeles, convening local and regional prevention partners, public health entities, and youth-serving institutions. The Coalition provides technical support and opportunities to enhance prevention efforts through evidence-based training opportunities, connection with external prevention experts, and technical assistance through the Coalition.

Outreach

In a virtual environment, our Coalition has chosen to prioritize the importance of creating brand recognition, distinct from past iterations of the PAHYC, to boost and refresh community engagement. In August 2021, the Coalition began by re-developing clear branding guidelines. PAHYC contracted with brand specialist Red Umbrella Designs in Seattle after reaching out to several designers in the region. The designer worked closely with the Coalition Ad-hoc Workgroup to create and finalize a brand package

with a logo, font, color, and design recommendations. These design details were then incorporated into Port Angeles Healthy Youth Coalition's communication platforms.

With this renewed public presence, the Coalition has started cultivating a shared sense of concern regarding underage substance use prevention and establishing how we progress together towards achieving outcomes. We have done this, in part, by showcasing information about underage substance use, as well as local data and crafted speaking points. We write and share press releases, flyers, and educational materials about underage substance use and related risk and protective factors throughout the community and region. We also provide community town hall events to share emerging prevention research, data, and prevention best practices. These efforts are in addition to implementing our communication plan (*see page 10*).

To enhance and expand outreach capacity, we are working closely in strategic partnership with multiple entities to offer no-cost training opportunities and implement strategies that support existing programming. Youth Concerns Port Angeles is a key leader training attended by local and regional leaders from youth-serving institutions. We facilitate this opportunity to build capacity among decision-makers to advocate on behalf of and collaborate to enhance prevention strategies in our region. Here local experts share knowledge, resources, and information specific to localized, culturally relevant prevention efforts.

The Coalition partners with BAART Port Angeles, Child Advocates of Clallam County, Clallam County Commissioners, Clallam County Health and Human Services, Clallam County Juvenile and Family Services, Clallam County Prevention Works!, Clallam County Prosecutor's Office, Clallam Resilience Project, Clallam County Sheriff's Office, Olympic Educational Services District 114, Healthy Transitions of the Lower Elwha Klallam Tribe, Lutheran Community Services, North Olympic Healthcare Network, Olympic Peninsula Boys and Girls Club, Olympic Peninsula YMCA, Peninsula Behavioral Health, Peninsula College, Port Angeles Law Enforcement, Port Angeles School District, Serenity House of Clallam County, Strengthening Families Locally, United Way of Clallam County, and Washington State University Clallam Extension. Members forge collaborative relationships with new and existing organizations with shared goals to improve outcomes for young people in Port Angeles, provide prosocial opportunities and reduce traumatic experiences.

At the regional level, our Coalition Coordinator will continue to support a monthly coalition coordinator meeting with fellow Community Prevention and Wellness Initiative and Tribal coalitions in Clallam County to collaborate and share resources and other prevention information.

Training and Technical Assistance

Port Angeles Healthy Youth Coalition has determined it is essential to use this capacity-building phase to educate non-experts on foundational knowledge of prevention science, risk and protective factors, short and long-term consequences of youth substance use, cultural humility, and community coalition building. Stigma has been identified as a barrier to progressing substance use disorder and opioid use

disorder prevention in Port Angeles and several casual issues related to housing, child neglect and abuse, academic and employment outcomes, public safety, and mental and physical health. The Science of Stigma Training with the Montana Center for Health and Safety has been identified as the equity training for the 2022-2023 training calendar. This training will be provided to all prioritizing interested coalition members, public safety, and social service entities in Port Angeles.

Other activity was selected with known prevention training entities and the Division of Behavioral Health and Recovery to increase coalition member capacity to implement prevention efforts and engage in strategic planning. We use the Coalition monthly newsletter emailed to members, partners, and leaders to recruit training and technical assistance opportunities.

Table Five: Training Presenters with Dates and Targets				
Training	Date(s)/Location	Coalition	Community	Staff
Cultural Competency: The Science of Stigma with the Center for a Health and Safety Culture	August 2022 On Site or Remote	Coalition Members (10-15)	To be determined	1 (Coordinator)
Positive Cultural Framework Training with Montana Center for a Health and Safety Culture	February 2022, February 2023 Remote	Coalition Members (3-5)	Clallam Resilience (1)	1 (Coordinator)
Youth Concerns Port Angeles (Key Leader Event)	12/2021, 03/2022, 07/2022, 12/2022 (repeated in 2023) Remote	Members (8-12)	Partners (10-30)	1 (Coordinator)
Montana Summer Institute with Dr. Jeff Linkenbach	June 2022, June 2023 Remote	Members (3-5)		1 (Coordinator)
CADCA Mid-Year Training Institute CADCA-sponsored	July 2022, July 2023 In-Person	Members (3-5)		1 (Coordinator)
CADCA Leadership Forum CADCA-sponsored	January 2022, January 2023 Remote and In-Person	Members (3-5); Youth (3-5)		1 (Coordinator)

CADCA National Coalition Academy CADCA-sponsored	TBD Remote	Member (1)		1 (Coordinator)
Region 10 Opioid Summit	August 2022, August 2023 Remote	Members (3-5)		1 (Coordinator)
Environmental Strategies Implementation - DBHR Athena Forum Dr. Rodney Wambeam	June 2022 Remote	Members (12-15)		1 (Coordinator)
Sustainability Webinar DBHR Athena Forum	August 2022 Remote	Members (12-15)		1 (Coordinator)
WA State Prevention Summit DBHR-sponsored	November 2022, November 2023 Remote	Members (4-6), Youth (4-6) Chaperone (2-3)	YMPEP (1)	1 (Coordinator)
Spring Youth Forum DBHR-sponsored	May 2023 In-Person	Youth Px Club Members (5-8) Chaperone (4)		1 (Coordinator)
CPWI Coalition Leadership Institute	June 2022, June 2023 Remote			1 (Coordinator)
Monthly technical assistance DBHR Prevention System Manage	6+ annually Remote			1 (Coordinator), 1 (Fiscal)
Prevention Learning Community Meetings	6+ annually Remote			1 (Coordinator), 1 (Fiscal)

*Required

Table Six: Implementation Facilitator Training with Dates and Targets				
Training	Date(s)/Location	Coalition	Community	Staff
Guiding Good Choices Facilitator Training	February 2022, June 2022 Remote	Coalition Members (2-4)	Clallam County Juvenile and Family Services staff (2-4)	1 (Coordinator)
SPORT Prevention Plus	April 2022, August	Coalition	Port Angeles School	1 (Coordinator)

Wellness Training	2022 Remote	Members (3-5)	District staff and students (7-12)	
Mentor Washington	TBD	TBD	TBD	TBD

Cultural Competency in Capacity Building

The Community Prevention and Wellness Initiative (CPWI) funding represents access to fiscal resources designated for a specific purpose. Many previous iterations of the Port Angeles Healthy Youth Coalition relied on the application of grants, where alignments between grantmaker's priorities determined the course of action. Culturally-competent capacity building in the Coalition conceptually involves sharing the work, the influence, and decision-making power. We seek through our coalition-building to actualize the full value of all community voices, that means everyone all people of every race, color, sex, the nation of origin, ethnicity, religion, sexual orientation, gender identity, and expression of the profession, education, and walk of life are empowered to engage in local prevention efforts.

Training and skill-building opportunities help improve our knowledge, skills, and attitudes to function effectively in a diverse community. Port Angeles Healthy Youth Coalition's **cultural competency plan** follows National Standards for Culturally and Linguistically Appropriate Services (CLAS Standards) in Health and Health Care. These standards recognize that disparities exist in all communities, resulting in disparities in outcomes. We use these CLAS Standards to orient each other to reflect on power dynamics and forms of intolerance that can result in members of our community not feeling engaged, welcomed, or included in our Coalition efforts.

During this relaunch period in our community coalition development, we openly encourage and promote the recruitment of members from all communities within our community. Our foundational strength as a community coalition is bringing diverse perspectives, experiences, thoughts, backgrounds, and cultures to cultivate a safe and healthy community for all young people in Port Angeles.

Sustainability in Capacity Building

As we reconceptualize, our efforts are already recognized in the community and building community support, especially from community leaders and residents. The Coalition fills a gap in the continuum of care and thereby complements existing efforts in the community. Together, the PAHYC sector and partner representatives will leverage additional resources and generate increased community commitment to youth substance use prevention. Our growth is achieved by the generosity of community members and partners' willingness and ability to contribute their time and unique skills and abilities.

Our 2021-2023 budget communicates a well-thought-out fiscal approach with accurate expectations. Our long-term fiscal strategy is to find and secure stable, recurring partnerships. We promote adopting

evidence-based practices, programs, and services that align with the Strategic Prevention Framework in these partnerships. Not all strategies require financial resources to implement.

Port Angeles Healthy Youth Coalition is a past recipient of the Strategic Prevention Framework - State Incentive Grant (SPF-SIG) and Drug Free Community (DFC) Grant.

Assessment

Needs Assessment

The Port Angeles Healthy Youth Coalition needs assessment identifies the primary problems surrounding substance use prevention and opioid use prevention in Port Angeles. The data was analyzed by the Port Angeles Healthy Youth Coalition and the Epidemiological Outcomes Workgroup (EOW) to determine specific local conditions to address in 2022-2023.

The EOW was formed in August 2021 in partnership with the Port Angeles School District and Olympic Educational Service District 114 to analyze Healthy Youth Survey results and determine how these results are shared with the public. These organizations provided Port Angeles School District specific results and input regarding historical influences that impacted survey completion.

Port Angeles Healthy Youth Coalition (PAHYC) also engaged in data collection to better understand how social and economic conditions across Port Angeles impact youth substance use and mental health. PAHYC members conducted a media scan, community survey, key informant interviews, in addition to the review of available data. The efforts consisted of,

- Community Prevention and Wellness Initiative Community Survey to determine community perceptions of youth substance use and mental health concerns.
- Community Interview, Walk N' Talk or virtual Sit N' Sip; Campaign to facilitate one-on-one consultation with community members and partners to learn more about perceptions of local risk and protective factors.
- Environmental Media Scan to determine passive, routine exposure to e-cigarette and cannabis use content within the City limits of Port Angeles.
- Historical trend analysis of the 2012-2018 Healthy Youth Survey, and review of recently released publically available data for Clallam County and Port Angeles, as it is available.

Community Prevention and Wellness Initiative Community Survey assesses community perceptions of youth substance use and mental health concerns in Port Angeles. For over a decade, Washington Health

Care Authority's CPWI has conducted a statistically valid community survey to learn more about the impact of underage substance use across the state. Port Angeles's 2021 participation yielded only 105 survey respondents. We require 215 community respondents to keep a margin of error low and increase the likelihood the survey results reflect the views of the community. ***With low participation in the 2021 survey, the results will be less reliable and therefore, inconclusive and not included in this year's needs assessment.*** However, our outlook remains positive, as more community members are available and aware of this collaborative effort. The survey questions are listed in *Appendix 6, CPWI Community Survey Questionnaire*. Results will be made available in April 2022.

Community Interviews began in August 2021 until November 2021, to introduce the new PAHYC Community Coalition Coordinators to members of the Port Angeles community. Members and partners invested in the health and well-being of local youth and families were invited to join the Community Coalition Coordinator and Fiscal Agent Director for a "Walk N' Talk" or virtual "Sit N' Sip." This was also promoted as part of the relaunching of the PAHYC with renewed funding. Interviews were scheduled for 30 to 45 minutes. These interviews were annotated, typed and qualitative variables were analyzed for frequency distribution. Interviews will continue from June 2022, pending

Environmental Media Scan has given us a way to assess passive, routine exposure to e-cigarette and cannabis use content from media outlets in Port Angeles, assessed in January 2022. PAHYC conducted a rudimentary scan within the City limits of Port Angeles by driving through the community to determine incidental exposure to cannabis and e-cigarette use. The total number of physical sources was collected and will serve as a baseline for more comprehensive community media scanning in the future. Community members and youth will be invited to participate in media scanning of the TV, radio, newspaper, magazines, movies, and social networking sites in the coming months. Continued in-person, environmental media scans will continue to be conducted bi-annually every January and July.

In September 2021, using the 2012, 2014, 2016, and 2018 **Washington Healthy Youth Survey** (HYS), the EOW analyzed the relationship between youth substance use and related risk factors in the Port Angeles School District. The HYS is a collaborative effort of the Office of the Superintendent of Public Instruction, the Department of Health, the Health Care Authority's Division of Behavioral Health and Recovery, and the Liquor and Cannabis Board. The survey provides important information about youth in Washington. The Port Angeles School District participated in the HYS in October 2012, 2014, 2016, and 2018, with students in grades 6, 8, 10, and 12. ***Results from 8th grade in 2012, 10th grade in 2016, and 12th grade in 2018 were suppressed due to insufficient reporting from students.*** The information from all participatory years was used to identify behavior patterns over time. PAHYC found a statistical correlation and established priority goals and objectives based on this analysis.

Summary of Key Data

Prioritizing substance use needs was determined based on a prioritization exercise conducted among Port Angeles Healthy Youth Coalition partners and members in January 2022. In this process, members

were asked to review available data and provide feedback on issues identified. Their input informed the data utilized to determine the goals and objectives of the PAHYC Action Plan.

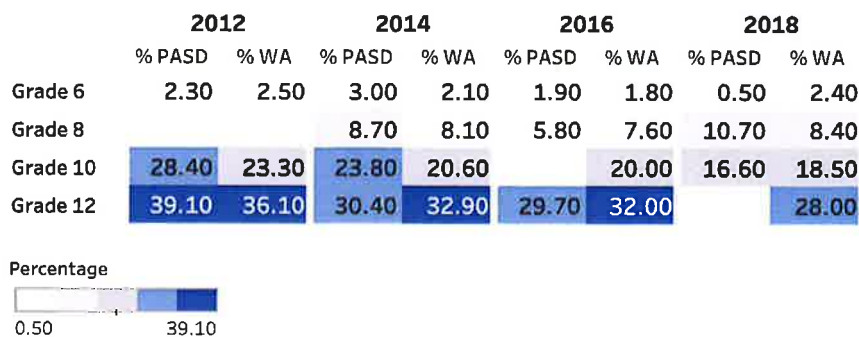
Long-term consequences (see red column in the Logic Model, Appendix 1) were selected based on key informant interviews and a community needs assessment data book. The Epidemiological Outcomes Workgroup will continue to collect consequence data in the coming year, through collaborative partnerships with communities entities that collect and maintain this data. The selected consequences include decreasing over time, (1) Incidence of substance use disorder and opioid disorder in adulthood; (2) Accidents and accident-related fatalities from driving under the influence of single or polysubstance; (3) Student involvement with criminal behaviors associated with substance misuse; (4) Poorer academic success in high school and on-time graduation in the Port Angeles School District; (5) Generational exposure to ACEs associated with unaddressed mental health concerns and toxic stress; (6) Youth depression and suicide ideation, and suicide attempts in adulthood.

A brief look into the data currently available tells us that criminal behaviors associated with substance misuse and abuse is higher for young people in Port Angeles. Total arrests and attempts for youth age 10 to 17 in 2019 for Port Angeles was 42.3 incidents per every 1,000 adolescents. This rate is 25.6 higher than the state. Arrests for alcohol and drug related violations for youth 10 to 14 was 5.4 per every 1,000 adolescents in 2019, compared to the rate of 1.1 at the state level (2019, Uniform Crime Report). Alcohol specific violations were 9.2 per 1,000 adolescents in 2019, 8.2 more than statewide averages.

Similarly, regarding mental consequences, suicide deaths and attempts for youth age 10 to 17 in 2019 for Port Angeles was 264.6 incidents per every 100,000 people. This rate is 37.1 higher than the state (2019, Department of Health). Academic outcomes in Port Angeles, however, are consistent with statewide averages for both on-time graduation, annual dropouts, and extended graduation rates (2019 and 2018, Office of Superintendent of Public Instruction).

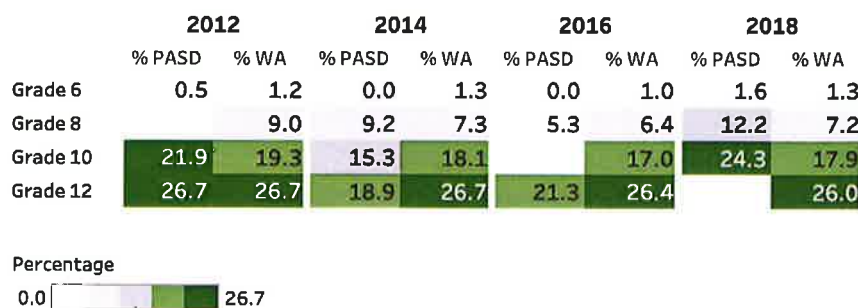
The following substance use, influencing variables, and local conditions represent the opportunities to minimize the magnitude of substance use disorder and opioid use disorder in Port Angeles. Substance use or consumption data measured as the identified behavioral health problem (see purple column in the Logic Model, Appendix 1) is outlined below for alcohol, cannabis, cigarette, vape, and opioid use.

Percentage of students who reported any past 30 day alcohol use by grade in Port Angeles School District and Washington State. *HYS Survey Question #38. "During the past 30 days, on how many days did you drink a glass, can, or bottle of alcohol (beer, wine, wine coolers, hard liquor)?"*



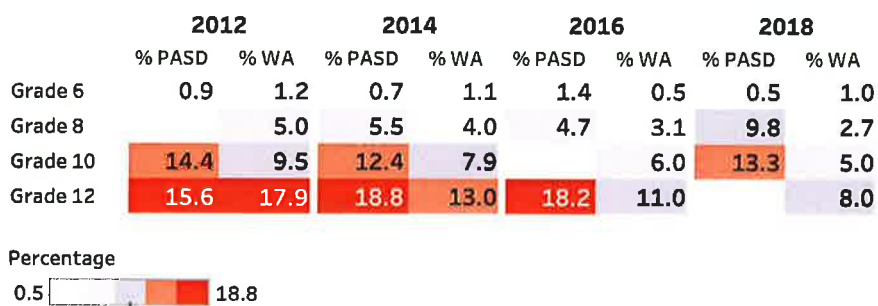
In the Port Angeles School District, 16.6% of 10th graders in 2018 reported past 30-day alcohol use, compared to 23.8% in 2014 and 28.4% in 2012, representing a decrease in overtime in use by nearly 12%. 12th-grade data also shows a decline over time, with 39.1% reporting regular use in 2012 and only 29.7% in 2016, a decrease of 9.4%. However, alcohol use among 8th graders increased in 2018, from 5.8% to 10.7%, over 2% points higher than the statewide average.

Percentage of students who reported any past 30 day cannabis use by grade in Port Angeles School District and Washington State. *HYS Survey Question #39. "During the past 30 days, on how many days did you use marijuana or hashish (weed, hash, pot)?"*



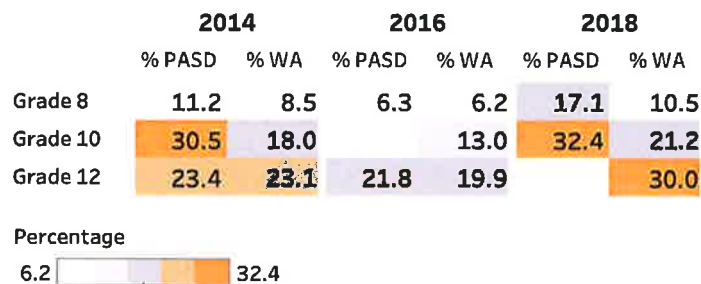
21.9% of 10th graders in 2012 reported past 30-day cannabis use, compared to 15.3% of 10th graders in 2014 and 24.3% in 2018. This represents a 9% increase from 2014 to 2018, whereas statewide use in the 10th grade decreased by 0.2% during the same period. The statewide average for 10th graders in 2018 was 17.9%, 6.4% lower than Port Angeles School District. 8th grade cannabis use saw a similar increase in 2018, doubling from 5.3% in 2016 to 12.2% in 2018.

Percentage of students who reported any past 30-day tobacco smoking use by grade in Port Angeles School District and Washington State. *HYS Survey Question #32. "During the past 30 days, on how many days did you smoke cigarettes?"*



Trend analysis reveals higher than statewide tobacco use rates for 12th and 10th grade students in the Port Angeles School District from 2012 to 2018. 13.3% of 10th graders in 2018 reported past 30-day cigarette use compared to the 5% statewide average. In 2012, 10th grade students reported 4.9% higher use than statewide averages, 4.5% higher in 2014, and 2018 8.3% higher use. 8th-grade cigarette use has a similar pattern, reporting a 1.5% higher use rate in 2014, which increased to 7.1% higher in 2018. Cigarette use remains lower than statewide averages among 6th graders.

Percentage of students who reported any past 30 days electronic/vape use by grade in Port Angeles School District and Washington State. *HYS Survey Question #35. “During the past 30 days, on how many days did you use an electronic cigarette, also called e-cigs or vape pens?”*



32.4% of 10th graders in 2018 reported past 30-day electronic cigarette or vape use compared to the 21.2% statewide average. In 2014, 10th grade students reported an alarming 12.5% higher use than statewide averages and a similar 11.2% higher use in 2018. 8th grade electronic cigarette use has a similar pattern, reporting a 2.7% higher use rate in 2014, which increased to 6.6% higher in 2018. 12th grade use is nearly identical to statewide averages, only 0.3% higher in 2014 and 1.9% higher in 2018. At the state-level electronic cigarette use, 2018 results show students a 20% increase in reported use from 8th to 10th grade. There is no data available for 6th-grade students.

Percentage of students who reported any past 30-day use of prescription medication not prescribed to them by grade in Port Angeles School District and Washington State. *HYS Survey Question #43. “During the past 30 days, did you use a prescription drug not prescribed to you?”* 13% of 12th grade students answered “yes” to past 30-day use, compared to 8.8% statewide average (HYS, 2016). Similarly, 9.4% of 10th grade students reported use, compared to 6.8% statewide averages (HYS, 2018). For 8th grade students only 5.8% of students reported use, and 5.5% at the state level.

These same students were asked if in the last 30-days they “use a pain killer to get high, like Vicodin, OxyContin (sometimes called Oxy or OC), or Percocet (sometimes called Percs)?” 3.3% of 8th grade students, 8.5% of 10th graders, and 3% of 12th graders answered yes. 12th grade students reported less use than the statewide average by 2.4%. Compared to statewide averages, 4.9% more 10th grade students reported use in the Port Angeles School District compared to the state. Nonmedical use of adderall/ritalin, valium or xanax, cough syrup or cold medicine and other prescriptions of any kind were also consistently reported to be higher for 10th grade students in Port Angeles.

Intervening Variables (see [blue column](#) in the Logic Model, Appendix 1)

In December 2021, the Epidemiological Outcomes Workgroup analyzed the relationship between youth substance use and related risk and protective factors using primarily Healthy Youth Survey data. We found a correlation between substance use and these variables:

- Early initiation of substance use contributes to adulthood abuse and dependency.

- Perceived easy access to substances influenced by outlet density and favorable attitudes towards use from friends and other non-parental relationships.
- Low perceived risk of harm associated with regular substance use, and a need to increase knowledge of the physiological impact of substance use.
- Exposure to trauma, stress, and mental health-related concerns associated with a history of substance use disorder and other ACEs-related challenges in family dynamics.

In addition, we identified positive variables that provide opportunities to strengthen existing protections. These include:

- Perceived disfavorable parental attitudes towards substance use, with the chance to increase conversations with parents and guardians about delayed substance use.
- Perception of community norms disfavorable towards substance use, with the opportunity to increase understanding of the influence of community norms on children's lives.
- Positive opportunities for prosocial involvement and adults in the community to talk to about something important, with the opportunity to promote community role models.

Risk Factors

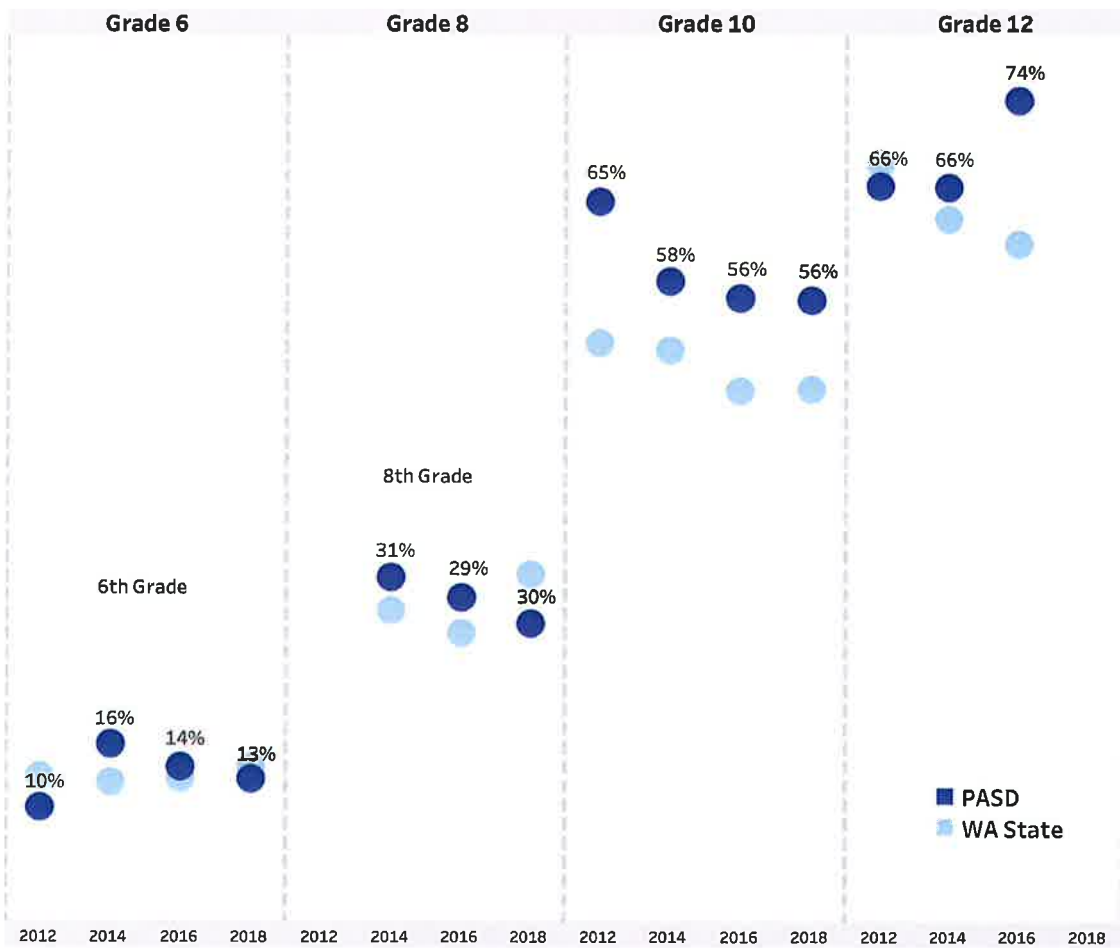
Early initiation of substance use in adolescence or early adolescence (age 12 to 17) is linked to a greater risk of developing substance use disorder or dependency than those who initiate use during adulthood. Based on 2018 Healthy Youth Survey results for 10th-grade students that have reported using substances, the average age of initiation for cannabis was 13.5, 12.8 years old for alcohol initiation, 13 years old for cigarettes, and 14 years old for electronic cigarettes. These results are identical to statewide averages with alcohol initiation at 12.8 years old and cannabis at 13.5 years, earlier for cigarette use at 12.3 years old, and electronic cigarette use initiation at 13.7 years.

Perceived availability of substances increases the risk of early initiation and intensity of use. Youth who report marijuana is “sort of easy” or “very easy” to get were identified as a priority in our analysis. In 2018 61% percent of 10th graders believed it was easy to obtain cannabis. Most 10th graders also reported easily accessing cigarettes at 52% and alcohol at 56%.

Alcohol perceived availability (Grades 6, 8, 10, 12) Port Angeles School District and Washington State. Trend analysis from 2012, 2014, 2016, and 2018 shows a decrease in perceived access among 10th graders, an increase among 12th graders, and a decrease among 6th and 8th graders. There is also a notable increase from 8th-grade perceptions to 10th-grade perceptions, 26.9% versus 56% (HYS, 2018), a 29% difference. Students anonymously reported accessing alcohol primarily from friends (5.6%), at a

party (4.5%), or at home with or without parents' permission (7.9%). According to key informant interviews, student access to alcohol continues to be family and friends; in these cases, community members say youth are given alcohol, usually at their home from siblings and non-parents or at the home of a friend.

Percentage of students who reported alcohol as “Sort of Easy” and “Very Easy” to get, by grade in 2012, 2014, 2016, and 2018 in Port Angeles School District and Washington State.

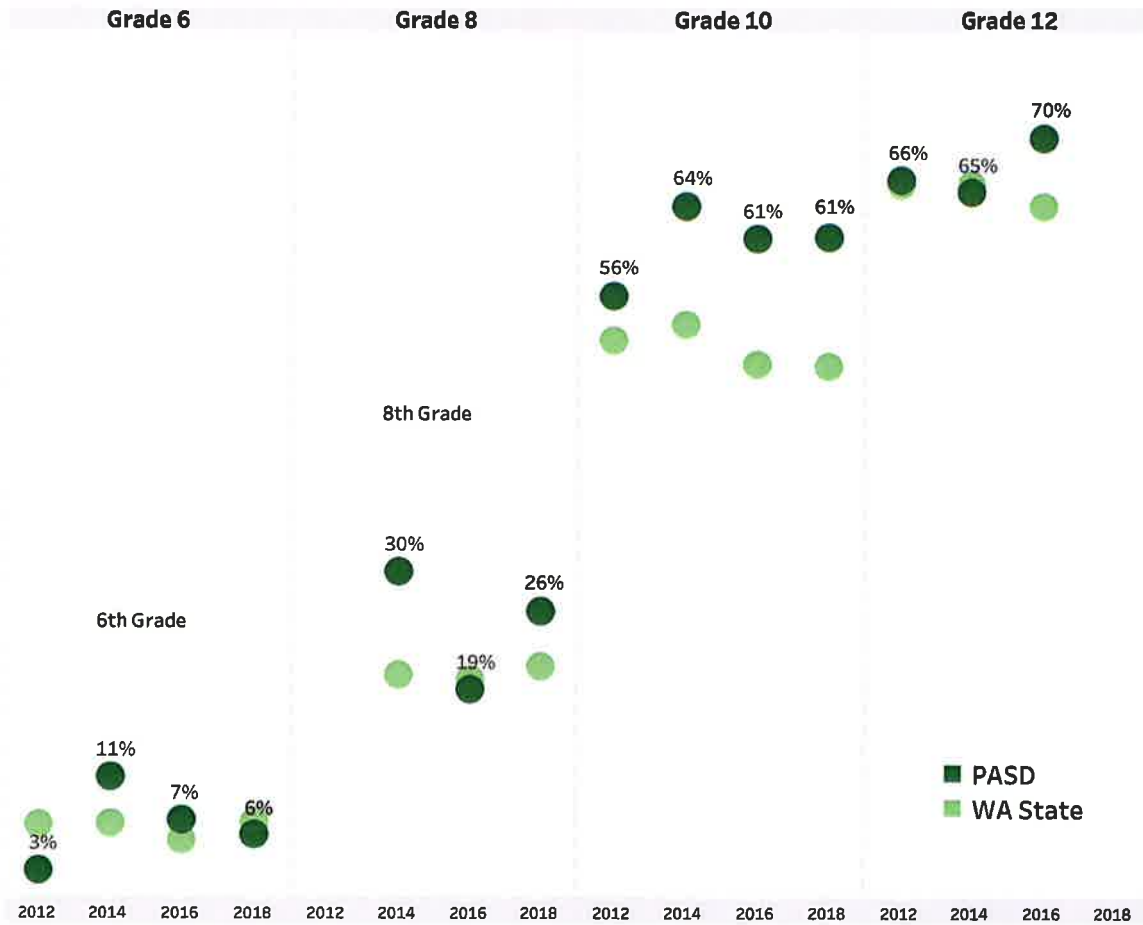


ALCOHOL - HYS Survey Question #172. “If you wanted to get some beer, wine, or hard liquor (for example, vodka, whiskey, or gin), how easy would it be for you to get some?” Answers shown represent “sort of easy” and “very easy.”

Cannabis perceived availability (Grades 6, 8, 10, 12) Port Angeles School District and Washington State. Trend analysis from 2012, 2014, 2016, and 2018 shows increased perceived access among 10th-grade students that extend through 11th and 12th grade. Perceived access remains low among 6th and 8th-grade students. However, 8th-grade students report more access than statewide averages. Similar to alcohol, there is also a notable increase from 8th-grade perceptions to 10th-grade perceptions, 26.4% versus 61% (HYS, 2018), a 35% difference.

In 2018 HYS, Cannabis was reportedly accessed mainly from friends (13.5%), and electronic cigarettes products, also used for cannabis products, were “bummed” or “borrowed” from someone else (12.6%). There are eight cannabis retailers in the downtown area of Port Angeles. Living near more non-medical cannabis outlets has been shown to increase the intention and intensity of use among young adults.

Percentage of students who reported cannabis as “Sort of Easy” and “Very Easy” to get, by grade in 2012, 2014, 2016, and 2018 in Port Angeles School District and Washington State.

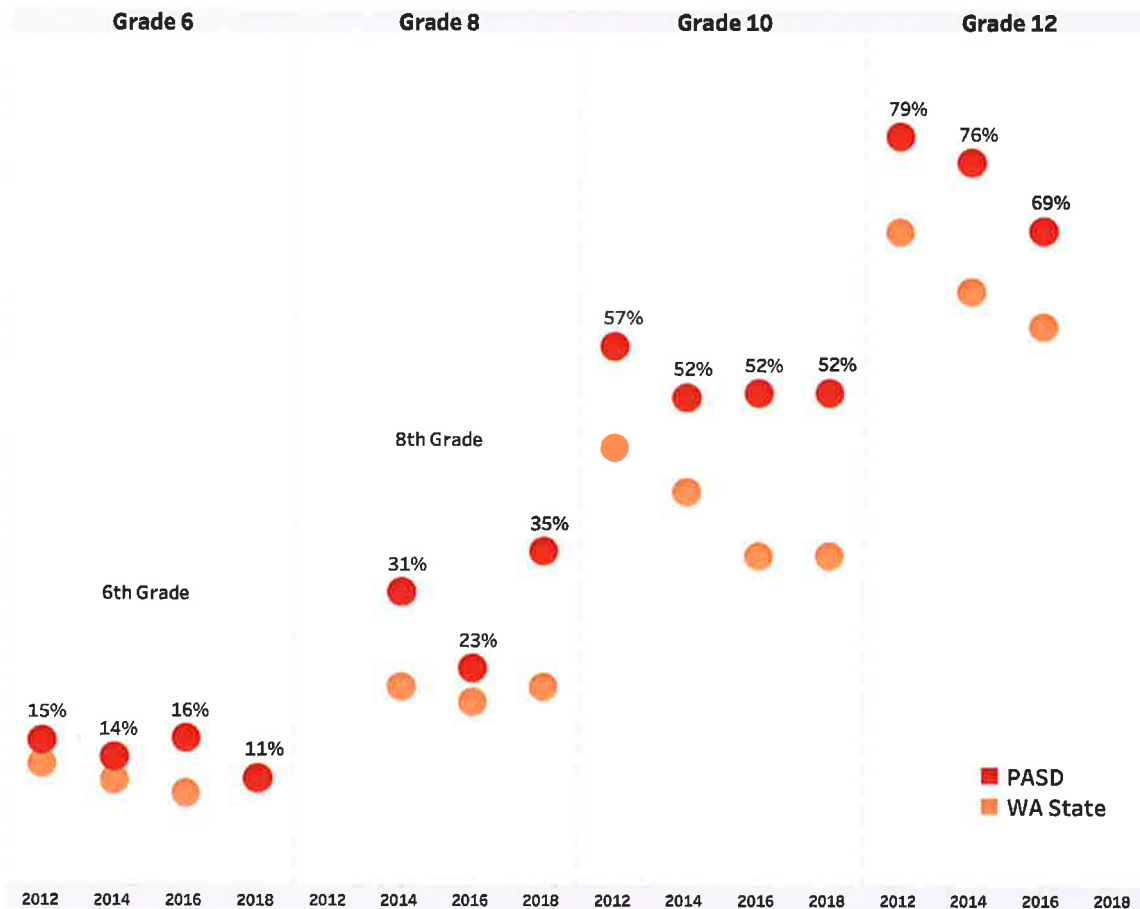


CANNABIS - HYS Survey Question #174. “If you wanted to get some marijuana, how easy would it be for you to get some?” Answers shown represent “sort of easy” and “very easy.”

Tobacco perceived availability (Grades 6, 8, 10, 12) Port Angeles School District and Washington State. Trend data analysis shows a decline in perceived access among 12th graders mirrored in the statewide averages. There is a slight decline in 6th grade perceived access. Interestingly, 8th graders represent an increased perception of tobacco access, and 10th grade results have remained nearly the same from 2014 to 2018, with a 0.5% increase. The increase in perceived access is less steep from 10th to 12th grade when compared to alcohol and cannabis.

When 10th-grade students were asked if they used substances on school property, 16.3% reported using electronic cigarettes on campus compared to 9.5% statewide average (HYS, 2018). In the most recent study conducted by Clallam County Health and Human Services, more than 40% of Clallam County retailers illegally sold to minors. This accounted for four out of every ten retailers. Port Angeles-specific data is not available (Synar Report, 2015).

Percentage of students who reported tobacco as “Sort of Easy” and “Very Easy” to get, by grade in 2012, 2014, 2016, and 2018 in Port Angeles School District and Washington State.



TOBACCO - HYS Survey Question #173. “If you wanted to get some cigarettes, how easy would it be for you to get some?”
Answers shown represent “sort of easy” and “very easy.”

Perceived Friends' Attitudes Towards Substance Use (Grades 8, 10, 12) Port Angeles School District and Washington State. When students are asked how wrong their friends would feel if you used alcohol (regular use), cannabis, and cigarettes (or tobacco), in many cases, the majority of students perceive their friends would think it is “wrong” or “very wrong.”

Trend analysis from 2014, 2016, and 2018 shows 8th graders are consistently the most protected in perceiving their friends would think it was wrong for them to engage in substance use. However,

perceived friend disapproval has fallen from 2014 to 2018 for alcohol, cannabis, and cigarettes. The decline in perceived alcohol use is 13.9%, 11.6% for cannabis, and 16% for cigarette use. Comparatively, 10th-grade students perceived friend disapproval as lower than in 8th grade but more consistent with statewide averages. Notably, among 10th graders, perceived friend disapproval of cigarette use is 7.9% below the statewide average. This declining trend continues into 12th grade, with consistently lower perceived disapproval for cigarette use and alarming low disapproval for cannabis use. In 2016 the difference between 12th-grade results in comparison to statewide averages was a significant difference of 16.8%.

Percentage of students who reported their friends feel it is “Wrong” and “Very Wrong” for them to use substances, by grade in 2014, 2016, and 2018 in Port Angeles School District and Washington State. HYS Survey Question #50, #66, #75. “How wrong do your friends feel it would be for you to: Use tobacco/Use marijuana/Have one or two drinks of an alcoholic beverage?” Answers shown represent “wrong” and “very wrong.”

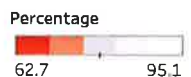
		Grade 8		Grade 10		Grade 12	
		% PASD	% WA	% PASD	% WA	% PASD	% WA
Alcohol Disapproval	2014	91.2	89.6	69.6	76.9	65.2	68.1
	2016	93.8	88.7			61.4	68.6
	2018	77.3	84.5	72.2	73.7		



		Grade 8		Grade 10		Grade 12	
		% PASD	% WA	% PASD	% WA	% PASD	% WA
Cannabis Disapproval	2014	84.8	87.6	66.3	65.1	56.5	52.0
	2016	92.6	86.1			34.7	51.5
	2018	73.2	82.4	61.1	60.2		



		Grade 8		Grade 10		Grade 12	
		% PASD	% WA	% PASD	% WA	% PASD	% WA
Cigarettes Disapproval	2014	93.4	92.1	77.5	82.6	63.8	71.0
	2016	95.1	91.4			62.7	74.8
	2018	77.4	88.6	73.4	81.3		



*Survey questions not included until 2014 Healthy Youth Survey.

Perceived Risk of Harm from Substance Use (Grades 6, 8, 10, 12) Port Angeles School District and Washington State. Students were asked how much they think people risk harming themselves when consuming alcohol, cannabis, cigarettes, and electric cigarettes regularly. The percentage of students in 6th grade who perceived “no risk” or “slight risk” from regular substance use is especially low compared to other surveyed grades. These students perceive a similar risk to statewide averages, except for a decline in cannabis risk perceptions in 2018.

Between 2014 and 2018, the percentage of 10th-grade students who perceived lower risk from regular cannabis use declined by 7%. 10th graders also experienced an increase in cannabis use behaviors by 9% during this period. There is a similar correlation between perceived lower risk among 8th-grade students and alcohol use. 8th-grade students between 2012 and 2018 perceived lower risk from regular alcohol use and increased alcohol use behaviors. Among 12th graders, there was a decrease in alcohol use at the same time as the perception of harm increased. The percentages of students reporting lower perceived risk associated with regular alcohol use have increased for 12th-grade students by 12%, and alcohol use also declined by 9.4%.

Percentage of students who reported that people risk harming themselves if they regularly use substances “Slight Risk” and “No Risk” by grade in 2014, 2016, and 2018 in Port Angeles School District and Washington State. *HYS Survey Question #59, #222, #224, #225. “How much do you think people risk harming themselves if they: Smoke one or more packs of cigarettes per day/Use marijuana regularly (at least once or twice a week)/Take one or two drinks of an alcoholic beverage (wine, beer, a shot of liquor) nearly every day?/Use electronic cigarettes, also called e-cigs or vape pens regularly?” Answers shown represent “no risk” and “slight risk.”*

		Grade 6		Grade 8		Grade 10		Grade 12	
		% PASD	% WA	% PASD	% WA	% PASD	% WA	% PASD	% WA
Perceived Low Risk of Alcohol Use	2012	39.3	36.4			30.1	23.1	42.1	27.4
	2014	38.3	32.5	24.0	21.4	33.3	20.7	38.9	25.2
	2016	27.7	32.8	22.4	23.7			29.9	25.8
	2018	31.5	33.8	27.9	25.0	35.1	23.6		

Percentage Perceive
“Slight Risk” and “No Risk”



		Grade 6		Grade 8		Grade 10		Grade 12	
		% PASD	% WA	% PASD	% WA	% PASD	% WA	% PASD	% WA
Perceived Low Risk of Cannabis Use	2012	16.1	16.2			35.9	29.1	38.2	37.5
	2014	20.2	19.0	24.0	19.6	41.2	34.0	40.3	45.0
	2016	19.2	18.0	16.3	20.7			54.6	44.6
	2018	24.6	19.9	31.0	22.9	34.0	24.8		

Percentage Perceive
“Slight Risk” and “No Risk”



		Grade 6		Grade 8		Grade 10		Grade 12	
		% PASD	% WA	% PASD	% WA	% PASD	% WA	% PASD	% WA
Perceived Low Risk of Cigarettes Use	2012	10.6	13.0			7.8	5.8	10.4	7.1
	2014	10.9	12.1	4.8	5.7	9.3	6.0	9.7	6.0
	2016	7.8	11.5	8.1	6.5			10.4	7.0
	2018	9.3	12.3	6.9	6.8	11.3	7.3		

Percentage Perceive "Slight Risk" and "No Risk"

4.8 13.0

		Grade 8		Grade 10		Grade 12	
		% PASD	% WA	% PASD	% WA	% PASD	% WA
Perceived Low Risk of Electronic Cigarettes Use	2016	17.7	23.5			50.7	35.7
	2018	21.0	20.4	36.8	26.3		

Percentage Perceive "Slight Risk" and "No Risk"

17.7 50.7

*Electronic cigarette use survey question not included until 2016 Healthy Youth Survey.

Stress, Trauma, and Mental Health (Grades 6, 8, 10, 12) Port Angeles School District and Washington State. Adverse Childhood Experiences (ACEs), while familial and individual, become a community issue due to the known correlation to substance use disorder and other high risks across the lifespan. The EOW analyzed reported ACEs-related risk factors in the Healthy Youth Survey related to stress, trauma, and mental health.

Access to Food and Housing - Students were asked about their current living arrangements and food availability. These results are from the 2018 Healthy Youth Survey, except for 12th-grade results from 2016. Food insecurity is higher than statewide averages for 8th and 10th grade students, by 5.4% and 1.4%. Housing insecurity doubles from 10th grade to 12th grade, a 5.5% increase. 12th-grade housing insecurity is also 4.6% higher than statewide averages.

Percentage of students experiencing insecurity related to food and/or housing, in 2018 for 8th and 10th graders, and 2016 for 12th graders in Port Angeles School District and Washington State.

	Grade 8		Grade 10		Grade 12	
	% PASD	% WA	% PASD	% WA	% PASD	% WA
Housing Insecure	6.1	5.5	5.0	5.7	10.5	5.9
Food Insecure	15.0	9.6	13.8	12.4	14.9	15.7

HYS Survey Question #14 and #85. "Are your current living arrangements the result of losing your home because your family cannot afford housing?" The answers shown represent "Yes." "How often in the past 12 months did you or your

family have to cut meal size or skip meals because there wasn't enough money for food?" Answers shown represent "Often" and "Very Often."

Emotional and Physical Abuse - Students were asked about lifetime incident(s) of being physically hurt on purpose by an adult, where it left a mark, bruise, or injury. 8th, 10th, and 12th grade students reported incidents higher than statewide averages. In 2018, 13.3% more 8th grade students and 7.8% more 10th grade students reported an incident of physical abuse compared to statewide averages. 12th grade students in 2016 also reported 17.1% higher than the statewide averages. Students were also asked if a parent or adult in their home swears, insults, or humiliates them. Students who answered "often" and "very often" represented 21.4% of 8th graders, 16.5% of 10th graders, and 9.8% of 12th graders (HYS, 2018 and 2016). 8th-grade students reported 9.2% more, nearly double the statewide average.

Percentage of students experiencing emotional and/or physical abuse in 2018 for 8th and 10th graders, and in 2016 for 12th graders in Port Angeles School District and Washington State.

	Grade 8		Grade 10		Grade 12	
	% PASD	% WA	% PASD	% WA	% PASD	% WA
Emotional Abuse	21.40	12.20	16.50	14.50	9.80	13.50
Physical Abuse	33.70	20.40	33.00	25.20	32.90	22.10

HYS Survey Question #135 and #136. "Has an adult ever physically hurt you on purpose (like pushed, slapped, hit, kicked or punched you), leaving a mark, bruise or injury?" The answers shown represent "Yes." "How often does a parent or adult in your home swear at you, insult you, put you down or humiliate you?" Answers shown represent "Often" and "Very Often."

Suicide and Depression - Students were asked if during the past 12 months, they ever felt sad or hopeless almost every day for two or more weeks in a row and if that impacted activities. Students in 10th grade reported more depression at 46.1%, representing nearly half of the students taking the survey. Students in 8th, 10th, and 12th grade reported higher than statewide averages, with the highest difference being among 12th graders with 7.2%. Students also answered if they ever seriously considered attempting suicide in the past 12 months. Similar to depression, students in 8th, 10th, and 12th grade also reported suicide ideation above the statewide averages. Students attempting suicide were much higher among 8th and 10th grade students, at 15.3% and 15.1%, both 5% higher than statewide.

Percentage of students who experienced depression and/or attempted and/or considered suicide in 2018 for 8th and 10th grade, and in 2016 for 12th grade in Port Angeles School District and Washington State.

	Grade 8		Grade 10		Grade 12	
	% PASD	% WA	% PASD	% WA	% PASD	% WA
Depression	38.7	32.2	46.1	40.0	43.9	36.7
Considered Suicide	27.4	20.1	27.5	23.0	23.8	20.2
Attempted Suicide	15.3	9.9	15.1	10.0	9.2	8.7

HYS Survey Question #141, #142, and #144. *“During the past 12 months, did you ever feel so sad or hopeless almost every day for two weeks or more in a row you stopped doing some usual activities?”* Answers shown represent “Yes.” *“During the past 12 months, did you ever seriously consider attempting suicide?”* Answers shown represent “Yes.” *“During the past 12 months, how many times did you actually attempt suicide?”* The answers shown represent “More than 0 times.”

6th-grade students were asked questions with slightly different word choices. 77.2% of 6th-grade students in 2018 answered, “No” to *“Have you ever seriously thought about killing yourself?”* (HYS, Question #145). To the question, *“Have you ever tried to kill yourself?”* 91.3% answered, “Not attempted” (HYS, Question #146). These results are similar to statewide averages, with differences of 0.8% and 1.1%.

Protective Factors

Perceived Parental Attitudes Towards Substance Use, (Grades 8, 10, 12) Port Angeles School District and Washington State. When students are asked how wrong their parents would feel if you used alcohol, cannabis, and cigarettes, the majority of students agree their parents would think it is “very wrong” or “wrong.”

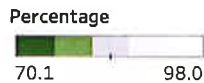
Trend analysis from 2012, 2014, 2016, and 2018 show 8th graders are specially protected in perceiving their parents think it was wrong to engage in substance use. Comparatively, 10th-grade students perceive less disapproval, although that has improved over time for alcohol and cannabis. In 2018, 10th graders reported nearly 6% less perceived disapproval of cigarette use than the statewide average. Interestingly, this trend continues into 12th grade, consistently lower than statewide averages from 2012, 2014, 2016 towards cigarette use. Perceived parental disapproval of cannabis use is significantly lower for 12th-grade students in 2016, at 70.1%, 12.4% below statewide, providing an opportunity for improvement.

Percentage of students who reported their parents feel it is “Wrong” and “Very Wrong” for them to use substances, by grade in 2014, 2016, and 2018 in Port Angeles School District and Washington State. HYS Survey Question #181, #182, #183. *“How wrong do your parents feel it would be for you to: Drink/Smoke cigarettes/Smoke marijuana?”* Answers shown represent “wrong” and “very wrong.”

		Grade 8		Grade 10		Grade 12	
		% PASD	% WA	% PASD	% WA	% PASD	% WA
Alcohol Disapproval	2012			78.6	87.0	71.5	75.6
	2014	96.2	95.2	87.7	87.9	72.9	76.2
	2016	96.0	94.4			74.0	76.4
	2018	95.4	93.9	85.9	88.9		



		Grade 8		Grade 10		Grade 12	
		% PASD	% WA	% PASD	% WA	% PASD	% WA
Cannabis Disapproval	2012			86.4	89.9	81.5	85.5
	2014	93.4	95.4	84.7	88.8	82.7	82.9
	2016	98.0	94.6			70.1	82.5
	2018	95.1	94.9	88.9	89.6		



		Grade 8		Grade 10		Grade 12	
		% PASD	% WA	% PASD	% WA	% PASD	% WA
Cigarettes Disapproval	2012			91.3	95.4	87.0	90.0
	2014	97.2	97.8	95.9	95.9	82.4	91.9
	2016	100.0	97.9			84.4	93.6
	2018	97.2	98.2	91.9	97.5		



Parental Conversations About Substance Use (Grades 8, 10, 12) Port Angeles School District and Washington State. Students were asked about rules and conversations with parents and guardians about alcohol and drug use, specifically about not using alcohol or marijuana. 8th-grade students report having clear rules about alcohol and drug use at home above statewide averages (HYS, 2018). 10th grade students report below statewide averages on clear rules but report more conversations about not using substances compared to the state. 12th-grade students are having fewer conversations with their parents about why not drink and use marijuana, providing an opportunity for improvement (HYS, 2016).

My parents or guardian have talked to me about...

	Grade 8		Grade 10		Grade 12	
	% PASD	% WA	% PASD	% WA	% PASD	% WA
Why not to drink alcohol	63.2	64.6	63.3	61.4	38.1	56.3
Why not to use marijuana	61.4	64.2	64.3	60.2	39.5	54.0
Clear rules about alcohol and drug use	90.1	87.3	78.5	83.0	73.7	80.7

HYS Survey Question #64, #74, #194. "My family has clear rules about alcohol and drug use." The answers represent "yes" and "YES!" "NOT including talks about drinking and driving, in the past year have your parents or guardians talked to you about why you should not drink alcohol?" Answers represented include "Yes, a number of times" and "Yes, once." "In the past year, have your parents or guardians talked to you about why you should not use marijuana?" Answers represented include "Yes, a number of times" and "Yes, once."

Perceived Community Norms Disfavorable Towards Substance Use (Grades 6, 8, 10, 12) Port Angeles School District and Washington State. Students were asked to reflect on how adults in their community perceive underage substance use. Over 90% of all 6th grade and 85% of all 8th-grade students agree that their neighbors and adult community members would think it is wrong for them to use substances (HYS, 2018). While most 10th and 12th grade students also perceive most adults would disapprove of someone their age using substances, reports are consistently below statewide averages.

Most adults in my community think it is *wrong* for kids my age...

	Grade 6		Grade 8		Grade 10		Grade 12	
	% PASD	% WA	% PASD	% WA	% PASD	% WA	% PASD	% WA
To drink alcohol	94.1	91.8	88.6	88.3	64.7	80.0	67.6	70.1
To use cannabis	91.3	92.3	85.9	89.9	67.7	80.8	57.2	69.8
To smoke cigarettes	93.1	92.6	86.6	91.3	79.8	88.5	71.5	80.6

HYS Survey Question #177, #178, #179. "How wrong would most adults in your neighborhood or community think it was for kids your age: to use marijuana/to drink alcohol/to smoke cigarettes?" Answers represent "wrong" and "very wrong."

Trusted Adults - Positive Opportunities for Prosocial Involvement (Grades 8, 10, 12) Port Angeles High School and Washington State. Students were asked if, when they feel sad or hopeless, they have a trusted adult they can turn to for help and were also asked if there are adults in the community they can talk to about something important. Perceived access to a trusted non-parental adult decreases with age at the local and state levels. Most students have more adults they feel they can talk to about something important rather than turn to for help. Students in 10th grade reported lower access to adults to turn to for help than statewide averages by 5% (HYS, 2018). 12th grade students reported 2.9% above statewide averages for access to an adult to talk to about something important (HYS, 2016).

I have a trusted adult to...

	Grade 8		Grade 10		Grade 12	
	% PASD	% WA	% PASD	% WA	% PASD	% WA
Talk to about something important	72.4	74.0	70.7	69.8	77.2	74.3
Turn to for help	64.3	73.6	62.3	67.2	72.4	74.7

HYS Survey Question #149 and #179. "When you feel sad or hopeless, are there adults that you can turn to for help?" Answers shown represent "Yes" and N/A. "There are adults in my neighborhood or community I could talk to about something important." The answers shown represent "yes" and "YES!"

Local Conditions (see orange column in the Logic Model, Appendix 1)

After the Epidemiological Outcomes Workgroup reviewed local and state trends in substance misuse and abuse and the risk and protective factor root causes, we shifted our focus to local conditions asking, *what does this look like in our community?* Following the Community Anti-Drug Coalitions of America model, we highlighted local requirements that are specific, identifiable, and actionable. By responding to the unique characteristics of our community, we hope to have the most significant impact. We identified,

1. Stigmatizing language and stereotyping exist in the community towards individuals with substance use disorder and opioid use disorder. This adaptive challenge creates misperceptions that substance misuse and abuse happen to "other" people.
2. Port Angeles has only one road entering and exiting the community via Highway 101. This provides an opportunity for higher passive, routine exposure of cannabis, e-cigarette and alcohol promotions, and perceived high outlet density.
3. Substance use is considered a safer and more helpful strategy to manage depression and exposure to traumatic experiences among youth and adult populations. With the above statewide averages of depression, suicide ideation, and attempts, cannabis, and cigarette use have emerged as a locally accessible solution.
4. Particular family surnames are stereotyped as "hopeless" or "troubled." These families and children are more easily dismissed and socially isolated, leading to a lack of self-efficacy and community belonging.

The Epidemiological Outcomes Workgroup and Youth Engagement Workgroup will continue to collect local condition input in the coming year, from key informant interviews and listening sessions with youth, parents, community members and local professionals. This qualitative data will be reviewed in comparison with the 2021 Healthy Youth Survey responses to better understand how local conditions have changed or remained the same during the COVID-19 pandemic.

Resource Assessment

As part of community onboarding, the Community Coalition Coordinator hired in August 2021 completed a portfolio of community strategies with the support of Port Angeles Healthy Youth Coalition members. This information was collected to identify the local programs, strategies, and initiatives that support the mission and vision of the Coalition. The Port Angeles Healthy Youth Coalition contributed to this list, naming existing resources available to the Port Angeles School District youth and families. Strategies were collected by the Coordinator and Coalition with these items in mind, (1) Program or Strategy, (2) Implementing Agency, (3) Social Ecology, (4) Institute of Medicine Level (universal, selective and indicated), and (5) Evidence-Based (yes, no, not sure) based on the Positive Cultural Framework from the Montana Center for a Health and Safety Culture. Many online comprehensive resource maps exist, listed here are known relevant entities providing prevention programming (listed alphabetically, note there may be overlap),

Childhood Development and Family Engagement: Concerned Citizens, First Step Support Center, Healthy Families of Clallam County, Lutheran Community Services, Lower Elwha Head Start & Early Head Start (Port Angeles), Olympic Community Action Programs (OlyCAP) Port Angeles, Olympic Medical New Family Services, and Strengthening Families Program Port Angeles.

Positive Youth Development: 4-H of Clallam County, Boys & Girls Club, Boy Scouts of Mt Olympic District, Olympic Educational Service District 114 - Student Assistance Professional, Girl Scouts of Western Washington Peninsula Region, Obria Health, Olympic Peninsula YMCA, Port Angeles School District, Queen of Angels, Serenity House, T.A.F.Y. Center (The Answers for Youth Port Angeles).

Community Engagement: City of Port Angeles, City of Port Angeles Parks Department, Feiro Marine Life Center, Hoofbeats and Heartbeats, Lower Elwha Klallam Heritage Center, Northwest Kiwanis, North Olympic Library Systems, Port Angeles Park and Recreation Department, Peninsula College Community Programs, Port Angeles Community Playhouse, Port Angeles Fine Arts Center, Port Angeles Roarty, Washington State University Extension Program, William Shore Memorial Pool.

Mental Health Promotion: Clallam County Health and Human Services, Clallam Resilience, New Growth Behavioral Health, Olympic Peninsula Community Clinic (OPCC), Peninsula Community Behavioral Health, United Way Clallam County.

Substance Use Treatment and Awareness: Alcoholic Anonymous Port Angeles, Al Anon Port Angeles, BAART Port Angeles, Cedar Grove Recovery Services, Clallam County Juvenile and Family Services, Klallam Counseling, Narcotics Anonymous, North Olympic Health Network, Reflections Counseling, Target Zero Clallam County, The Jamestown S'Klallam Healing Clinic.

In this process, we identified more community resources dedicated to intervention and treatment, compared to prevention services. Existing prevention efforts target child abuse and neglect, obesity and malnutrition, chronic and infectious diseases, and child development without an explicit dedication to

substance use disorder prevention. The Coalition finds that our strategies should reflect this need to close the gap in prevention education and community involvement with prevention messaging. One area for growth is to become a strong community voice for substance use prevention. The Coalition will collaborate with professionals in our community with Positive Community Norms (PCN) experience to establish prevention campaigns that are accessible to the public, and attract partnership involvement. Another area for growth is universal prevention programs that reduce the risk factor for families transitioning through infancy, adolescence and launching youth into adulthood. The Coalition has identified evidence-based strategies that support families during these transition periods. Based on recent key informant interview feedback, the resource assessment represents a lack of support for LGBTQ+ youth and their families. The Coalition will continue to explore LGBTQ+ affirming strategies that improve outcomes for this priority population.

While there is a lack of services dedicated to youth substance use prevention, there are many community entities working to increase the same or similar protective factors, and address similar risk factors. In the coming year, the Coalition will benefit from establishing more partnerships with family and youth-serving organizations, and substance abuse treatment communities. Due to the COVID-19 pandemic, and pandemic-related behavioral health crises, the Coalition will need to continue putting more effort towards networking and engagement opportunities.

The resources listed here are explored in more detail in *Appendix 3, Resource Assessment*. Note details on “Community Engagement” resources are not included.

Cultural Competency and Health Equity in Assessment

While technology has improved access to and proficiency in tools to work with data, there remain gaps in experience and comfortability. As a community-based coalition, it is a challenge to be responsible, in part, for bringing the story of underage substance use in our community to life - visually and contextually. At this time, we are requesting access to Healthy Youth survey data that will allow us to identify if disparities by sexual orientation, gender, race, ethnicity, and socioeconomic status determine higher rates of substance use and risk. We recognize the importance of data to tell a complete and inclusive story for everyone and tell us if our programming impact is meeting the needs of everyone in Port Angeles.

In the coming months, we will explore conducting youth-focused listening sessions to evaluate further the local conditions impacting young people, especially in light of the COVID-19 pandemic. We are also seeking a regional partnership to build the capacity to collect and analyze data with cultural humility and equity. Currently, we rely on a resource list developed by the Prevention Technology Transfer Center Network’s Culturally & Linguistically Appropriate Practices Work Group that helps communities understand the impact of culture and language in prevention.

Sustainability in Assessment

The PAHYC recognizes the need to communicate effectively with data and information. Yet, many of us feel like we lack the expertise to do so. We believe you do not need a quantitative background to become skilled in telling stories with data. During community coalition meetings, we will continue to explore and define the situational context of substance use prevention in Port Angeles. We seek to achieve an understanding of the local conditions influencing youth substance use, with consideration for the impact of the COVID-19 pandemic. Then together, we will use lessons in storytelling to communicate a message that resonates and sticks with our community members and partners. We will use the development and practice of these principles and exercises to build local capacity to access, communicate and expand data collection and dissemination.

Planning

Process for Planning

On January 25, 2022, the Lunch Planning Workgroup, with the Student Assistance Professional, reviewed and approved the goals, objectives, and strategies pending the formal establishment of a memorandum of agreement with listed partners. The strategies selected were determined to fit the risk and protective factors established in December 2021. Local infrastructure was considered during the strategy selection process to minimize duplication and enhance existing efforts. The Coalition used a process of elimination, refining a strategy list that fits our needs assessment and is operationally feasible in the 18-month funding window. We are willing to adapt and refine our strategy list over time as the Coalition develops.

The Planning Phase of the Strategic Plan was expedited due to a staffing shortage created by the COVID-19 pandemic. With the intention of establishing a plan allowing sustainable partnerships to develop, the Coalition concluded that specific programs require further exploration.

Goals and Objectives

Goal 1: Increase community capacity and readiness to address youth substance use prevention. *CPWI - Decrease Low Neighborhood Attachment and Community Disorganization.*

Objective 1.1 - Work with community partners to expand inclusive, cohesive, and culturally relevant youth substance use prevention services. *CPWI - Increase community readiness to address youth substance misuse concerns in Port Angeles.*

Objective 1.2 - Become a consistent, respected community voice on substance use prevention and related issues. *CPWI - Increase community capacity to address youth substance misuse concerns in Port Angeles.*

Objective 1.3 - Engage with government, policymakers, and prevention researchers to increase capacity to address youth substance misuse concerns in Port Angeles.

Objective 1.4 - Demonstrate effectiveness in Port Angeles Healthy Youth Coalition services.

Supporting strategies include the Port Angeles Healthy Youth Coalition, Youth Concerns Port Angeles, Epidemiological Outcomes Workgroup, Town Hall Events, Training Programs, High In Plain Sight, Hidden In Plain Sight and Handle With Care.

Goal 2: Decrease early initiation of substance use among middle and high school students in the Port Angeles School District.

Objective 2.1 - Work with school-based partners to decrease youth intention to use substances in the Port Angeles School District.

Objective 2.2 - Work with school-based partners to increase presentation of prevention messaging on campus.

Objective 2.3 - Support Student Assistance Professional's efforts to decrease youth intentions to use substances through student engagement in prevention efforts.

Supporting strategies include the Youth Prevention Club at Port Angeles High School, SPORT Prevention Plus Wellness, and school-based social norms marketing with Positive Cultural Norms.

Goal 3: Increase universal prevention services to parents and caregivers to lessen the effects of stress and trauma and generational substance use disorder. *CPWI - Reduce family history of problem behavior resulting from the effects of stress, trauma and generational substance use disorder.*

Objective 3.1 - Work with community partners to increase universal prevention programming to lessen the effects of stress on parents and caregivers.

Objective 3.2 - Work with community partners to increase parental opportunities to improve parental self-efficacy.

Supporting strategies include Guiding Good Choices, and Nurse Family Partnership.

Goal 4: Decrease the perceived availability of substances among the youth population.

Objective 4.1 - Work with community partners to decrease youth access to cannabis, prescription medication, and illicit substances.

Supporting strategies include Med Take Back Campaign, Lockbox/Lock Bag distribution, and local purchase surveys of tobacco, vape products, and alcohol.

Goal 5: Increase community healthy beliefs and clear standards to promote a safe and healthy culture.

Objective 5.1 - Work with a community partner to provide opportunities and skills to promote role models who exhibit healthy beliefs and clear standards around youth substance use.

Supporting strategies include Mentor Washington, and Mentor Washington LGBTQ+ supplement.

Strategies, Programs, and Activities

After developing a clearer understanding of the local factors influencing youth substance use, the Coalition was able to identify strategies that integrate community and partner engagement, coalition

development, informational awareness, environmental and school-based prevention services. All efforts selected to be addressed in the 2022-2023 fiscal years meet the definition of universal prevention programming. As a Community Prevention and Wellness Initiative recipient, we met the requirement to have at least 60% of selected strategies classified as Evidence-Based Programming at 75%. We used our logic model to validate our strategy selection process, see *Logic Model, Appendix 1 and Action Plan, Appendix 4*.

Clallam County Juvenile and Family Services staff with the Port Angeles Healthy Youth Coalition utilize online resources, including [The Athena Forum's Excellence in Prevention Strategy List](#), [Blueprint for Healthy Youth Development](#), [Prevention Technology Transfer Center Network](#), and technical prevention experts, to select strategies to achieve desired outcomes. All methods are universal prevention and promotion in the Institute of Medicine (IOM) Continuum of Care Model and categorized by [The Center for Substance Abuse Prevention](#) (CSAP) prevention strategies to describe the type of service.

Strategies by domain - community, school, family (2021-2023)

Table Eight: Port Angeles Healthy Youth Coalition Community Strategy Portfolio			
Strategy	Description/Activities	IOM and CSAP	Local Partner
Community Coalition	Community organizing through communication, meetings, information sharing	Universal-Direct, Community Based Process	Clallam County Juvenile and Family Services
Training Program Profile	Coalition, Community and Coordinator training	Universal-Direct, Other: Training	Clallam County Juvenile and Family Services
Epidemiological Outcomes Workgroup	Data analysis, and collection to inform local prevention efforts	Universal-Direct, Community Based Process	Port Angeles School District, Olympic Educational Services District 114
Youth Concerns Port Angeles	Convene key leaders around local prevention	Universal-Direct, Community Based Process	Clallam County
Town Hall Events	Educate community members and professionals about prevention, and mobilize to action	Universal-Indirect, Community Based Process	Clallam County Health and Human Services, Youth Marijuana Prevention and Education Program, Port Angeles High School
Mentor Washington https://mentorwashington	Foster positive youth development, academic success, and job and career	Universal-Direct, Alternative	To be determined

.org/	readiness,		
Mentor Washington LGBTQ+ https://mentorwashington.org/wp-content/uploads/2019/04/MENTOR_LGBTQ-Supplement-to-EEP-for-Mentoring.pdf	Foster positive youth development, academic success, and job and career readiness with an emphasis on LGBTQ+ youth.	Universal-Direct, Alternative	To be determined
Handle With Care	Provides notice from public safety professionals to school professionals that a child has been exposed to a potentially traumatic event or experience.	Universal-Direct, Community-Based Process	Port Angeles School District and Clallam Resilience, Lower Elwha Police Department, Port Angeles Police Department, Port Angeles School Resource Officers (SROs), Port Angeles Fire Department, Clallam County Sheriff's Office, United Way of Clallam County
Community-Based Social Norms Marketing	Promote healthy beliefs, values, and norms relevant to underage substance use and related risk behaviors.	Universal-Indirect, Information Dissemination	Clallam County Target Zero and Youth Marijuana Prevention and Education Program
Med Take Back Campaign	Promote free, convenient, and environmentally responsible options to dispose of unwanted and expired medication.	Universal-Indirect, Information Dissemination	Clallam County Sheriff's Office
Lockbox/Lockbag Distribution	Provide free, safe, and convenient options for storing medications to prevent misuse, accidental poisoning, and overdose of substances.	Universal-Direct, Information Dissemination	Clallam County Sheriff's Office, BAART Port Angeles

Purchase Surveys	Limit perceived commercial availability of substances to underage through no-consequence compliance checks.	Universal-Direct, Environmental	Clallam County Sheriff's Office and Port Angeles Police Department
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Table Nine: Port Angeles Healthy Youth Coalition School Strategy Portfolio

Strategy	Description	IOM and CSAP	Local Partner
Youth Prevention Club	School-based efforts to promote healthy and safe alternatives to high-risk behaviors like underage substance use, driving safety, unaddressed mental health issues, and peer to peer safety.	Universal-Direct, Community Based Process	Port Angeles High School, Olympic Educational Services District 114
SPORT Prevention Plus Wellness https://www.blueprintsprograms.org/programs/477999999/sport-prevention-plus-wellness/	Single-session program to increase performance-enhancing behaviors like physical activity, sports participation, healthy eating, getting adequate sleep, and practicing stress control for youth.	Universal-Direct, Education	Port Angeles High School and Port Angeles Middle School
School-Based Social Norms Marketing	Promote healthy beliefs, values, and norms relevant to underage substance use and related risk behaviors.	Universal-Indirect, Information Dissemination	Port Angeles School District, Olympic Educational Services District 114
Hidden in Plain Sight https://drugfreegeneration.org/what-we-do/hidden-in-plain-sight.html	Training offered to parents and caregivers about substances and substance use products look like and where they can hide.	Universal-Indirect, Information Dissemination	To be determined
High in Plain Sight https://www.dcjs.virginia.gov/training-events/high-plain-sight-current-alcohol-dr	Training offered to professionals working with youth on the latest substance and substance	Universal-Indirect, Information Dissemination	Clallam County Health and Human Services, Youth Marijuana Prevention and Education Program, Port

ug-and-concealment	use trends.		Angeles High School
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Table Ten: Port Angeles Healthy Youth Coalition Family Strategy Portfolio			
Strategy	Description	IOM and CSAP	Local Partner
Guiding Good Choices https://www.blueprintsprograms.org/programs/39999999/guiding-good-choices	Promotes healthy, protective parent-child interactions reducing the risk of early initiation of substance use, grades 4th, 5th, and 6th.	Universal-Direct, Education	Clallam County Juvenile and Family Services, Clallam County Child Advocate Program
Nurse Family Partnership https://www.blueprintsprograms.org/programs/35999999/nurse-family-partnership/	Nurse home visiting program for select first time pregnant and parenting individuals to promote health, well-being, and self-efficacy.	Universal-Direct, Education	Jefferson County
Family-Based Social Norms Marketing	Promote healthy beliefs, values, and norms relevant to underage substance use and related risk behaviors.	Universal-Indirect, Information Dissemination	Port Angeles School District, Olympic Educational Services District 114

**Evidence-Based Programming*

Cultural Competency and Health Equity in Planning

The Coalition will continue learning about logic models and evidence-based strategies to see the connection between our efforts and desired outcomes. This 2021-2023 strategy portfolio focuses on evidence-based and promising programs proven effective in similar geographies and cultural settings in consultation with equity-focused entities in the community including, Clallam Resilience, 4-H Clallam County, and Olympic Educational Service District 114.

The Coalition will create a plan to develop each new strategy in the coming months. The plan will include identifying outreach efforts to reach intended audiences and developing promotional materials and resources for each program to be successful. The Community Coalition Coordinator with Clallam County Juvenile and Family Services will determine those trained to deliver strategies and fine-tune delivery details. Planning details are anticipated to fluctuate during this initial delivery period.

In the coming months, the Coalition will conduct a health disparities impact on the relationship to understand substance use and gender, race and ethnicity, socioeconomic status, and sexual orientation. We aim to focus our planning on meeting the needs of those assessed to be under-served and

historically oppressed and continue to plan our efforts with an inclusive lens. During the planning of these efforts, we will acknowledge and reflect on the intended and unintended impacts of our programs, and change efforts as needed. Overall, these strategies work together to challenge fear-based assumptions and generalizations about individuals with substance use and opioid use disorder and apply universal prevention to Port Angeles.

Sustainability in Planning

To build upon existing strategies during this capacity-building period, the Coalition has selected strategies to be implemented in partnership through built relationships in our community. Existing community entities will be trained in program facilitation, and guided through implementation and included in work planning. Membership will continue outreach efforts to gain community-wide input on these strategies before the end of this funding period.

Implementation

Structural Support

In light of COVID-19, the Port Angeles Healthy Youth Coalition has adjusted its program implementation. All meetings, events, and activities will now be held virtually. We can arrange for specific programming to be in-person depending on the time of year; if weather conditions permit outside gatherings. For classes or programming where participants cannot attend an online version, the Coalition will work with the partner and staff to find an alternative solution.

Additionally, the Coalition has expanded its use of technology and service of unique resources to provide equitable, safe, and full access to Coalition opportunities. Our virtual meetings and events include Zoom and MeetingOwl to give a more engaging virtual and hybrid experience. Other online tools include SurveyMonkey, Constant Contacts, Squarespace, Menti, EasyRetro, Excel, Tableau Desktop and Prep, ArcGIS, XMind, and Canva to improve group interactions and program implementation. As we transition to in-person implementation, the Coalition will have access to community spaces at County buildings including the downtown Clallam County Courthouse, and the westside Clallam County Juvenile and Family Services building.

Coalition members are responsible for developing implementation work plans for each strategy alongside the identified community partner. All members have completed an anonymous survey with details on their specific volunteer interests. Members are called upon by the Community Coalition Coordinator based on unique individual interests and sector affiliations to plan, implement and promote Coalition strategies. Involved members will be responsible for directing the details of events and programs from date and time to promotional material details. Media connections with Peninsula Daily, and KONP Radio greatly enhance our promotion efforts.

Port Angeles offers a supportive environment to launch prevention efforts, with numerous touchpoints within the community. Our strategies have been identified to fill a crucial gap in local youth substance use prevention efforts. The following year, the Coalition will develop and maintain partnerships that help us advance our mission and produce impact through localized prevention. Specifically, the monthly “Lunch” Planning Workgroup leads partnership recruitment. With over 20 local affiliations so far, we expect to continue working with a community-centered lens and generate healthy participation and continued interest from the community.

As a prevention contractor of the Division of Behavioral Health and Recovery (DBHR), the Coalition will also utilize the Social Norms Marketing (SNM) Guidance from Washington Health Care Authority, to ensure social norms marketing (SNM) campaigns are implemented to fidelity and achieve positive outcomes. When using DBHR funding, SNM should be designated as CSAP strategy “Information Dissemination1 ” for all documents (e.g., strategic plans, action plans, budgets, A-19s), and reporting should reflect this designation. We have already met the requirement of the Community Coalition Coordinator trained in SNM, meeting over the 18 hours of training requirement. We will continue to use local, approved data from Healthy Youth Survey, with identified gaps in perceived and actual norms. For all campaigns, we will also meet the requirement of working alongside community members to confirm the data and ensure the campaign is adequately pilot tested and proven to be culturally relevant. Further development of a communications plan to determine the message “dose” and mode(s) of message delivery are yet to be determined.

Budget

Fiscal resources were made available to the Coalition, July 1, 2021, through March 14, 2023, with a two-year funding continuation eligibility to be confirmed in March 2023. Currently, these grant sources include Substance Abuse Block Grant (SABG), COVID Enhancement and State Opioid Response (SOR) No Cost Extension (NCE), and SOR II awards. In-kind resources are available in the form of office space, office supplies, and meeting space from Clallam County Juvenile and Family Services. Participant incentives are provided by the Community Coalition Coordinator.

The Coalition will establish sustainable funding sources within our service area on a program-by-program basis. Working closely with community partners, we will identify which programs lead to healthy, reciprocal participation in the community. *See Budget, Appendix 5 for more detail.*

Port Angeles Healthy Youth Coalition is a past recipient of the Strategic Prevention Framework - State Incentive Grant (SPF-SIG) and Drug Free Community (DFC) Grant.

Cultural Competency and Health Equity in Implementation

The Coalition's assessment has yet to reveal health disparities that drive differences in substance use disorder (SUD) and opioid use disorder (OUD). We lack the data needed to guide this aspect of strategic planning. Our work will continue with the Port Angeles School District and follow recommendations based on updated assessment results. Port Angeles has structural support for an equitable SUD and OUD prevention approach. We will leverage relationships to implement stigma-reducing messaging and training opportunities and rely on local experts to ensure our implementations include all populations receiving services.

Past iterations of the Port Angeles Healthy Youth Coalition were sustained through prevention leadership in the community. When leadership has been unavailable to facilitate, implementation has declined. Empowering local leaders to advocate for prevention is key to sustaining locally relevant prevention.

Sustainability in Implementation

Port Angeles Healthy Youth Coalition will utilize current funding through the Community Prevention and Wellness Initiative and staff support Community Coalition Coordinator (CCC) with fiscal and managerial assistance from Clallam County Juvenile and Family Services to fulfill the 2021-2023 Strategic Plan. Voluntary coalition members rely on the CCC to facilitate implementation. When additional volunteers or resources are needed to accomplish a strategy, the Coalition solicits those needs in the community through existing relationships.

The Coalition leans on relationships and community partnerships built through reciprocity, mutual respect, and collaboration to integrate strategies into existing organizations in Port Angeles and the region. Key partnerships to sustain implementation include, the Port Angeles School District, Clallam County and Olympic Educational Service District 114.

Reporting and Evaluation

The long-term outcomes of the Coalition's goals and objectives are to reduce underage substance use, and more importantly, reduce the causal variables that lead young people to seek substances early in life. The table below outlines expected outcomes to be prioritized by this funding.

Expected Outcomes

Table Eleven: Baseline and Target Data 2021-2023		
Risk/Protective Factor	Goal	Outcome
(R) Community Disorganization, (P)	Goal 1: Increase community capacity and readiness to	Increased sector and partner engagement in the Coalition and

Community Norms Disfavorable Towards Use	address youth substance use prevention.	collaborative prevention efforts. Measured by, # of sectors involved in Coalition meetings and workgroups and Coalition Assessment Tool survey results.
(R) Low Perception of Harm, (R) Early Initiation of Use, (R) Peer Attitudes Favorable Toward Use	Goal 2: Decrease early initiation of substance use among 8th and 10th grade students in the Port Angeles School District.	An increased understanding informs increased perception of harm of the risks associated with underage use. This increased understanding leads to delayed initiation and peer disapproval. Measured by, # of youth involved in Coalition meetings, workgroups and programming and pre/post test survey results.
(R) Family History of Problem Behavior, (P) Parental Attitudes Disfavorable Towards Use	Goal 3: Increase universal prevention services to parents and caregivers to lessen the effects of stress and trauma and generational substance use disorder.	Parents/caregivers experience increased self-efficacy, a belief in their ability to perform the parenting role successfully, overcome generational barriers, and encourage healthy decisions. Measured by, # of parents receiving Coalition-supported programming, and pre/post test survey results.
(R) Perceived availability, social access, and passive exposure.	Goal 4: Decrease the perceived availability of substances among the youth population.	Young people experience more barriers to accessing substances. Measured by, # of lockbags distributed to Port Angeles residents in need, and pre/post test survey results.
(P) Opportunities for prosocial involvement	Goal 5: Increase healthy beliefs and clear standards to promote a safe and healthy culture.	Community is empowered to articulate firm boundaries around underage substance use and encourage mental health. Measured by, outreach dosage and # of disseminated campaign materials.

Evaluation Tools

The program survey selection tool is based on Minerva's Survey Selection resource from The Athena Forum. Surveys are implemented before and after all evidence-based programming to measure the program's success. The number served, meeting attendance and attendees, and hours complete for direct programming are also collected. Longer-term outcomes are measured in the Healthy Youth Survey.

We track the number of media postings, the number of people reached in our social media platforms, newsletter, and track to the website for community efforts. For non-virtual outreach, we use population-level data to estimate exposure and the number of exposure points.

Environmental media scans show changes in passive exposures to substances over time, while purchase surveys provide location-specific information for each purchase point in the City of Port Angeles.

The Coalition also utilizes key informant interviews and listening sessions to hear from youth, community members, leaders, and stakeholders on the emerging and shifting realities of youth substance use prevention amidst the COVID-19 pandemic. Interviews, focus groups are especially important in the development of a social norms marketing (SNM) campaign. As a prevention contractor of the Division of Behavioral Health and Recovery (DBHR), the Coalition will also utilize the Social Norms Marketing (SNM) Guidance from Washington Health Care Authority, to ensure social norms marketing (SNM) campaigns are evaluated with fidelity. A formal evaluation plan including follow-up surveys and analysis of follow-up data is yet to be determined. In the coming months, pending availability of data, the Epidemiological Outcomes Workgroup will begin determining if there is a gap between perceived and actual norms. After identified a target measure, the Coalition will determine the pre and post test requirements.

The results from these evaluation tools will be shared with the Coalition during regularly scheduled monthly community meetings. If results are inconclusive or challenging to interpret the Coalition will reach out to the Division of Behavioral Health and Recovery for further guidance. Adjustments will be made to implementation based on survey results, as information arises.

Quarterly survey result reports will be provided to implementation partners at the end of every program cycle. Annual survey result reports will be provided to key leaders and the broader community, in conjunction with the CPWI Community Survey results at a "data dive" Coalition meeting every January. Interested parties include the Port Angeles School District, Clallam County, and Olympic Education Service District 114.

HCA Reporting System

The Community Coalition Coordinator will meet reporting deadlines to Washington Health Care Authority's Division of Behavioral Health and Recovery on their designated reporting platform. Data entry requires session data, meeting minutes and notes, staff hours, and survey results to be entered

timely before the 15th of each month. Quarterly reports are also due every four months that outline achievements in addressing cultural competency, sustainability, and health disparities. All Coalition-related activities, sponsored events, conversations and networking, direct services, and meetings attended are captured in the reporting system.

Cultural Competency in Reporting and Evaluation

HCA is committed to increasing the diversity of the CPWI efforts. HCA requires us to collect demographic data and regularly review demographic information to help us evaluate disparities in our program outcomes and better serve individuals in Port Angeles. The data is used for internal evaluation only and is reviewed in aggregate and anonymous.

Survey results, at times, can feel inaccessible. Our Coalition is exploring a more participatory evaluation tool, Ripple Effects Mapping, with Washington State University by joining a Community of Practice with the Northwest (NW) Prevention Technology Transfer Center (PTTC). In the future, the Coalition will explore using this tool in partnership with the Lower Elwha Klallam Tribe to explore storytelling as an evaluation measurement tool.

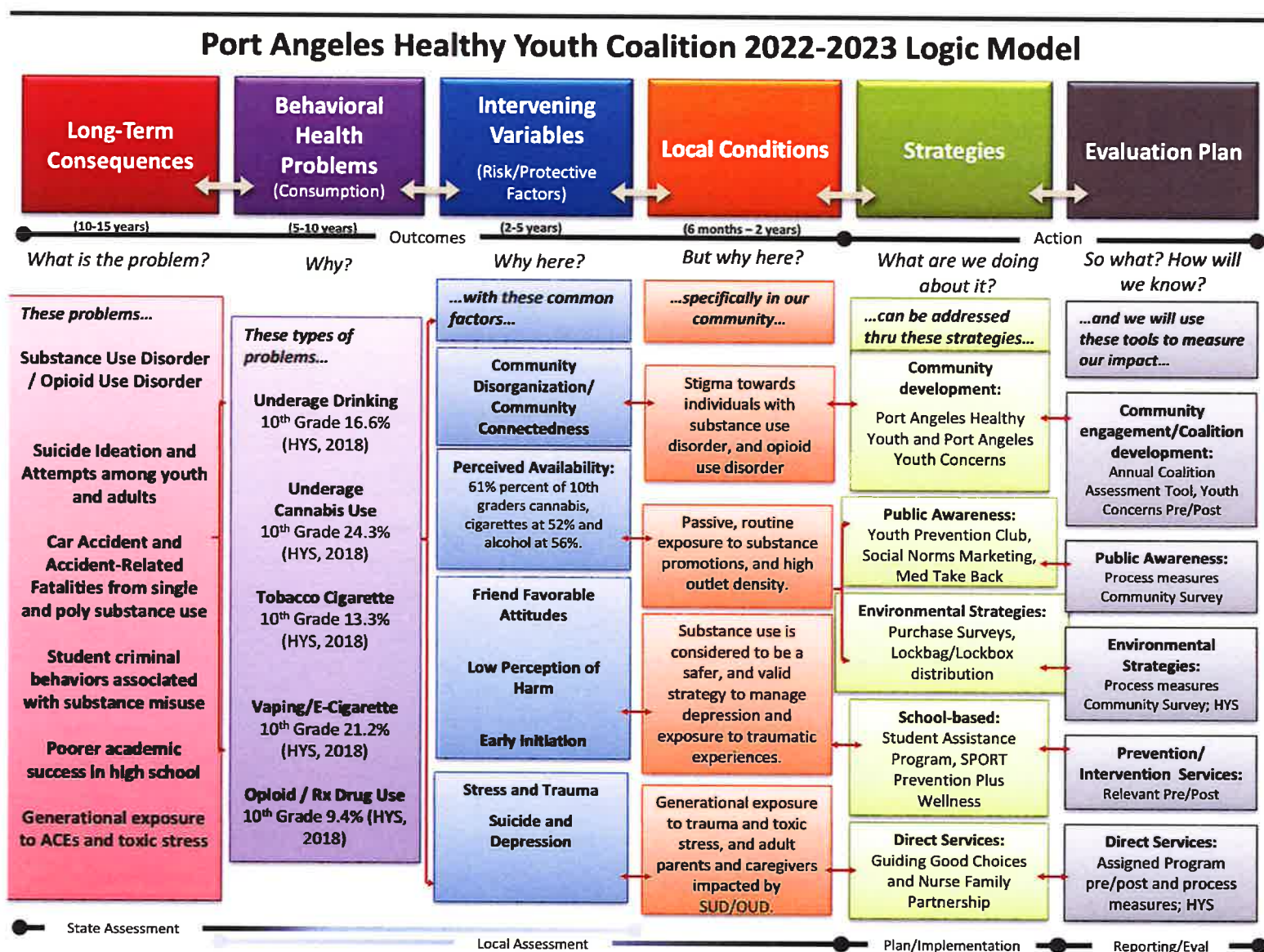
Sustainability in Reporting and Evaluation

The Coalition, in partnership with the Port Angeles School District and Olympic Educational Service District 114, will continue to access and analyze the Healthy Youth Survey. Coalition members will also participate in the Coalition Assessment Tool, Community Prevention Wellness Initiative Community Survey, Environmental Media Scans, and pre/post surveys. The Coalition creates many pre/post surveys to measure the progress of community-based processes, which yields unpredictable results.

Results from 8th grade in 2012, 10th grade in 2016, and 12th grade in 2018 were suppressed due to insufficient reporting from students. To promote higher participation in the Healthy Youth Survey and produce data with high enough confidence intervals to use, the Coalition will advocate that all students in the relevant grades participate in the future.

Evaluation efforts are overseen by Clallam County Juvenile and Family Services to uphold consistency in methods through staff transitions.

Appendix 1: Logic Model



Appendix 2: List of Coalition Members

Port Angeles Healthy Youth Coalition Membership				
Sector	Name	Profession	Organization	Workgroup
Schools / Education	AJ Teel	Student Assistance Professional	Olympic Educational Service District 114	Youth Engagement
Parent	Amanda Sanders	Family Support Specialist	Lutheran Community Services	"Lunch" Planning
Public Health	Christine Dunn	Youth Marijuana Prevention and Education Program Coordinator	Clallam County Health and Human Services	"Lunch" Planning
SUD Treatment	Colt Smith	Director Healthy Transistio	BAART Port Angeles	Youth Engagement
Youth-Serving Organization	Jane Semones	Grant Manager	Obria PNW	Community Coalition
Mental Health	Jesse Charles	Director of Healthy Transitions	Lower Elwha Klallam Tribe	Community Coalition
Court / Judiciary	Jody Jacobsen	Director	Clallam County Juvenile and Family Services	"Lunch" Planning
Law Enforcement / Public Safety	Josh Ley	Target Zero Manager	Clallam County Sheriff's Office	"Lunch" Planning
Mental Health	Kaelan Gilman	Project Coordinator / Americorps Volunteer	Clallam Resilience Project	Youth Engagement
Local Government	Kate Dexter	Major of the City of Port Angeles	City of Port Angeles	Community Coalition
Healthcare Professional	Mel Melmed	Public Health Nurse	Community of Port Angeles	"Lunch" Planning, Epidemiological Outcomes
Youth-Serving Organization	Melanie Greer	Program Coordinator	WSU Clallam County Ext.	"Lunch" Planning, Youth Engagement

Other organizations involved in reducing youth substance use/misuse	Shawnda Hicks	PAVE Coordinator	Port Angeles / Sequim Strengthening Families Locally	Community Coalition
Business Community	Randy Johnson	County Commissioner	Clallam County	"Lunch" Planning Workgroup

Appendix 3: Resource Assessment

3.1 Childhood Development and Family Engagement - Resource Assessment for Port Angeles	
Implementing Agency	Prevention Strategy(ies)
Concerned Citizens PNW http://www.concernedcitizenspnw.org/	Birth to Three Infant and Toddler Program - Early intervention services based on the needs of each infant and toddler and may include identification, screening, evaluation, and service coordination. Social Ecology: Family IOM: Universal-Direct CSAP: Community-Based Process EB: Yes
Department of Children Youth and Families https://www.dcyf.wa.gov/services/child-development-supports/sfwa/sf-locally	Strengthening Families Locally - Parents, volunteers, community agencies, schools, tribes, and the Department of Children, Youth and Families in building stronger, healthier communities and families. Strengthen Families Locally aims to increase family resilience and reduce rates of child maltreatment and entry into foster care in target communities. Social Ecolog(ies): Community IOM: Universal-Indirect CSAP: Community Based Process EB: Not sure
First Step Support Center https://firststepfamilysupportcenter.org/	Parenting Classes - Parenting classes are offered throughout the year to provide a safe place to learn how you can enhance your relationship with your child. Social Ecology: Individual IOM: Universal-Direct CSAP: Education EB: Yes Port Angeles Kaleidoscope Play & Learn - Age-appropriate learning activities for pre-schoolers are provided through art, music, song and dance, circle and storytime, literacy, science, and other activities. Social Ecology: Family IOM: Universal-Indirect CSAP: Community-Based Process EB: Not sure Mothering Together Support Group - A virtual Peer Support Group for mothers during pregnancy and/or the first years of their child's life. Free to participate. Social Ecology: Individual IOM: Universal-Direct

	CSAP: Community-Based Process EB: Not sure Fathering in 15 - 15 topics focused on increasing a dad's awareness and knowledge about what it takes to be a good dad, and the capacity, or skills, to carry out what he learns, building a dad's self-worth and building a good man and a good dad. Social Ecology: Individual IOM: Universal-Direct CSAP: Education EB: Not sure Parents as Teachers - Parents as Teachers promote the optimal early development, learning, and health of children by supporting and engaging parents and caregivers so that you have more tools to help your children learn and grow. Social Ecology: Family IOM: Universal-Direct CSAP: Community-Based Process EB: Yes The Parent-Child Assistance Program (PCAP) - Evidence-informed home visitation case-management model for pregnant and parenting women with substance use disorders. Social Ecology: Family IOM: Selective CSAP: Problem Identification and Referral EB: Yes Maternity Support Services - Preventive health and education services to help have a healthy pregnancy and a healthy baby. Social Ecology: Individual IOM: Selective CSAP: Education EB: Not sure Infant Case Management - Families with a child aged two months to one year are assisted in finding the resources, information, and support they need to help their child and family to grow and thrive. Social Ecology: Family IOM: Universal-Direct CSAP: Education EB: Not sure
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	Nurse Family Partnership - Serves first-time mothers and their families. A highly trained nurse meets with mothers to offer knowledge and support throughout pregnancy until their child reaches two years of age. Social Ecology: Family IOM: Universal-Direct CSAP: Education EB: Yes First Books Literacy Program - Free children's books are made available as funding permits so that each child may start their own library. Parents are encouraged to enjoy reading, rhyming, singing, and counting with children to promote a culture of literacy in the home from infancy to preschool years. Activities to encourage family reading are offered as funding permits. Social Ecology: Family IOM: Universal-Indirect CSAP: Community-Based Process EB: Not sure
Lutheran Community Services https://lcsnw.org/program/clallam-county-services/	Child Check - Universal and free screening program for social, emotional and behavioral development kids 18 months to kindergarten. The program also provides parenting support and resource referrals to parents with a focus on helping parents learn more about the development of their children and to encourage the adoption of effective parenting practices. Social Ecology: Individual IOM: Universal-Direct CSAP: Education EB: Yes Northwest Parent Line (Port Angeles) - LCSNW Parent Line, our family center out in Port Angeles, provides parents and caregivers with information, resources, support, and connections to promote healthy, happy and safe development of their children. Like us today and show your support! Social Ecology: Community IOM: Universal-Indirect CSAP: Information Dissemination EB: Not sure Classes on budget management, health and nutrition - Survival Budgeting, a flexible seven-week financial education course. The class assists families with little to no banking experience who are often the target of predatory lenders. The curriculum focuses on providing skills and tools to help families bank and save money, understand borrowing basics and create a basic budget. Social Ecology: Family IOM: Selective

	CSAP: Education EB: Not sure Community Events - Kids Fest and Back to School - Two community events in Port Angeles to connect local families in the community with resources, supports, etc. Social Ecolog(ies): Community IOM: Universal-Indirect CSAP: Community Based Process EB: Not sure
Lower Elwha Head Start and Early Head Start (Port Angeles) https://www.elwha.org/departments/lower-elwha-head-start-and-early-head-start/	Head Start - Comprehensive program that provides children and families with information and access to education, health, mental, nutrition, family goal setting, prenatal education and resources. Participants receive initial dental services, and parents/caregivers are offered services in child development, health education, advocacy, and, through a cooperative agreement with Peninsula College. Social Ecolog(ies): Individual IOM: Universal-Direct, Selective CSAP: Community Based Process EB: Yes Family Nights - Parents from Head Start attending family nights can sign up for two credits per quarter that can be used as electives for pursuing degrees at Peninsula College. Social Ecolog(ies): Family, Community IOM: Universal-Direct CSAP: Education EB: Not sure
Parent to Parent of Clallam County (Port Angeles) https://www.facebook.com/ClallamCountyP2P/	Building a Village of Support - Life with a child or family member with disabilities can be challenging and complex. "Village building" is an intentional strategy to expand the web of support and resources available to assist in creating the best opportunity for your child or family member to thrive and experience their best life. Social Ecolog(ies): Community IOM: Universal-Direct CSAP: Community Based Process EB: Not sure
Olympic Community Action Programs (OlyCAP) Port Angeles https://olycap.org/	Early Childhood Services - Focused on addressing the needs of families with children age five and younger. Preschool, early childhood development, and family support services are offered at sites throughout Clallam and Jefferson counties. Children enrolled receive a developmental screening, an individualized learning plan, at least two meals each day, and an active learning

	experience on days they attend the center. In addition to children's services, each family enrolled receives support in accessing medical and dental care for their child, parenting education, home visits, and help with finding needed services or resources in the community. Our services are offered free to all qualifying families. Social Ecolog(ies): Family IOM: Selective CSAP: Community Based Process; Education EB: Not sure
Olympic Medical New Family Services https://www.olympicmedical.org/services/new-family-services/	You and Your New Baby - A support group. Each session focuses on the parents' needs, but common topics include newborn behavior, care and feeding, the transition into parenting, and postpartum physical and emotional issues. Social Ecolog(ies): Individual IOM: Universal-Direct CSAP: Community Based Process; Education EB: Not sure
Department of Children Youth and Families https://www.dcyf.wa.gov/services/child-development-supports/sfwa/sf-locally	Strengthening Families Locally - Parents, volunteers, community agencies, schools, tribes, and the Department of Children, Youth and Families in building stronger, healthier communities and families. Strengthen Families Locally aims to increase family resilience and reduce rates of child maltreatment and entry into foster care in target communities. Social Ecolog(ies): Community IOM: Universal-Indirect CSAP: Community Based Process EB: Not sure

3.2 Positive Youth Development - Resource Assessment for Port Angeles

Implementing Agency	Prevention Strategy(ies)
4-H of Clallam County https://extension.wsu.edu/clallam/4h/youth-advocates-for-health-ya4-h/	Youth Participatory Action Research (YPAR) - An innovative approach to positive youth and community development in which young people are trained to conduct systematic research to improve their lives, their communities, and the institutions intended to serve them. Social Ecology: School IOM: Universal-Direct CSAP: Community-Based Process EB: Not sure
Boys & Girls Club	Inspire Her - Engage girls by creating opportunities that develop a strong body and mind; foster leadership and community involvement; and provide access to

https://www.bgc-op.org	career and academic resources. Women are invited to share their journey through mentoring opportunities, speaking engagements, and active involvement in programs focused on improving the lives of girls. We are inviting you to be part of the solution. Social Ecology: Individual IOM: Universal-Direct CSAP: Community-Based Process EB: Not sure Career Launch - For all youth 13 to 18 to assess their skills and interests, explore careers, make sound educational decisions and prepare to join our nation's workforce. Club staff or volunteers help teens build their job-search skills and job readiness. Social Ecology: Individual IOM: Universal-Direct CSAP: Community-Based Process EB: Not sure Keystone - Leadership development opportunities for young people ages 14 to 18. Youth participate in activities in three focus areas: academic success, career preparation, and community service. Social Ecology: Individual IOM: Universal-Direct CSAP: Community-Based Process EB: Not sure Passport to Manhood - Encourages boys age 8 to 14 to develop and mature into young men, represents a targeted effort to engage young boys in discussions and activities that reinforce character, leadership, and positive behavior. Social Ecology: Individual IOM: Universal-Direct CSAP: Community-Based Process EB: Not sure Positive Action - Education program that engages youth ages 4 to 18 in character development, social and emotional learning, and academic improvement. Social Ecology: Individual IOM: Universal-Direct CSAP: Community-Based Process EB: Yes SMART Girls - A small-group health, fitness, prevention/education, and
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	self-esteem enhancement program designed to meet the developmental needs of girls in three age groups, spanning ages 8 to 18. Social Ecology: Individual IOM: Universal-Direct CSAP: Community-Based Process EB: Not sure Teen Programs - Designed specifically for ages 13-18, afterschool space to engage with peers, prepare meals at no charge, and participate in community field trips. Social Ecology: Individual IOM: Universal-Direct CSAP: Community-Based Process EB: Not sure Torch Clubs -Designed specifically for ages 11-13, helping to meet the special character-development needs of young adolescents at a critical stage in their life. Social Ecology: Individual IOM: Universal-Direct CSAP: Community-Based Process EB: Not sure Triple Play (Mind - Body - Soul) - A dynamic wellness program that is designed to help youth create opportunities to take charge of their personal health and wellness. Social Ecology: Individual IOM: Universal-Direct CSAP: Community-Based Process EB: Not sure Youth of the Year - A recognition program that focuses on acknowledging and making Club members aware of their own leadership abilities. Social Ecology: Individual IOM: Universal-Direct CSAP: Community-Based Process EB: Not sure
Boy Scouts of Mt Olympic District http://seattlebsa.org/Mt-Olympus/	Scouting - Opportunities for youth ages 5 to 21 in the Cub Scout Packs, Scouts BSA Troops, Venturing Crews, Ships or Exploring Posts in the community. Social Ecology: Individual IOM: Universal-Direct

	CSAP: Community-Based Process EB: Not sure
Olympic Educational Service District 114 https://www.oesd114.org/student-services/student-assistance-program/#	Student Assistance Prevention - Intervention Services Program (SAPISP) - A comprehensive multi-tiered systems of support school-based behavioral health (including mental health and substance use) model. SAPISP aims to promote social, emotional, and behavioral wellbeing. Social Ecolog(ies): School IOM: Universal Direct; Selective CSAP: Problem Identification and Referral EB: Not sure
Girl Scouts of Western Washington Peninsula Region https://www.facebook.com/groups/PeninsulaGSWW/	Scouting - Opportunity to gain a sense of self, community service, civic engagement, education across age groups/generations, social classes, and races, and regardless of engagement in other extracurricular activities Social Ecolog(ies): Individual IOM: Universal-Direct CSAP: Community Based Process EB: Not sure
Obria Health https://obriapnw.org/services/optimal-health-education/	Optimal Health Education program (EDGE) - Educational curriculum for 4th - 12th grade students through a healthy, whole life "tool kit" that is immediately applicable in their daily life. Topics include bullying and violence prevention, drug and alcohol abuse awareness, personal strengths, social media awareness, and suicide prevention. Social Ecolog(ies): Individual IOM: Universal-Direct CSAP: Education EB: Not sure
Olympic Peninsula YMCA - Port Angeles https://www.olympicpeninsulaymca.org/7thgrade	7th Grade Initiative - Free Y memberships and programming to all 7th-grade students. Research shows that seventh grade is a critical time to decrease risk factor influences that have been shown to increase the likelihood for unhealthy behaviors, including substance abuse, delinquency, teen pregnancy, school dropout, and violence. Social Ecolog(ies): Community IOM: Universal-Indirect CSAP: Community Based Process EB: Not sure
Peninsula College	Upward Bound - A federally funded college preparatory program that offers assistance to low-income and first-generation, college-bound high school

https://pencol.edu/upward-bound	students. The focus of Upward Bound is to develop skills needed for postsecondary education and to help its graduates enter and stay in college working toward a four-year degree. Social Ecolog(ies): School IOM: Universal-Direct CSAP: Community Based Process; Education EB: Not sure
Olympic Angels https://www.olympicangels.org/	Dare to Dream - For youth ages 15-22 and Dare to Dream Jr. program for youth ages 11-14 to provide one-on-one mentorship to youth in care. Our mentors are advocates, guides, role models, valued friends, and available resources who guide youth in their accomplishment of developmental milestones through intentional giving, relationship building, and mentorship. Social Ecolog(ies): Individual IOM: Indicated CSAP: Community Based Process EB: Not sure
Serenity House https://www.serenityhouseclallam.org/youth	The Drop - A youth and young adult drop-in center providing a safe, warm, welcoming, and judgment-free space for youth to receive services, housing assistance, employment and education referrals, mental health and counseling referrals, schooling and program availabilities, communication tools and much more. Social Ecolog(ies): Individual IOM: Selective CSAP: Community Based Process EB: Not sure True Colors - All queer-identifying youth 12-24 are welcome to join our safe and supportive space to discuss/face our challenges, pinpoint and celebrate our strengths, and find ways to open the minds of the community around us. Social Ecolog(ies): Community IOM: Universal-Direct CSAP: Community Based Process EB: Not sure
T.A.F.Y. Center (The Answers for Youth Port Angeles) https://www.theanswer4youth.org/	TAFY Homeless Services for Youth -No cost for homeless and at-risk in Port Angeles for youth up to age 35. Provide life skills classes that include information on nutrition, baby care, exercise, First Aid, CPR, food handler cards, anger management, and values. Social Ecolog(ies): Individual IOM: Selective CSAP: Information Dissemination EB: Not sure

3.3 Mental Health Promotion - Resource Assessment for Port Angeles	
Implementing Agency	Prevention Strategy(ies)
Clallam County Health and Human Services http://www.clallam.net/hhs/	Suicide Prevention Task Force - Dedicated individuals committed to reducing the number of suicides and offering support to those who have been touched by suicide in Clallam County. Social Ecology: Community IOM: Universal-Direct CSAP: Community-Based Process EB: Yes
New Growth Behavioral Health http://www.thinknewgrowth.com/	Education - Information on parenting topics, child development topics, stress reduction, assertive and communication training, relationship enhancement and other mental health topics. Social Ecology: Individual IOM: Universal-Direct CSAP: Education EB: Not sure
Olympic Peninsula Community Clinic (OPCC) https://www.opccclinic.org/rediscovery_program.php	ReDiscovery - Outreach to homeless camps and other areas where those experiencing homelessness spend time. We generally do not run names or seek arrests as we are building rapport and offering services. What we do is called "persistent engagement" to promote access to services. Social Ecology(ies): Community IOM: Selective CSAP: Community-Based Process EB: Not sure
Peninsula Community Behavioral Health https://peninsulabehavioral.org/	Mental Health First Aid (Adult and Youth) - Courses appropriate for anyone 18 years and older who wants to learn how to help a person who may be experiencing a mental health-related crisis or problem. Topics covered include anxiety, depression, psychosis, and addictions. Social Ecology(ies): Individual IOM: Universal-Direct CSAP: Education EB: Yes Peer Support Specialists - Peer-to-peer support from a person who has progressed in their own recovery from alcohol, substance use, or a behavioral health condition and assists other individuals do the same. Peers may: (1) Assist their peers in articulating goals for recovery; (2) Help clients learn and practice new skills and monitor progress; (3) Model effective coping techniques and self-help strategies based on their own recovery

	experience; (4) Support clients in advocating for themselves to obtain effective services. Social Ecolog(ies): Individual IOM: Indicated CSAP: Problem Identification and Referral; Alternative EB: Yes
United Way Clallam County https://www.unitedwayclallam.org/clallam-resilience-project	Clallam Resilience Project - A consortium of over 50 organizations working together to foster resiliency for our residents, organizations, community, and systems. Using research from the NEAR* sciences, we provide opportunities to connect, learn, and educate on how and why to apply trauma sensitive care county wide. *NEAR sciences are: Neuroscience, Epigenetics, Adverse Childhood Experiences (ACEs), and Resiliency Social Ecology: Community IOM: Universal-Direct CSAP: Community-Based Process EB: Yes

3.4 Substance Use Treatment and Awareness - Resource Assessment for Port Angeles	
Implementing Agency	Prevention Strategy(ies)
Alcoholic Anonymous Port Angeles http://nopaa.org/meetings/	District 22 Alcoholics Anonymous - A fellowship of men and women who share their experience, strength and hope with each other that they may solve their common problem and help others to recover from alcoholism. Social Ecology: Individual IOM: Indicative CSAP: Problem Identification and Referral EB: No
Al Anon Port Angeles https://wa-al-anon.org/meetings/14266/	Safe Haven Of Hope AFG - Open to anyone interested in the family disease of alcoholism. Some groups invite members of the professional community to hear how the Al-Anon program aids in recovery Social Ecology: Family IOM: Indicated CSAP: Information Dissemination EB: Not sure
BAART Port Angeles	Counseling and Medical-Assisted Treatment Community - Treatment option to enhance care, including counseling, case management and

https://baartprograms.com/baart-programs-port-angeles/	community resources in a judgment-free setting. Social Ecology: Individual IOM: Indicated CSAP: Problem Identification and Referral EB: Yes
Cedar Grove Recovery Services https://www.cedargrovecounseling.com/about	Treatment and Recovery - Offering kind and effective recovery plans based on accountability and encouraging personal growth. Enriched by a peaceful, safe and compassionate environment surrounded by encouragement. Social Ecolog(ies): Individual IOM: Indicated CSAP: Problem Identification and Referral EB: Yes
Clallam County Juvenile and Family Servies https://www.clallam.net/juvenileservices/trueta.html	True Star Behavioral Health and Recovery - Offering treatment assessment, treatment and support for youth age 12 to 17 to increase substance abstinence, reducing juvenile justice recidivism, improving healthy social connectedness, and reduction in Juvenile Justice involvement. Social Ecolog(ies): Individual IOM: Indicated CSAP: Problem Identification and Referral EB: Yes
Lower Elwha Klallam Tribe https://www.elwha.org/departments/klallam-counseling-services/	Klallam Counseling - Education, process groups to learn about withdrawal, psychological effects of use, relapse triggers, high-risk situations, support and recovery. Social Ecolog(ies): Individual IOM: Indicated CSAP: Problem Identification and Referral EB: Yes
Narcotics Anonymous https://nopana.org/meetings/	North Olympic Peninsula Area of Narcotics Anonymous - a non-profit fellowship of people who suffer from the disease of addiction. We meet on a regular basis to help each other stay clean and share our experience, strength, and hope. Social Ecology: Individual IOM: Indicative CSAP: Problem Identification and Referral EB: No
North Olympic Health Network https://www.nohn-pa.or	MAT Program - MAT-dedicated nurses, work to determine the best medication for each patient engaged in our MAT program. Initially working weekly with patients our medical providers monitor MAT patients' progress adjusting the dose and duration of prescription medications and medical

g/help for opioid addiction.php	visits. Over time, as patients improve, medical visits can decrease in frequency. Simultaneously, as medical providers are using medication to address the region of the brain in which cravings reside, our behavioral health therapists work with patients to rally and strengthen skills residing in the thinking and planning region of the brain. Counseling focuses on supporting patients through cognitive-behavioral skill-building that sharpens patients' ability to recover and make healthy lifestyle choices. Social Ecology: Individual IOM: Indicated CSAP: Problem Identification and Referral EB: Yes
Target Zero Clallam County https://www.facebook.com/watch/?v=296956135279382	Region 1 Target Zero - A plan with the goal to reduce the number of traffic deaths and serious injuries on Washington's roadways to zero by the year 2030. Strategy uses Positive Community Norms (PCN) media outreach. Social Ecolog(ies): Community IOM: Universal-Indirect CSAP: Community Based Process; Information Dissemination EB: Yes
The Jamestown S'Klallam Healing Clinic https://jamestownhealingclinic.org/	Chemical Dependency Treatment - SAMHSA Certified Opioid Treatment Program, united with comprehensive medical and other wrap around services to Tribal citizens and Non-tribal Clallam and Jefferson County community members. Social Ecolog(ies): Individual IOM: Indicated CSAP: Problem Identification and Referral EB: Yes

Appendix 4: Action Plan

Port Angeles Healthy Youth Coalition Action Plan

July 1, 2021 – March 14, 2023

FOR COALITION USE ONLY	Date Submitted: 03/01/2022	Submitted By: Rachel Ray
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FOR DBHR USE ONLY	Date Approved:	Approved By:
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Funding Source Legend	
SABG	Substance Abuse Block Grant (Federal Funds)
SABG COVID	Substance Abuse Block Grant Covid Enhancement (Federal Funds)
SOR NCE	State Opioid Response (Federal Funds) (No Cost Extension)
SOR II	State Opioid Response (Federal Funds)
Match	Match funding to support implementation/training
Other	Local funding source or not DBHR contracted
TBD	Funding not secured yet, or Future Planning if funds became available

Goal 1: Decrease low neighborhood attachment and community disorganization.

Objective 1.1 *Increase community readiness to address youth substance misuse concerns in Port Angeles.*

CSAP Strategy: *Community Based Process; and Other: Training*

Name of Program	Funding Source	Brief Description	How	Who & IOM Category	Lead and Responsible Party(ies)	Surveys
Community Coalition – Port Angeles	SABG COVID Other	A formal arrangement for cooperation and collaboration between groups and sectors of a community. Each group retains its identity, but all agree to work together using the CPWI Strategic Prevention Framework toward a common goal of building a safe and healthy community.	How many program/activity series (groups): 7 Total sessions: 160	Who & # reached: 40 unduplicated community members. IOM: Universal -Direct	Lead: Clallam County Juvenile and Family Services Delivery: Community Coalition Coordinator	Survey: Coalition Assessment Tool (CAT) Frequency: Annual ☐ Not Applicable

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<i>Youth Concerns Port Angeles</i>	SABG COVID	Youth Concerns Port Angeles is an opportunity to re-center and provide an opportunity for leaders from youth-serving institutions serving our community to increase community organization, align services and ensure the community safety net is intact during and beyond the COVID-19 pandemic.	How many program/activity series (groups): N/A Total sessions: N/A	Who & # reached: 32 unduplicated participants IOM: Universal - Direct	Delivery: Port Angeles Healthy Youth Coalition Lead: Community Coalition Coordinator	Survey: Youth Concerns Pre and Post Survey Frequency: 6 times/year ☐ Not Applicable
<i>Training Program – Direct Services</i>	SABG COVID Other	Implementation facilitator training for direct services including, Mentor Washington, Guiding Good Choices, Nurse Family Partnerships, and SPORT Prevention Plus Wellness.	How many program/activity series (groups): 1 Total sessions: 8	Who & # reached: 25 unduplicated community members. IOM: Universal - Direct	Delivery: Clallam County Juvenile and Family Services Lead: Community Coalition Coordinator	Survey: Frequency: ☒ Not Applicable

Objective 1.2 Increase community capacity to address youth substance misuse concerns in Port Angeles.

CSAP Strategy: Community Based Process; Information Dissemination and Other: Training

Name of Program	Funding Source	Brief Description	How	Who & IOM Category	Lead and Responsible Party(ies)	Surveys
<i>Town Hall Meetings</i>	SABG COVID	Town Hall Meetings are to educate the Port Angeles community, and professionals serving the Port Angeles community about underage substance use and mental health, and mobilize around prevention efforts.	How many program/activity series (groups): N/A Total sessions: N/A	Who & # reached: 100 unduplicated community members and partners. IOM: Universal - Indirect	Delivery: Port Angeles Healthy Youth Coalition Lead: "Lunch" Planning Workgroup	☒ Not Applicable
<i>Training Program Profile – Community Training</i>	SABG COVID	Community members and partners receive training specific to increasing capacity and readiness to address youth substance use prevention.	How many program/activity series (groups): 1 Total sessions: 8	Who & # reached: 50 unduplicated community members IOM: Universal - Indirect	Delivery: Port Angeles Healthy Youth Coalition Lead: "Lunch" Planning Workgroup	☒ Not Applicable
<i>Training Program Profile – Coordinator Training</i>	SABG COVID	Coordinator receive training specific to increasing capacity and readiness to address youth substance use prevention.	How many program/activity series (groups): 1 Total sessions: 25	Who & # reached: 1 unduplicated IOM: Universal - Direct	Delivery: Clallam County Juvenile and Family Services Lead: Manager, Cindy Hanson	☒ Not Applicable

Port Angeles Healthy Youth Coalition - Strategic Plan 2021-2023

<i>Hidden in Plain Sight</i>	SABG COVID	Training offered to parents and caregivers about substances and substance use products look like and where they can hide.	How many program/activity series (groups): 1 Total sessions: 2	Who & # reached: 55 unduplicated parents/caregivers IOM: Universal - Indirect	Delivery: Port Angeles Healthy Youth Coalition Lead: Community Coalition Coordinator	☒ Not Applicable
<i>High in Plain Sight</i>	SABG COVID	Training offered to professionals working with youth on the latest substance and substance use trends.	How many program/activity series (groups): 1 Total sessions: 3	Who & # reached: 35 unduplicated professionals IOM: Universal - Indirect	Organization delivering the program: Port Angeles Healthy Youth Coalition Coalition lead on this program: Community Coalition Coordinator	Survey: To be determined Frequency: Pre/Post ☐ Not Applicable

Objective 1.3 *Engage with government, policymakers, and prevention researchers to increase capacity to address youth substance misuse concerns in Port Angeles.*

CSAP Strategy: Community Based Process

<i>Handle With Care</i>	SABG COVID	Provides notice from public safety professionals to school professionals that a child has been exposed to a potentially traumatic event or experience.	How many program/activity series (groups): 1 Total sessions: 16	Who & # reached: 35 unduplicated community members and partners. IOM: Universal - Indirect	Delivery: Port Angeles Healthy Youth Coalition Lead: "Lunch" Planning Workgroup	☒ Not Applicable
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Objective 1.4 *Demonstrate effectiveness in Port Angeles Healthy Youth Coalition services.*

CSAP Strategy: Community Based Process

<i>Epidemiological Outcomes Workgroup</i>	SABG COVID	Data analysis, visualization, and interpretation.	How many program/activity series (groups): 1 Total sessions: 12	Who & # reached: 7 unduplicated community members and partners. IOM: Universal - Direct	Organization delivering the program: Port Angeles Healthy Youth Coalition Coalition lead on this program: Community Coalition Coordinator	☒ Not Applicable
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Goal 2: Decrease early initiation of substance use among middle and high school students in the Port Angeles School District.

Objective 2.1 *Work with school-based partners to decrease youth intention to use substances in the Port Angeles School District.*

CSAP Strategy: Education and Information Dissemination

Name of Program	Funding Source	Brief Description	How	Who & IOM Category	Lead and Responsible Party(ies)	Surveys
<i>SPORT Prevention Plus Wellness</i>	SABG	Single-session program to increase performance-enhancing behaviors like physical activity, sports participation, healthy eating, getting adequate sleep, and practicing stress control for youth.	How many program/activity series (groups): 1 Total sessions: 12	Who & # reached: 35 unduplicated students. IOM: Universal - Direct	Organization delivering the program: Port Angeles Healthy Youth Coalition with Olympic Educational Service District 114 Coalition lead on this program: Community Coalition Coordinator and Student Assistance Professional	Survey: SPORT Intention to Use Frequency: Pre/Post ☐ Not Applicable
<i>Youth Prevention Club</i>	SABG COVID	School-based efforts to promote healthy and safe alternatives to high-risk behaviors like underage substance use, driving safety, unaddressed mental health issues, and peer to peer safety.	How many program/activity series (groups): 1 Total sessions: 24	Who & # reached: 15 unduplicated students IOM: Universal - Direct	Delivery: Education Service District 114 Lead: Student Assistance Professional	☒ Not Applicable

Objective 2.2 *Work with school-based partners to increase presentation of prevention messaging on campus.*

CSAP Strategy: Information Dissemination

<i>School-based Social Norms Marketing</i>	SABG COVID	Promote healthy beliefs, values, and norms relevant to underage substance use and related risk behaviors.	How many program/activity series (groups): 1 Total sessions: 12	Who & # reached: 2,500 unduplicated members of the school community IOM: Universal - Indirect	Delivery: Port Angeles Healthy Youth Coalition with Port Angeles School District and Olympic Educational Service District 114 Lead: Community Coalition Coordinator and Student Assistance Professional	☒ Not Applicable
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Goal 3: Reduce family history of problem behavior resulting from the effects of stress, trauma and generational substance use disorder.

Objective 3.1 *Work with community partners to increase universal prevention programming to lessen the effects of stress on parents and caregivers.*

CSAP Strategy: Education

Port Angeles Healthy Youth Coalition - Strategic Plan 2021-2023

Name of Program	Funding Source	Brief Description	How	Who & IOM Category	Lead and Responsible Party(ies)	Surveys
<i>Guiding Good Choices</i>	SABG COVID	Promotes healthy, protective parent-child interactions reducing the risk of early initiation of substance use, grades 4th, 5th, and 6th.	How many program/activity series (groups): 2 Total sessions: 22	Who & # reached: 14 unduplicated families IOM: Universal - Direct	Delivery: Clallam County Juvenile and Family Services Lead: Director, Jody Jacobsen	Survey: Love and Logic (Parent) Frequency: Pre/Post ☐ Not Applicable

Objective 3.2 *Work with community partners to increase universal prevention programming to improve parental self-efficacy.*

CSAP Strategy: Education

Name of Program	Funding Source	Brief Description	How	Who & IOM Category	Lead and Responsible Party(ies)	Surveys
<i>Nurse Family Partnership</i>	SABG COVID	Nurse home visiting program for select first time pregnant and parenting individual aimed at improving health, well-being and self-sufficiency.	How many program/activity series (groups): 1 Total sessions: 4	Who & # reached: 4 unduplicated pregnant and parenting individuals IOM: Universal - Direct	Delivery: Jefferson County Public Health Lead(s): "Lunch" Planning Workgroup, Community Coalition Coordinator	Survey: Managing and Monitoring for Parents of Young Children Frequency: As needed ☐ Not Applicable

Goal 4: Decrease the perceived availability of substances among the youth population.

Objective 4.1 *Work with community partners to decrease youth access to cannabis, prescription medication and illicit substances.*

CSAP Strategy: Information Dissemination

Name of Program	Funding Source	Brief Description	How	Who & IOM Category	Lead and Responsible Party(ies)	Surveys
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Port Angeles Healthy Youth Coalition - Strategic Plan 2021-2023

<i>Med Take Back Campaign</i>	SOR II	Promote free, convenient, and environmentally responsible options to dispose of unwanted and expired medication.	How many program/activity series (groups): 2 Total sessions: 6	Who & # reached: 100 unduplicated community members IOM: Universal - Indirect	Delivery: Clallam County Sheriff's Department, Port Angeles Healthy Youth Coalition Lead: Community Coalition Coordinator, Target Zero Manager, Josh Ley	☒ Not Applicable
<i>Lockbox/Lockbag Distribution</i>	SOR NCE	Provide free, safe, and convenient options for storing medications to prevent misuse, accidental poisoning, and overdose of substances.	How many program/activity series (groups): 1 Total sessions: 6	Who & # reached: 125 unduplicated community members IOM: Universal - Direct	Delivery: Port Angeles Healthy Youth Coalition, Clallam County Sheriff's Department Lead: Community Coalition Coordinator, Target Zero Manager, Josh Ley	Survey: Lockbox/Lockbag Pre/Post Survey Frequency: As needed ☐ Not Applicable
<i>Purchase Surveys</i>	SABG COVID	Limit perceived commercial availability of substances to underage through no-consequence compliance checks.	How many program/activity series (groups): 1 Total sessions: 8	Who & # reached: 6 unduplicated stores IOM: Universal - Indirect	Organization delivering the program: Port Angeles Police Department and Clallam County Juvenile and Family Services Coalition lead on this program: "Lunch" Planning Workgroup	☒ Not Applicable

Goal 5: Increase healthy beliefs and clear standards to promote a safe and healthy culture.

Objective 5.1 *Work with a community partner to provide opportunities and skills to promote role models who exhibit healthy beliefs and clear standards around youth substance use.*

CSAP Strategy: Alternative

Name of Program	Funding Source	Brief Description	How	Who & IOM Category	Lead and Responsible Party(ies)	Surveys
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Port Angeles Healthy Youth Coalition - Strategic Plan 2021-2023

<i>Mentor Washington</i>	TBD	Foster positive youth development, academic success, and job and career readiness.	How many program/activity series (groups): 1 Total sessions: 6	Who & # reached: 6 unduplicated youth IOM: Universal - Direct	Organization delivering the program: To be determined Coalition lead on this program: Community Coalition Coordinator	Survey: 1) Mentee Teacher Survey 2) Mentor Support Tracking AM Bonding/Attachment Frequency: As needed ☐ Not Applicable
<i>Mentor Washington LGBTQ+ Supplemental</i>	TBD	Foster positive youth development, academic success, and job and career readiness with an emphasis on LGBTQ+ youth.	How many program/activity series (groups): 1 Total sessions: 4	Who & # reached: 4 unduplicated youth IOM: Universal - Direct	Organization delivering the program: To be determined Coalition lead on this program: Community Coalition Coordinator	Survey: 1) Mentee Teacher Survey 2) Mentor Support Tracking AM Bonding/Attachment Frequency: As needed ☐ Not Applicable

Appendix 5: SFY23 Budget

Budget Summary with DBHR Funding Sources, March 14th 2022 - March 14th 2023			
Category	Substance Abuse Block Grant COVID Enhancement Prevention (SABG COVID)	State Opioid Response (SOR II) Year 2	Subtotals
11.1 Administration (8%)	\$8,400.00	\$2,000.00	\$10,400.00
22.5 Coordinator Salary	\$61,937.00		\$89,187.00
22.6 Coordinator Benefits	\$27,250.00		
22.7 Coordinator Training / Travel		\$3,850.00	\$3,850.00
Strategies / Programs	\$27,413.00	\$5,750.00	\$33,163.00
Community / Coalition Training and Travel		\$13,400.00	\$13,400.00
Totals	\$125,000.00	\$25,000.00	\$150,000.00*

*This total includes a \$20,000.00 carryover of SABG COVID funding from SFY22.

Budget Details of Strategies and Programs, March 14th 2022 - March 14th 2023			
Strategy/Program	Substance Abuse Block Grant COVID Enhancement Prevention (SABG COVID)	State Opioid Response (SOR II) Year 2	Subtotals
Community Coalition	\$7,413.00	\$4,025.00	\$11,438.00
Guiding Good Choices	\$3,415.00		\$3,415.00
Med Take Back Campaign		\$350.00	\$350.00
Nurse Family Partnership	\$16,585.00		\$16,585.00
Purchase Surveys		\$325.00	\$325.00
SPORT Prevention Plus Wellness		\$350.00	\$350.00

Social Norms Marketing		\$350.00	\$350.00
Youth Prevention Club		\$350.00	\$350.00
Totals	\$27,413.00	\$5,750.00	\$33,163.00*

Budget Details of Strategies and Programs, March 14th 2022 - March 14th 2023			
Coalition / Community Training	Substance Abuse Block Grant COVID Enhancement Prevention (SABG COVID)	State Opioid Response (SOR II) Year 2	Subtotals
Guiding Good Choices Facilitator Training		\$1,000.00	
Montana Summer Institute		\$2,500.00	\$11,438.00
Region 10 Opioid Summit		\$1,000.00	\$1,000.00
SPORT Prevention Plus Wellness		\$2,000.00	\$2,000.00
The Science of Stigma (or similar equivalent)		\$5,900.00	\$5,900.00
WA State Prevention Summit		\$1,000.00	\$1,000.00
Totals		\$13,400.00	\$13,400.00*

Appendix 6: Community Coalition Survey

2021 Community Prevention and Wellness Initiative Community Survey

We are interested in your opinions about youth substance use in our community. Your responses will help inform and improve prevention programs for our youth.

This 10-15 minute survey is completely anonymous.

You may skip any questions or stop the survey at any time.

Want to know more about our group?

You can contact us by phone and by email.

Please tear off this page if you would like to take our contact information with you.

Phone: _____

Email: _____

If you would like us to contact you, please enter your contact information below.

Contact information is kept separate from this anonymous survey.

Please tear off this portion of the page and hand it in separately.

Name: _____

Phone number: _____

Email: _____

Admin

Initials: _____ #: _____ Date: _____

ENGLISH

These first questions ask about your perceptions of substance abuse and mental health concerns in your community.

1. How much of a problem do you think each of the following is among youth (6th–12th grade) in your community?

	Not a problem	A minor problem	A moderate problem	A serious problem	Don't know
Alcohol Use	☐	☐	☐	☐	☐
Marijuana or hashish use	☐	☐	☐	☐	☐
Prescription drug misuse (using medication without a prescription or in a way other than prescribed)	☐	☐	☐	☐	☐
Other drugs (specify below*)	☐	☐	☐	☐	☐
Tobacco use	☐	☐	☐	☐	☐
E-cigarettes or other electronic vapor products	☐	☐	☐	☐	☐
Driving under the influence of alcohol	☐	☐	☐	☐	☐
Driving under the influence of marijuana	☐	☐	☐	☐	☐
Depression	☐	☐	☐	☐	☐
Suicide	☐	☐	☐	☐	☐
Bullying	☐	☐	☐	☐	☐
Bullying on social media	☐	☐	☐	☐	☐

*If you marked "Other Drugs" above, which drugs? _____

2. How much do you think people risk harming themselves when they drive...

	No risk	Slight risk	Moderate risk	High risk	Don't know
Under the influence of alcohol	☐	☐	☐	☐	☐
Under the influence of marijuana	☐	☐	☐	☐	☐

3a. If youth wanted to get some alcohol, how easy would it be for them to get some?

	Very easy	Sort of easy	Sort of hard	Very hard	Don't know
Middle School youth (6 th –8 th grade)	☐	☐	☐	☐	☐
High School youth (9 th –12 th grade)	☐	☐	☐	☐	☐

3b. If youth wanted to get some marijuana, how easy would it be for them to get some?

	Very easy	Sort of easy	Sort of hard	Very hard	Don't know
Middle School youth (6 th –8 th grade)	☐	☐	☐	☐	☐
High School youth (9 th –12 th grade)	☐	☐	☐	☐	☐

4a. How much do you think youth risk harming themselves if they try marijuana once or twice?

	No risk	Slight risk	Moderate risk	High risk	Don't know
Middle School youth (6 th –8 th grade)	☐	☐	☐	☐	☐
High School youth (9 th –12 th grade)	☐	☐	☐	☐	☐

4b. How much do you think youth risk harming themselves if they try marijuana regularly (once or twice a week)?

	No risk	Slight risk	Moderate risk	High risk	Don't know
Middle School youth (6 th –8 th grade)	☐	☐	☐	☐	☐
High School youth (9 th –12 th grade)	☐	☐	☐	☐	☐

4c. How much do you think youth risk harming themselves if they use prescription drugs that are not prescribed to them?

	No risk	Slight risk	Moderate risk	High risk	Don't know
Middle School youth (6 th –8 th grade)	☐	☐	☐	☐	☐
High School youth (9 th –12 th grade)	☐	☐	☐	☐	☐

What are your opinions?**5a. Do you think it is OK for youth to drink at parties if they don't get drunk?**

	No	Yes	Yes, but only on special occasions
Middle School youth (6 th –8 th grade)	☐	☐	☐
High School youth (9 th –12 th grade)	☐	☐	☐

5b. Do you think it is OK for parents to offer their children alcoholic beverages in their homes?

	No	Yes	Yes, but only on special occasions
Middle School youth (6 th –8 th grade)	☐	☐	☐
High School youth (9 th –12 th grade)	☐	☐	☐

5c. Do you think most adults in our community feel it is OK for parents to offer their children alcoholic beverages in their home?

	No	Yes	Yes, but only on special occasions
Middle School youth (6 th –8 th grade)	☐	☐	☐
High School youth (9 th –12 th grade)	☐	☐	☐

6. Where do you think youth usually get prescription drugs not prescribed to them by a doctor? Select one.

At home	From friends	Buying them	Not sure
☐	☐	☐	☐
☐ Other : _____			

7. If you currently have prescription medication at your home, where is the medication usually kept? Select one.

Hidden	Locked up	Neither	Both (hidden and locked up)	N/A
☐	☐	☐	☐	☐

8. Do you know where in your community you could get rid of prescription drugs that you no longer need?

Yes	No
☐	☐

9. There is a group of volunteers in your community who are working to reduce youth alcohol and other drug use. Are you aware of this group/coalition?

Yes	No
☐	☐

10. Are you a parent or guardian with any children in 6th–12th grade?

Yes	No	
☐	☐	If NO , go to Question 15

Parents/Guardians – please answer the following questions based on the school grade of your child/children. If you have children in both middle and high school, please respond to both categories provided.

11. Which statement BEST describes the conversation you have had with your child about alcohol use in the last 3 months? (Check all that apply for your middle and/or high school aged child/children in the specific grade)

	Your Middle School youth (6 th –8 th grade)	Your High School youth (9 th –12 th grade)
I have not talked with my child about alcohol use in the last three months.	☐	☐
I have told my child that alcohol is not OK and they will receive consequences if they use drink.	☐	☐
I told my child it is OK for him/her to have a few drinks on a special occasion.	☐	☐
I told my child about the risks of underage drinking and they should not drink.	☐	☐
I told my child that even though they are less than 21, they will have to decide for themselves whether or not to drink alcohol.	☐	☐

12. Which statement BEST describes the conversation you have had with your child about marijuana use in the last 3 months? (Check all that apply for your middle and/or high school aged child/children in the specific grade)

	Your Middle School youth (6 th –8 th grade)	Your High School youth (9 th –12 th grade)
I have not talked with my child about marijuana use in the last three months.	☐	☐
I have told my child that marijuana is not OK and they will receive consequences if they use marijuana.	☐	☐
I told my child about the risks of youth using marijuana and they should not eat, smoke, or use it any way.	☐	☐
I told my child that even though they are less than 21, they will have to decide for themselves whether or not to use marijuana.	☐	☐

13. When your child goes out in the evening or on the weekend, how often do you:

	Never	Rarely	Sometimes	Very often	Always
Ask who they will be with?					
Middle School youth (6 th –8 th grade)	☐	☐	☐	☐	☐
High School youth (9 th –12 th grade)	☐	☐	☐	☐	☐
Ask where they are going?					
Middle School youth (6 th –8 th grade)	☐	☐	☐	☐	☐
High School youth (9 th –12 th grade)	☐	☐	☐	☐	☐
If my child is attending a party, check to see if the party will have adult supervision					
Middle School youth (6 th –8 th grade)	☐	☐	☐	☐	☐
High School youth (9 th –12 th grade)	☐	☐	☐	☐	☐
Check to see if your child is under the influence of alcohol or drugs (talk with them, smell breath, check eyes)?					
Middle School youth (6 th –8 th grade)	☐	☐	☐	☐	☐
High School youth (9 th –12 th grade)	☐	☐	☐	☐	☐
Set a time for your child to be home?					
Middle School youth (6 th –8 th grade)	☐	☐	☐	☐	☐
High School youth (9 th –12 th grade)	☐	☐	☐	☐	☐
Wait up until your child comes home?					
Middle School youth (6 th –8 th grade)	☐	☐	☐	☐	☐
High School youth (9 th –12 th grade)	☐	☐	☐	☐	☐

14. How wrong do you think it would be for your child....

	Not at all wrong	A little bit wrong	Wrong	Very wrong	Don't know
To drink alcohol					
Middle School youth (6 th –8 th grade)	☐	☐	☐	☐	☐
High School youth (9 th –12 th grade)	☐	☐	☐	☐	☐
To use marijuana					
Middle School youth (6 th –8 th grade)	☐	☐	☐	☐	☐
High School youth (9 th –12 th grade)	☐	☐	☐	☐	☐
To use prescription drugs not prescribed to them					
Middle School youth (6 th –8 th grade)	☐	☐	☐	☐	☐
High School youth (9 th –12 th grade)	☐	☐	☐	☐	☐

Demographics

15. What is your age?

18–24

☐

25–34

☐

35–44

☐

45–54

☐

55–64

☐

65+

☐

16. How do you currently identify yourself? Select all that apply.

Male

☐

Female

☐

Transgender

☐

Questioning / not
sure of my gender
identity

☐

Something else
fits better

☐

17. Are you of Hispanic, Latino/Latina or Spanish origin?

☐ Yes

☐ No

18. What is your race? Select all that apply.

American Indian,
Alaska Native

☐

Asian or Asian
American

☐

Black or African
American

☐

Native Hawaiian or
other Pacific Islander

☐

White

☐

☐ Other: _____

19. What languages are spoken in your home? Select all that apply.

Cambodian/Khmer

☐

English

☐

Russian

☐

Somali

☐

Spanish

☐

☐ Other: _____

20. What is the highest degree or level of school you completed?

Less than high
school

☐

High school
degree or GED

☐

Some college

☐

College/university
graduate

☐

Post graduate

☐

21. What is your zip code where you live most of the time?

Thank you for participating in this survey!

Port Angeles Healthy Youth Coalition Budget for March 14, 2022 - March 14, 2023
Date Budget Last Revised: 03/01/2022

		DBHR Funding Sources (Use columns applicable to your coalition's funding sources)					
Category & Line Item	BARS - CSAP - IOM	State Opioid Response No Cost Extension (SOR NCE) (July 1, 2021 - Sept 29, 2021)	State Opioid Response (SOR II) Year 1 (July 1, 2021 - Sept 29, 2021)	Substance Abuse Block Grant COVID Enhancement Prevention (SABG COVID) (July 1, 2021 - June 30, 2022)	State Opioid Response (SOR II) Year 2 (Sept 30, 2021 - Sept 29, 2022)	Substance Abuse Block Grant COVID Enhancement Prevention (SABG COVID) (July 1, 2022 - March 14, 2023)	SUBTOTAL Possible DBHR Funding Sources
Admin	11.1 - Administration						
8% Allowable Admin Maximum DBHR Allocation (may be divided between contractor and subcontractors).		\$ -	\$ -	\$ 8,400.00	\$ 2,000.00	\$ -	\$ 10,400.00
Salary	22.5.1 - Community Based Process - Universal: Direct						
Community Coalition Coordinator: Rachel Ray 1.0 FTE		\$ -	\$ -		\$ -	\$ 61,937.00	\$ 61,937.00
Community Coalition Coordinator: [name] [FTE]		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Subtotal		\$ -	\$ -		\$ -	\$ 61,937.00	\$ 61,937.00
Benefits	22.5.1 - Community Based Process - Universal: Direct						
Community Coalition Coordinator: Rachel Ray 1.0 FTE		\$ -	\$ -		\$ -	\$ 27,250.00	\$ 27,250.00
Community Coalition Coordinator: [name]		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Subtotal		\$ -	\$ -		\$ -	\$ 27,250.00	\$ 27,250.00
Coordinator Travel/ Professional Development	22.7.1 - Other: Training - Universal: Direct						
Mileage		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Air		\$ -	\$ -		\$ 650.00		\$ 650.00
Hotel		\$ -	\$ -		\$ 1,000.00		\$ 1,000.00
Lodging		\$ -	\$ -		\$ -	\$ -	\$ -
Transportation		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Registration fees		\$ -	\$ -		\$ 2,200.00		\$ 2,200.00
Per diem		\$ -	\$ -	\$ -	\$ -		\$ -
Subtotal		\$ -	\$ -		\$ 3,850.00	\$ -	\$ 3,850.00
Programs/Strategies							

DBHR Funding Sources
(Use columns applicable to your coalition's funding sources)

Category & Line Item	BARS - CSAP - IOM	State Opioid Response No Cost Extension (SOR NCE) (July 1, 2021 - Sept 29, 2021)	State Opioid Response (SOR II) Year 1 (July 1, 2021 - Sept 29, 2021)	Substance Abuse Block Grant COVID Enhancement Prevention (SABG COVID) (July 1, 2021 - June 30, 2022)	State Opioid Response (SOR II) Year 2 (Sept 30, 2021 - Sept 29, 2022)	Substance Abuse Block Grant COVID Enhancement Prevention (SABG COVID) (July 1, 2022 - March 14, 2023)	SUBTOTAL Possible DBHR Funding Sources
Community Coalition: Universal Direct	Select BARS - CSAP - IOM						
Travel		\$ -	\$ -		\$ -	\$ -	\$ -
Professional Services [name]		\$ -	\$ -			\$ 7,000.00	\$ 7,000.00
Program Supplies		\$ -	\$ -		\$ 4,025.00		\$ 4,025.00
Program Printing		\$ -	\$ -			\$ 413.00	\$ 413.00
Subtotal		\$ -	\$ -	\$ -	\$ 4,025.00	\$ 7,413.00	\$ 11,438.00
Direct Service: SPORT Prevention Plus Wellness	Select BARS - CSAP - IOM						
Salary [name]		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Benefits		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Travel		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Professional Services [name]		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Program Supplies		\$ -	\$ -		\$ 250.00		\$ 250.00
Program Printing		\$ -	\$ -		\$ 100.00		\$ 100.00
Subtotal		\$ -	\$ -	\$ -	\$ 350.00		\$ 350.00
Direct Service: Guiding Good Choices	Select BARS - CSAP - IOM						
Salary [name]		\$ -	\$ -		\$ -	\$ -	\$ -
Benefits		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Travel		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Professional Services [name]		\$ -	\$ -			\$ 2,815.00	\$ 2,815.00
Program Supplies		\$ -	\$ -			\$ 450.00	\$ 450.00
Program Printing		\$ -	\$ -			\$ 150.00	\$ 150.00
Subtotal		\$ -	\$ -	\$ -	\$ -	\$ 3,415.00	\$ 3,415.00
Direct Service: Nurse Family Partnership	Select BARS - CSAP - IOM						
Salary [name]		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Benefits		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Travel - (Mileage & Fuel)		\$ -	\$ -	\$ -		\$ 1,585.00	\$ 1,585.00
Professional Services [name]		\$ -	\$ -	\$ -		\$ 15,000.00	\$ 15,000.00
Strategy Supplies		\$ -	\$ -	\$ -		\$ -	\$ -
Strategy Printing		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

DBHR Funding Sources
(Use columns applicable to your coalition's funding sources)

Category & Line Item	BARS - CSAP - IOM	State Opioid Response No Cost Extension (SOR NCE) (July 1, 2021 - Sept 29, 2021)	State Opioid Response (SOR II) Year 1 (July 1, 2021 - Sept 29, 2021)	Substance Abuse Block Grant COVID Enhancement Prevention (SABG COVID) (July 1, 2021 - June 30, 2022)	State Opioid Response (SOR II) Year 2 (Sept 30, 2021 - Sept 29, 2022)	Substance Abuse Block Grant COVID Enhancement Prevention (SABG COVID) (July 1, 2022 - March 14, 2023)	SUBTOTAL Possible DBHR Funding Sources
Subtotal		\$ -	\$ -	\$ -	\$ -	\$ 16,585.00	\$ 16,585.00
Media Awareness/ Campaign: Youth Prevention Club (name of strategy/program)	Select BARS - CSAP - IOM						
Salary (name)		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Benefits		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Travel		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Professional Services (name)		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Strategy Supplies		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Strategy Printing		\$ -	\$ -		\$ 250.00		\$ 250.00
Subtotal		\$ -	\$ -		\$ 100.00		\$ 100.00
Media Awareness/ Campaign: Social Norms Marketing (name of strategy/program)	Select BARS - CSAP - IOM				\$ 350.00	\$ -	\$ 350.00
Salary (name)		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Benefits		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Travel		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Professional Services (name)		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Strategy Supplies		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Strategy Printing		\$ -	\$ -		\$ 250.00		\$ 250.00
Subtotal		\$ -	\$ -		\$ 100.00		\$ 100.00
Media Awareness/ Campaign: Med Take Back Campaigns (name of strategy/program)	Select BARS - CSAP - IOM				\$ 350.00	\$ -	\$ 350.00
Salary (name)		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Benefits		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Travel		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Professional Services (name)		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Strategy Supplies		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Strategy Printing		\$ -	\$ -		\$ 250.00		\$ 250.00
Subtotal		\$ -	\$ -		\$ 100.00		\$ 100.00
Environmental Strategy: Purchase Survey	Select BARS - CSAP - IOM				\$ 350.00	\$ -	\$ 350.00
Salary (name)		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Benefits		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Travel		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

DBHR Funding Sources
(Use columns applicable to your coalition's funding sources)

Category & Line Item	BARS - CSAP - IOM	State Opioid Response No Cost Extension (SOR NCE) (July 1, 2021 - Sept 29, 2021)	State Opioid Response (SOR II) Year 1 (July 1, 2021 - Sept 29, 2021)	Substance Abuse Block Grant COVID Enhancement Prevention (SABG COVID) (July 1, 2021 - June 30, 2022)	State Opioid Response (SOR II) Year 2 (Sept 30, 2021 - Sept 29, 2022)	Substance Abuse Block Grant COVID Enhancement Prevention (SABG COVID) (July 1, 2022 - March 14, 2023)	SUBTOTAL Possible DBHR Funding Sources
Professional Services [name]		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Strategy Supplies		\$ -	\$ -		\$ 300.00		\$ 300.00
Strategy Printing		\$ -	\$ -		\$ 25.00		\$ 25.00
Subtotal		\$ -	\$ -	\$ -	\$ 325.00	\$ -	\$ 325.00
Environmental Strategy: Lockbox/Lockbag	Select BARS - CSAP - IOM						
Salary [name]		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Benefits		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Travel		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Professional Services [name]		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Strategy Supplies		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Strategy Printing		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Subtotal		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Coalition/Community Training							
Coalition / Community Training: The Science of the Stigma	Select BARS - CSAP - IOM						
Professional Services		\$ -	\$ -		\$ 5,500.00		\$ 5,500.00
Registration Fees		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Supplies (if applicable)		\$ -	\$ -		\$ 300.00	\$ -	\$ 300.00
Printing (if applicable)		\$ -	\$ -		\$ 100.00	\$ -	\$ 100.00
Travel Costs		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Subtotal		\$ -	\$ -	\$ -	\$ 5,900.00	\$ -	\$ 5,900.00
Coalition / Community Training: Positive Cultural Framework Training with Montana Center for a Health and Safety Culture	Select BARS - CSAP - IOM						
Professional Services		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Registration Fees		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Supplies (if applicable)		\$ -	\$ -			\$ -	\$ -
Printing (if applicable)		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Travel Costs		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Subtotal		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Coalition / Community Training: Montana Summer Institute w	Select BARS - CSAP - IOM						
Professional Services		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

DBHR Funding Sources
(Use columns applicable to your coalition's funding sources)

Category & Line Item	BARS - CSAP - IOM	State Opioid Response No Cost Extension (SOR NCE) (July 1, 2021 - Sept 29, 2021)	State Opioid Response (SOR II) Year 1 (July 1, 2021 - Sept 29, 2021)	Substance Abuse Block Grant COVID Enhancement Prevention (SABG COVID) (July 1, 2021 - June 30, 2022)	State Opioid Response (SOR II) Year 2 (Sept 30, 2021 - Sept 29, 2022)	Substance Abuse Block Grant COVID Enhancement Prevention (SABG COVID) (July 1, 2022 - March 14, 2023)	SUBTOTAL Possible DBHR Funding Sources
Registration Fees		\$ -	\$ -	\$ -	\$ 1,500.00	\$ -	\$ 1,500.00
Supplies (if applicable)		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Printing (if applicable)		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Travel Costs		\$ -	\$ -	\$ -	\$ 1,000.00	\$ -	\$ 1,000.00
Subtotal		\$ -	\$ -	\$ -	\$ 2,500.00	\$ -	\$ 2,500.00
Coalition / Community Training: WA State Prevention Summit	Select BARS - CSAP - IOM						
Professional Services		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Registration Fees		\$ -	\$ -	\$ -	\$ 1,000.00	\$ -	\$ 1,000.00
Supplies (if applicable)		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Printing (if applicable)		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Travel Costs		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Subtotal		\$ -	\$ -	\$ -	\$ 1,000.00	\$ -	\$ 1,000.00
Coalition / Community Training: Region 10 Opioid Summit	Select BARS - CSAP - IOM						
Professional Services		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Registration Fees		\$ -	\$ -	\$ -	\$ 1,000.00	\$ -	\$ 1,000.00
Supplies (if applicable)		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Printing (if applicable)		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Travel Costs		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Subtotal		\$ -	\$ -	\$ -	\$ 1,000.00	\$ -	\$ 1,000.00
Coalition / Community Training: Guiding Good Choices Facilitator Training	Select BARS - CSAP - IOM						
Professional Services		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Registration Fees		\$ -	\$ -	\$ -	\$ 1,000.00	\$ -	\$ 1,000.00
Supplies (if applicable)		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Printing (if applicable)		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Travel Costs		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Subtotal		\$ -	\$ -	\$ -	\$ 1,000.00	\$ -	\$ 1,000.00
Coalition / Community Training: SPORT Prevention Plus Wellness Training	Select BARS - CSAP - IOM						
Professional Services		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Registration Fees		\$ -	\$ -	\$ -	\$ 2,000.00	\$ -	\$ 2,000.00
Supplies (if applicable)		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

DBHR Funding Sources

(Use columns applicable to your coalition's funding sources)

Category & Line Item	BARS - CSAP - IOM	State Opioid Response No Cost Extension (SOR NCE) (July 1, 2021 - Sept 29, 2021)	State Opioid Response (SOR II) Year 1 (July 1, 2021 - Sept 29, 2021)	Substance Abuse Block Grant COVID Enhancement Prevention (SABG COVID) (July 1, 2021 - June 30, 2022)	State Opioid Response (SOR II) Year 2 (Sept 30, 2021 - Sept 29, 2022)	Substance Abuse Block Grant COVID Enhancement Prevention (SABG COVID) (July 1, 2022 - March 14, 2023)	SUBTOTAL Possible DBHR Funding Sources
Printing (if applicable)		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Travel Costs		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Subtotal		\$ -	\$ -	\$ -	\$ 2,000.00	\$ -	\$ 2,000.00
	CATEGORY	State Opioid Response No Cost Extension (SOR NCE)	State Opioid Response (SOR II)	Block Grant Prevention (SABG)	State Opioid Response (SOR II)	Block Grant Prevention (SABG)	SUBTOTALS
	Administration	\$ -	\$ -	\$ 8,400.00	\$ 2,000.00	\$ -	\$ 10,400.00
	Salary and Benefits	\$ -	\$ -	\$ -	\$ -	\$ 89,187.00	\$ 89,187.00
	Coordinator Training/Travel	\$ -	\$ -	\$ -	\$ 3,850.00	\$ -	\$ 3,850.00
	Strategies and Programs	\$ -	\$ -	\$ -	\$ 5,750.00	\$ 27,413.00	\$ 33,163.00
	Coalition/Community Training	\$ -	\$ -	\$ -	\$ 13,400.00	\$ -	\$ 13,400.00
	TOTALS	\$ -	\$ -	\$ 8,400.00	\$ 25,000.00	\$ 116,600.00	\$ 150,000.00
	Budget Amount by Funding Source			\$ 8,400.00	\$ 25,000.00	\$ 116,600.00	

\$ 150,000.00

* This template is provided for strategic planning purposes only.

* Completion or use of this template is not a binding agreement and in no way secures funding or is a contract.

** You may use this section of the budget template if it is helpful for the coalition.



A Port Angeles Community Coalition

Rachel Ray, Community Coalition Coordinator
she/her/hers



Today's Outline

- Organization Overview & History
- Introduce Funding Sources
- Prevention Science & Data
- Ways to Get Involved
- Final thoughts / Q&A

Who We Are

The Port Angeles Healthy Youth Coalition is a community-based coalition dedicated to youth substance misuse and abuse prevention in the Port Angeles School District.

Our Mission: To prevent substance use in childhood, adolescence, and young adulthood through unified, community action.

Our Vision: Port Angeles is a safe place where young people thrive, free from substance use and supported in their overall health and well-being.

Together, we aim to prevent young people from developing an unhealthy relationship with alcohol, cannabis, tobacco, opioids, and other substances.

Brief History

2003 - Creation of the Port Angeles Healthy Youth Coalition (PAHYC) as a site for the University of Washington's Community Youth Development Study, "Communities That Care" (CTC).

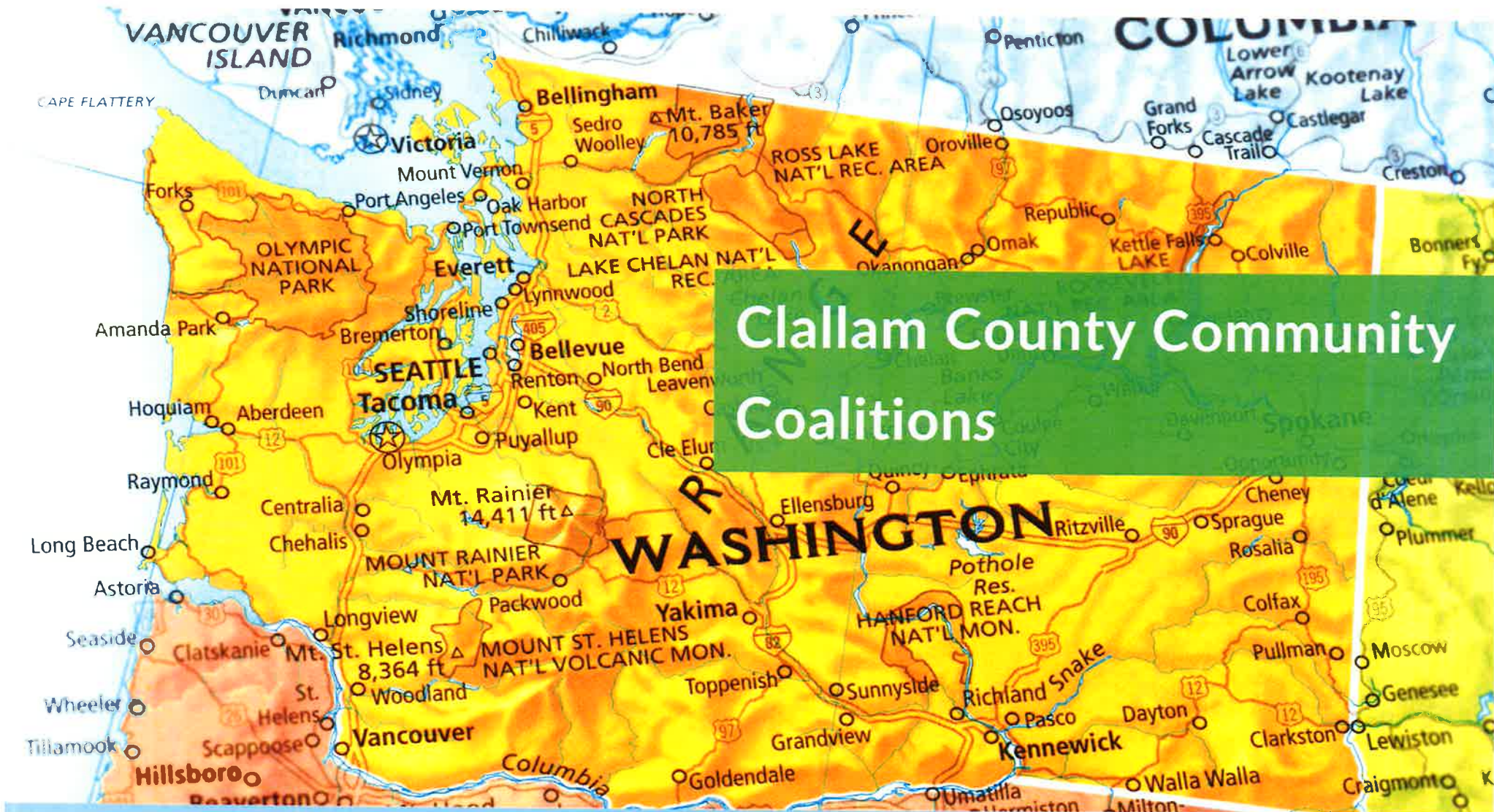
2006 - PAHYC was awarded the Strategic Prevention Framework - State Incentive Grant (SPF-SIG) from the Washington State Division of Alcohol and Substance Abuse (DASA).

2011-2016 - PAHYC receives 5 years of the Drug-Free Community (DFC) Support Program administered by the White House Office of National Drug Control Policy (ONDCP) to sustain a reduction in youth substance use.

2019-2021 - the Coalition was supported by two Division of Behavioral Health and Recovery (DBHR) Fellows in partnership with Washington State University.

Funding

- Clallam County Juvenile and Family Services (CCJFS) was awarded funding on July 1, 2021, from the Washington Health Care Authority's Community Prevention and Wellness Initiative (CPWI) to re-fortify community-led efforts to prevent underage substance use and promote youth mental health.
- **These grants include Substance Abuse Block Grant (SABG) COVID Enhancement and State Opioid Response (SOR) No Cost Extension (NCE) and SOR II awards.**
- By receiving these grants, Port Angeles Healthy Youth Coalition became **one of the newest additions to the statewide Community Prevention and Wellness Initiative**, a proven model for providing prevention services through local coalitions in the state of Washington.



BOARD OF CLALLAM COUNTY COMMISSIONERS - PORT ANGELES HEALTHY YOUTH COALITION | APRIL 2022



BOARD OF CLALLAM COUNTY COMMISSIONERS - PORT ANGELES HEALTHY YOUTH COALITION | APRIL 2022



BOARD OF CLALLAM COUNTY COMMISSIONERS - PORT ANGELES HEALTHY YOUTH COALITION | APRIL 2022



BOARD OF CLALLAM COUNTY COMMISSIONERS - PORT ANGELES HEALTHY YOUTH COALITION | APRIL 2022

FORKS



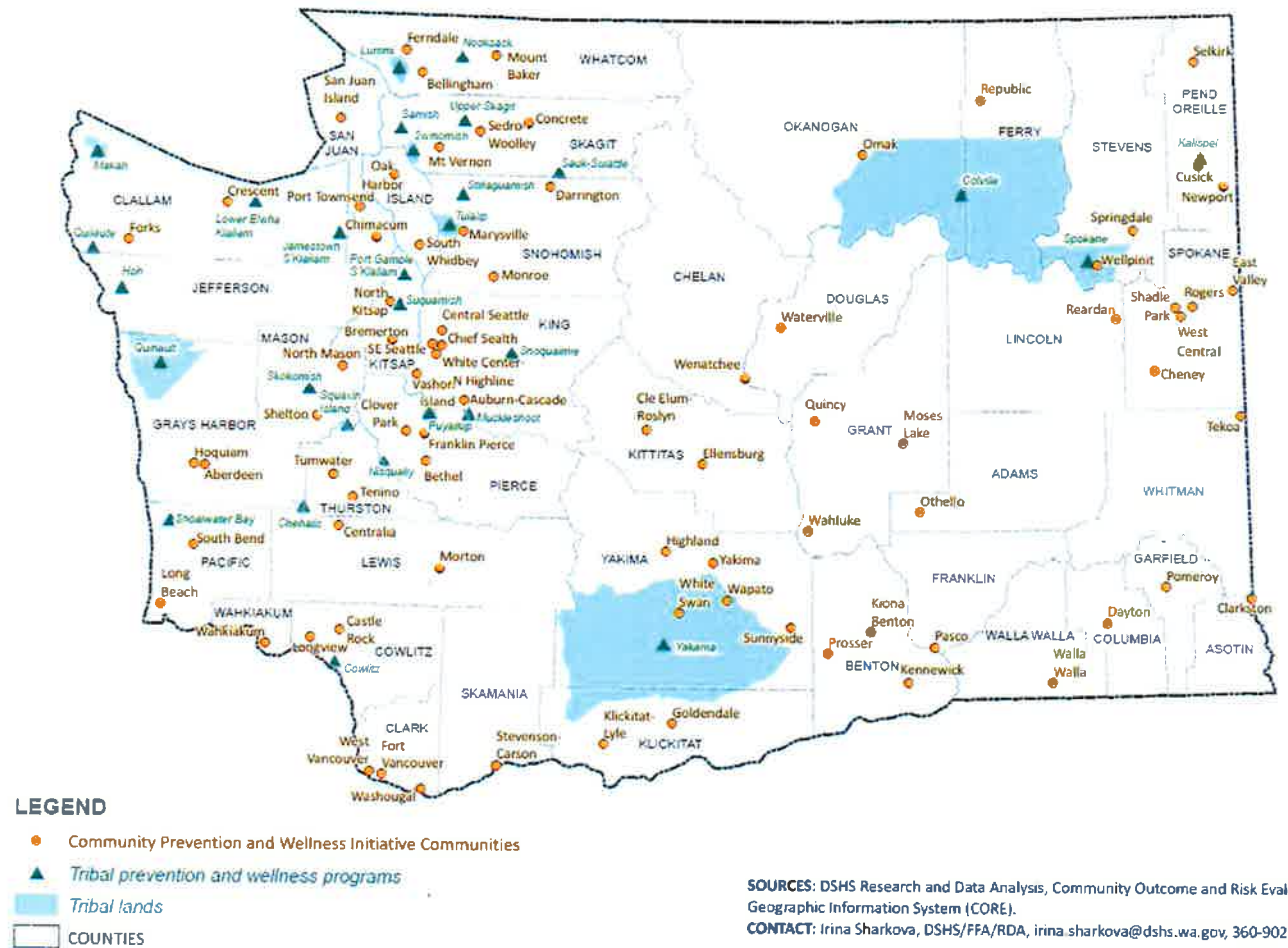
FORKS

WA

BOARD OF CLALLAM COUNTY COMMISSIONERS - PORT ANGELES HEALTHY YOUTH COALITION | APRIL 2022

CPWI

Prevention services are focused in communities and Tribes throughout Washington

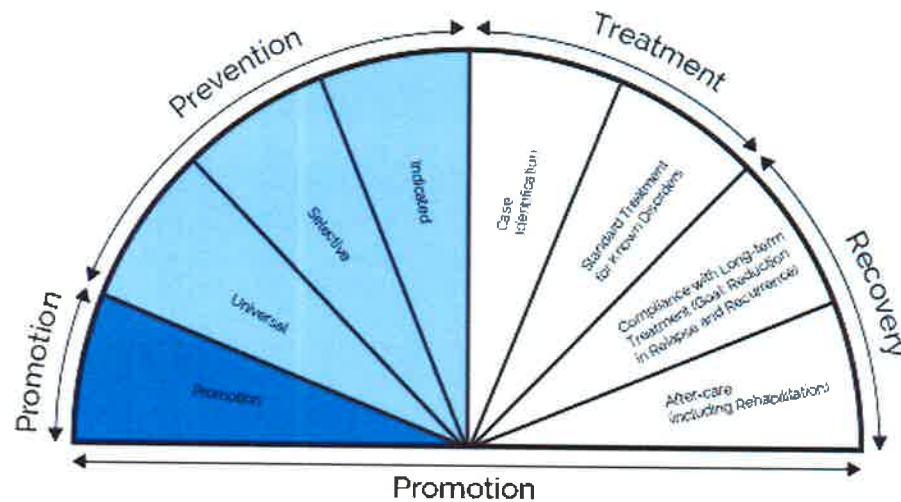


BOARD OF CLALLAM COUNTY COMMISSIONERS - PORT ANGELES HEALTHY YOUTH COALITION | APRIL 2022

Prevention Science

- Individuals usually make the best choices available to them, factors such as abuse and neglect, toxic stress, a history of addiction in the household, or other adversities may constrain those choices.
- Prevention strategies are **universal** and provide all individuals with the same information and skills necessary to prevent substance misuse and abuse. Everyone shares the same general risk for misusing or abusing substances, although the risks and protections vary from person to person.
- In the long term, prevention has been shown to have the greatest impact in reducing harm from substance misuse and abuse and reducing the number of people experiencing addiction.

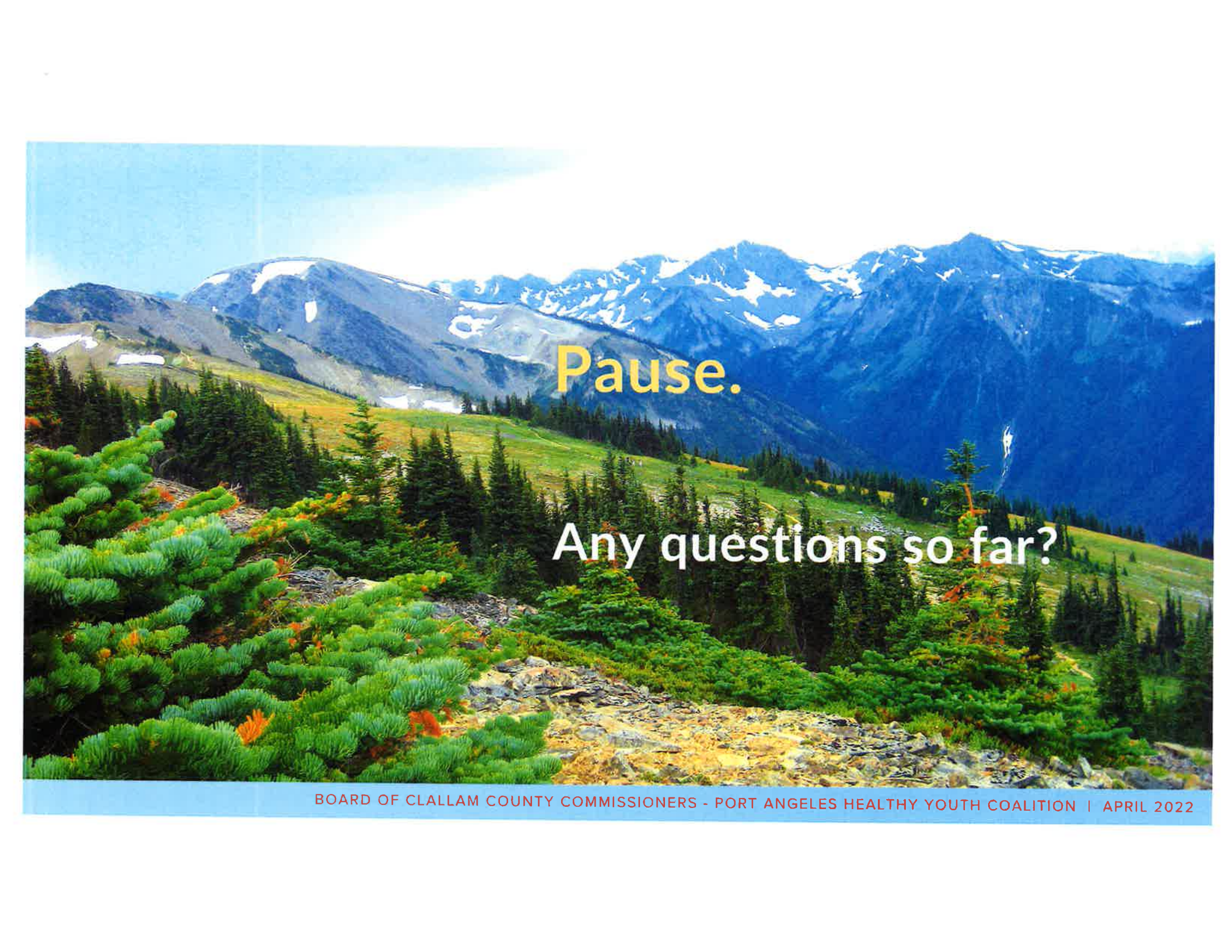
Prevention Science



The Institute of Medicine's Continuum of Care



Strategic Prevention Framework

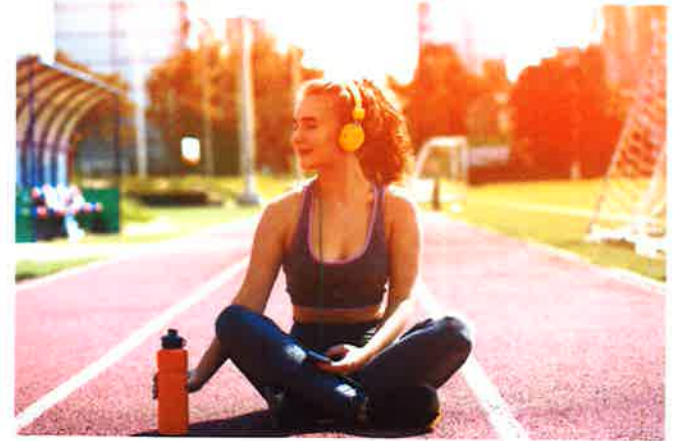
A scenic mountain landscape with snow-capped peaks, green slopes, and evergreen trees. The foreground shows a rocky path and dense evergreen forest. The middle ground features rolling green hills with scattered trees. The background consists of majestic, rugged mountains with patches of snow under a clear blue sky.

Pause.

Any questions so far?

Why Here?

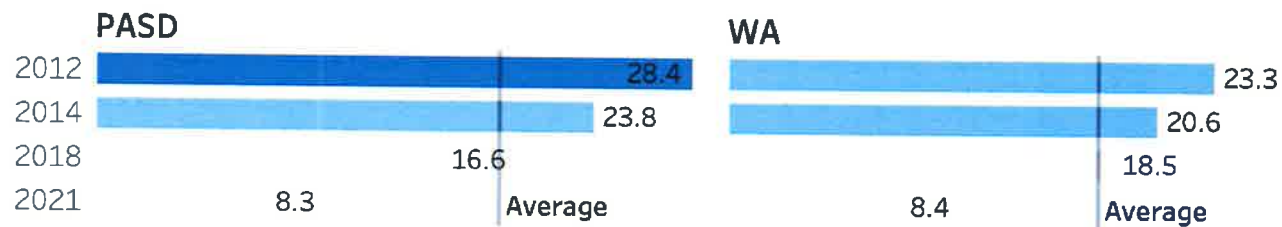
- **MOST** young people in Port Angeles **do not use** substances, yet improvements can be made to reduce underage misuse and abuse of alcohol, cannabis, tobacco, and other substances.
- We use **10th Grade Substance Use Behaviors** as a benchmark. Results from 2012 to 2021 from the bi-annual Washington State Healthy Youth Survey reveal areas of hope and concern. We can use the data available to set prevention priorities.



10th Grade Substance Use Behaviors

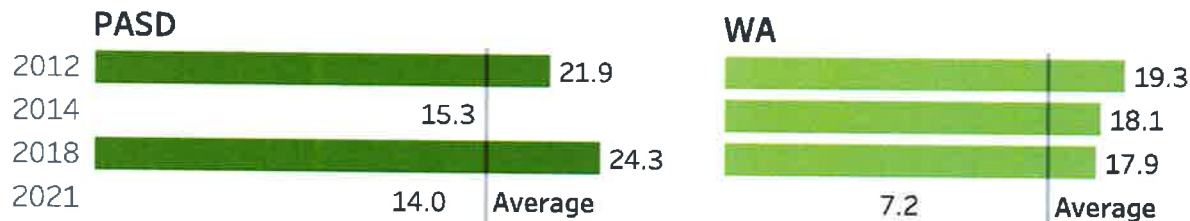
Port Angeles vs. Washington State

Alcohol Use Among 10th Grade Students



Low Priority
19% PASD vs. 18% WA

Cannabis Use Among 10th Grade Students

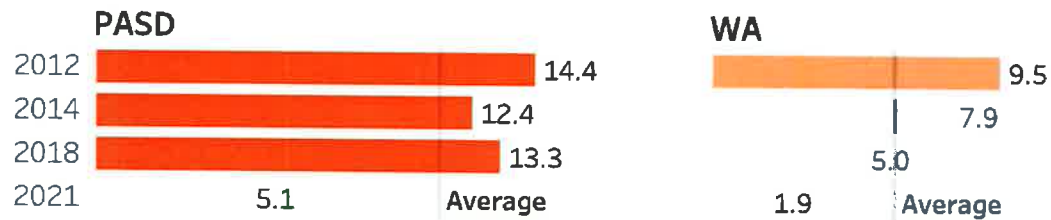


Mid Priority
19% PASD vs. 16% WA

10th Grade Substance Use Behaviors

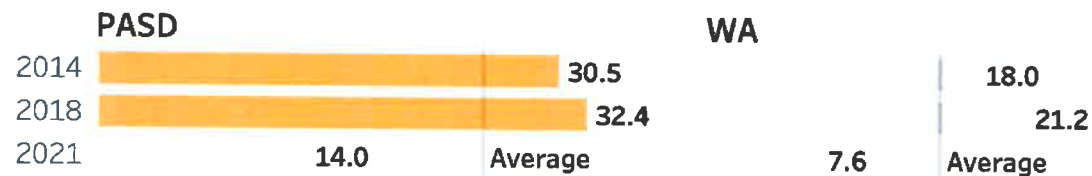
Port Angeles vs. Washington State

Cigarette / Smoking Use Among 10th Grade Students



High Priority
11% PASD vs. 6% WA

E-Cigarette / Vaping Use Among 10th Grade Students



High Priority
26% PASD vs. 16% WA

PAHYC Strategic Plan

- The Port Angeles Healthy Youth Coalition's **2021-2023 Strategic Plan** is a short-range planning document establishing the Coalition's approach to addressing substance use disorder and opioid use disorder prevention in the Port Angeles School District.
- This plan will guide the Coalition to prioritize the local conditions influencing youth substance use in Port Angeles. Our plan is based primarily on quantitative data from the Washington Healthy Youth Survey (HYS), and qualitative input from community members, like you.
- To access a copy of the plan, please visit, www.pahealthyyouth.com/about. The plan is available and implementation is underway.

The Benefits of Joining

- Be a part of a **unified & strategic** community-wide direction for prevention efforts
- Be a part of promoting a local environment that fosters healthy choices among its young people
- Regional networking and support
- Prevention technical support and resources
- Professional development and access to high-quality training and webinar
- Consultation with other coalitions and prevention stakeholders
- Provide presentations and trainings
- Coalition leadership opportunities



Thank You

Q & A

www.pahealthyyouth.org



PAHealthYouth



PA Healthy Youth Coalition





AGENDA ITEM SUMMARY

(Must be submitted NLT 3PM Wednesday for next week agenda)

4
5/2/22

Department: DCD & Roads

WORK SESSION ☒ Meeting Date: 5.2.2022
REGULAR AGENDA ☒ Meeting Date: 5.10.202

Required originals approved and attached? ☒
Will be provided on:

Item summary:

- | | |
|--|--|
| ☐ Call for Hearing | ☐ Contract/Agreement/MOU - Contract # |
| ☒ Resolution | ☐ Proclamation ☐ Budget Item |
| ☐ Draft Ordinance | ☐ Final Ordinance ☐ Other |

Documents exempt from public disclosure attached: ☐

Executive summary:

To provide for the community's safety during Phase 2 construction of the Lower Dungeness Floodplain Restoration project and removal of the Dungeness River levee, a portion of Towne Road will be closed from MP 1.98 to 2.78 effective July 5, 2022, through September 30, 2023, or until such time as it has been determined that the road is safe for public use.

Budgetary impact: (Is there a monetary impact? If so, are funds for this already allocated or is a budget change necessary? If this is a contract and a budget change is necessary, the budget change form must be submitted with the item at work session and for the regular agenda) **If a budget action is required, has it been submitted and a copy attached?** ☐

No budget action required.

Recommended action: (Does the Board need to act? If so, what is the department's recommendation?)

Please sign the resolution.

County Official signature & print name: Joe Donisi

Name of Employee/Stakeholder attending meeting: Joe Donisi, Cathy Lear

Relevant Departments: DCD, Roads

Date submitted: 4.27.2022

* Work Session Meeting - Submit 1 single sided/not stapled copy
** Regular Meeting - Submit 1 single sided/not stapled copy and originals (1 or 3 copies)

Agenda Item Summary - Towne Road temporary closure
Revised: 3-04-2019



CR RESOLUTION _____, 2022

AUTHORIZING TEMPORARY CLOSURE OF A PORTION OF TOWNE ROAD

THE BOARD OF CLALLAM COUNTY COMMISSIONERS finds as follows:

1. Due to the construction associated with the removal of the Dungeness River Levee, the County Engineer recommends that Towne Road be closed between Dungeness Schoolhouse at MP 2.78 and Dungeness Valley Creamery at MP1.98, effective July 5, 2022, through September 30, 2023, or until such time as it has been determined that the road is safe for public use.
2. Accommodations will be made for adjacent landowners, County contractors, and emergency vehicles for access that is needed during the closure period.

NOW, THEREFORE, BE IT RESOLVED by the Board of Clallam County Commissioners, in consideration of the above findings of fact:

1. That Towne Road, between MP 2.78 Towne Road and MP 1.98 Towne Road, shall be closed completely to the public between July 5, 2022 until construction activities are complete or September 30, 2023, whichever comes first.
2. That the adjacent landowners, County contractors, and emergency vehicles will have access during this closure period.
3. That the Public Works Department post and publish notices as required by RCW 47.48.020.

PASSED AND ADOPTED this _____ day of _____ 2022

BOARD OF CLALLAM COUNTY COMMISSIONERS

Mark Ozias, Chair

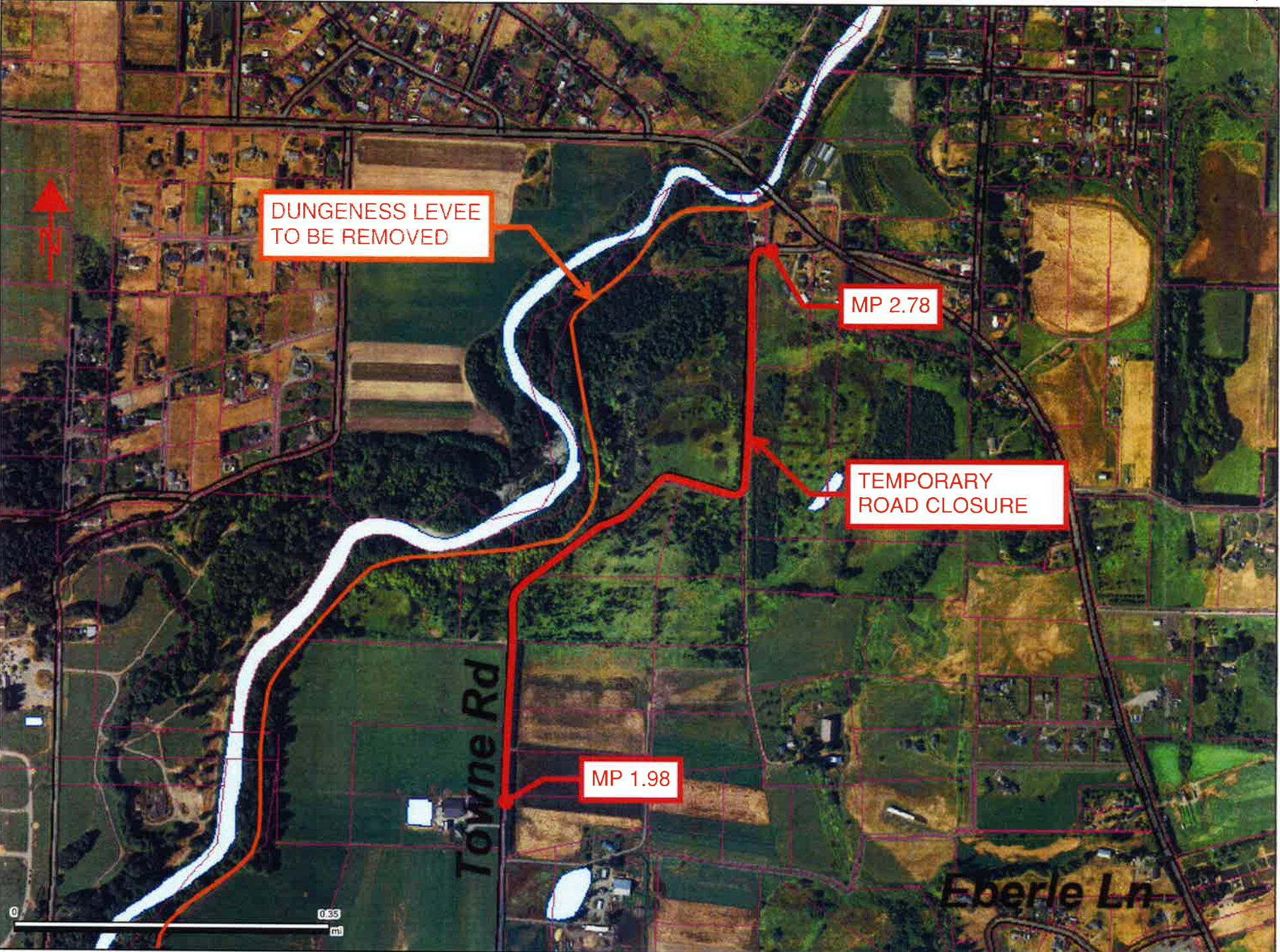
ATTEST:

Randy Johnson

Loni Gores, CMC, Clerk of the Board

Bill Peach

Publish: May 13, 2022
Bill: Public Works





AGENDA ITEM SUMMARY

(Must be submitted NLT 3PM Wednesday for next week agenda)

5
5/2/22

Department: Public Works/Roads

WORK SESSION ☒ Meeting Date: May 2, 2022

REGULAR AGENDA ☐ Meeting Date:

Required originals approved and attached? ☐
Will be provided on:

Item summary:

- | | | |
|---|--|---|
| ☐ Call for Hearing | ☐ Contract/Agreement/MOU - Contract # | |
| ☐ Resolution | ☐ Proclamation | ☐ Budget Item |
| ☐ Draft Ordinance | ☐ Final Ordinance | ☒ Other |

Documents exempt from public disclosure attached: ☐

Executive summary:

This summer the Tribe plans to undertake floodplain restoration efforts and other improvements at the Railroad Bridge Park. The project will extend the pedestrian/bicycle bridge that is part of the Olympic Discovery Trail (ODT) about 260-feet to the same level of Nature Center; construct an extension of the ODT to the new bridge access point; and relocate and expand parking areas to the east of the Nature Center that will be available to ODT users. As part of the overall project, the Tribe has requested approval from the County to remove the section of Hendrickson Road in the Park area out of floodplain. During construction, the trail section across the bridge will be closed starting sometime in July. Tribal staff will provide the Commissioners an overview of this project and benefits it provides for floodplain restoration and public access.

Budgetary impact: (Is there a monetary impact? If so, are funds for this already allocated or is a budget change necessary? If this is a contract and a budget change is necessary, the budget change form must be submitted with the item at work session and for the regular agenda) **If a budget action is required, has it been submitted and a copy attached?** ☐

No budget impact.

Recommended action: (Does the Board need to act? If so, what is the department's recommendation?)

No action at this time. The Tribe will be submitting a permit for work in the County road right-of-way. The Department plans to come back to the Board at a later date for approval of the segment of road to be removed.

County Official signature & print name: Steve Gray

Name of Employee/Stakeholder attending meeting: Steve Gray

Relevant Departments: Public Works

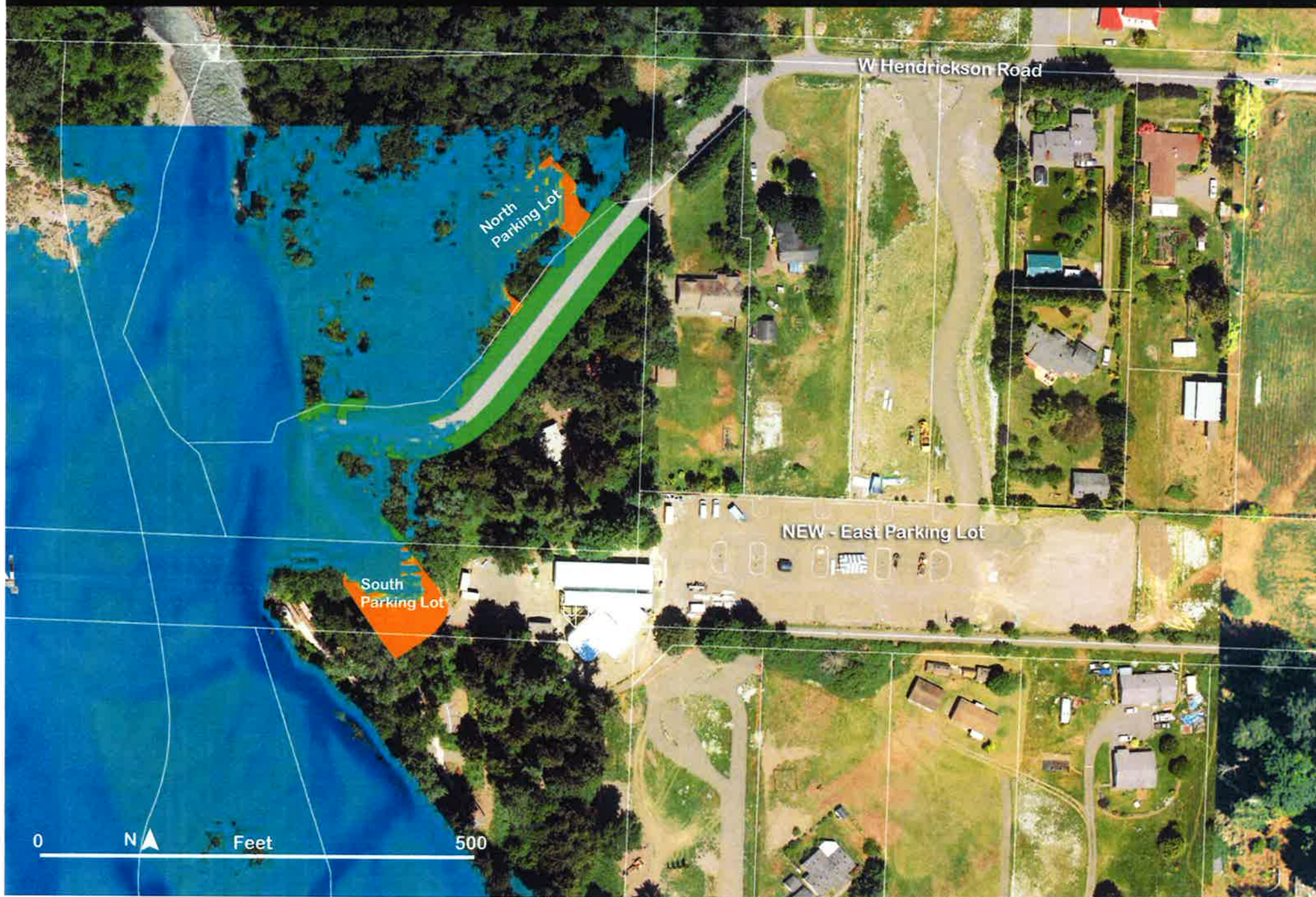
Date submitted: April 27, 2022

* Work Session Meeting - Submit 1 single sided/not stapled copy
** Regular Meeting - Submit 1 single sided/not stapled copy and originals (1 or 3 copies)



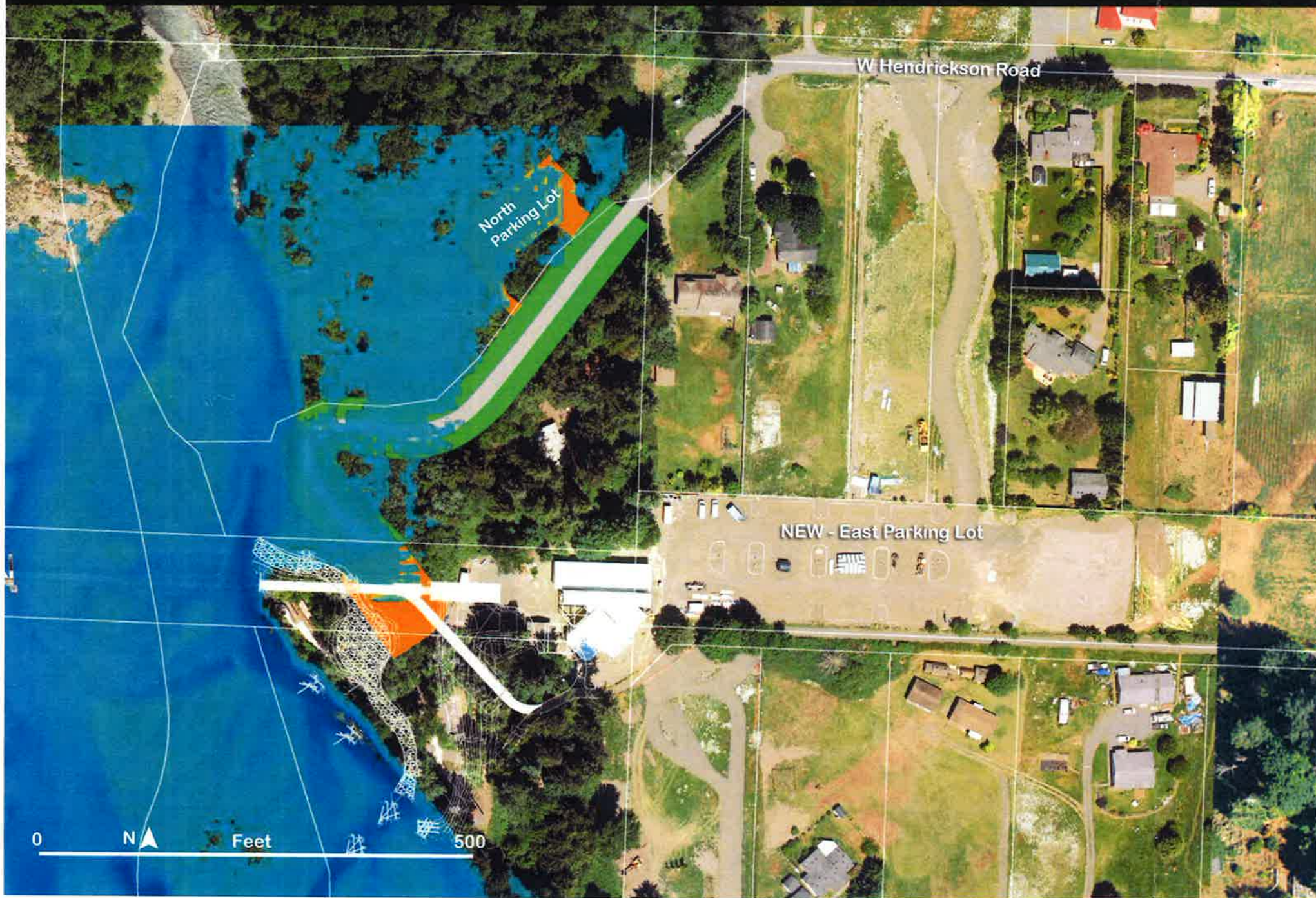
West Hendrickson Road

100-Year Flood Model



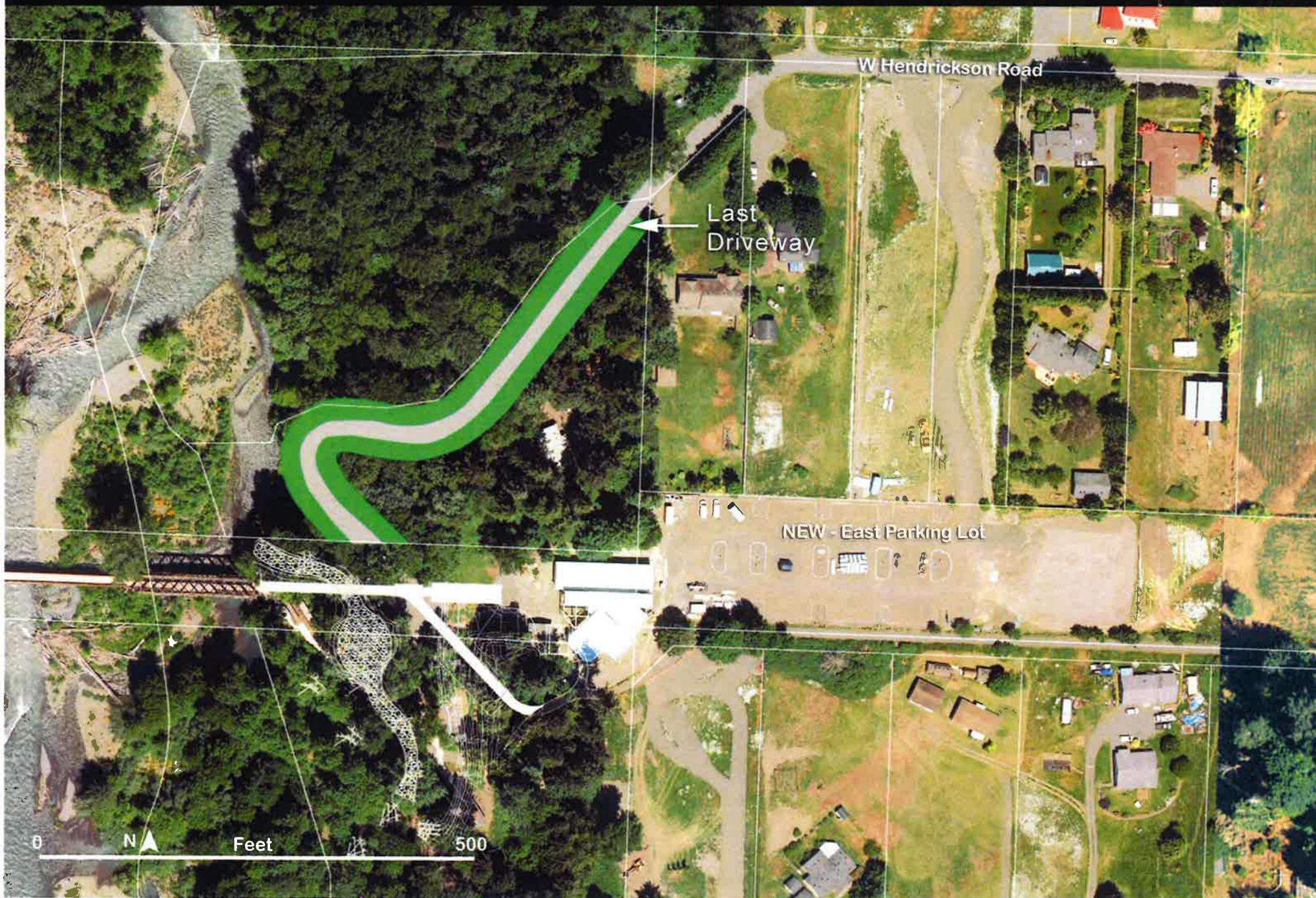
West Hendrickson Road

100-Year Flood Model, Bridge Plans



West Hendrickson Road

Option 1 - Leave WHR Intact



West Hendrickson Road

Option 2 - Remove lower WHR, Provide Turnaround



2022 Nature Center
Floodplain/Bridge Project



Circa 1917

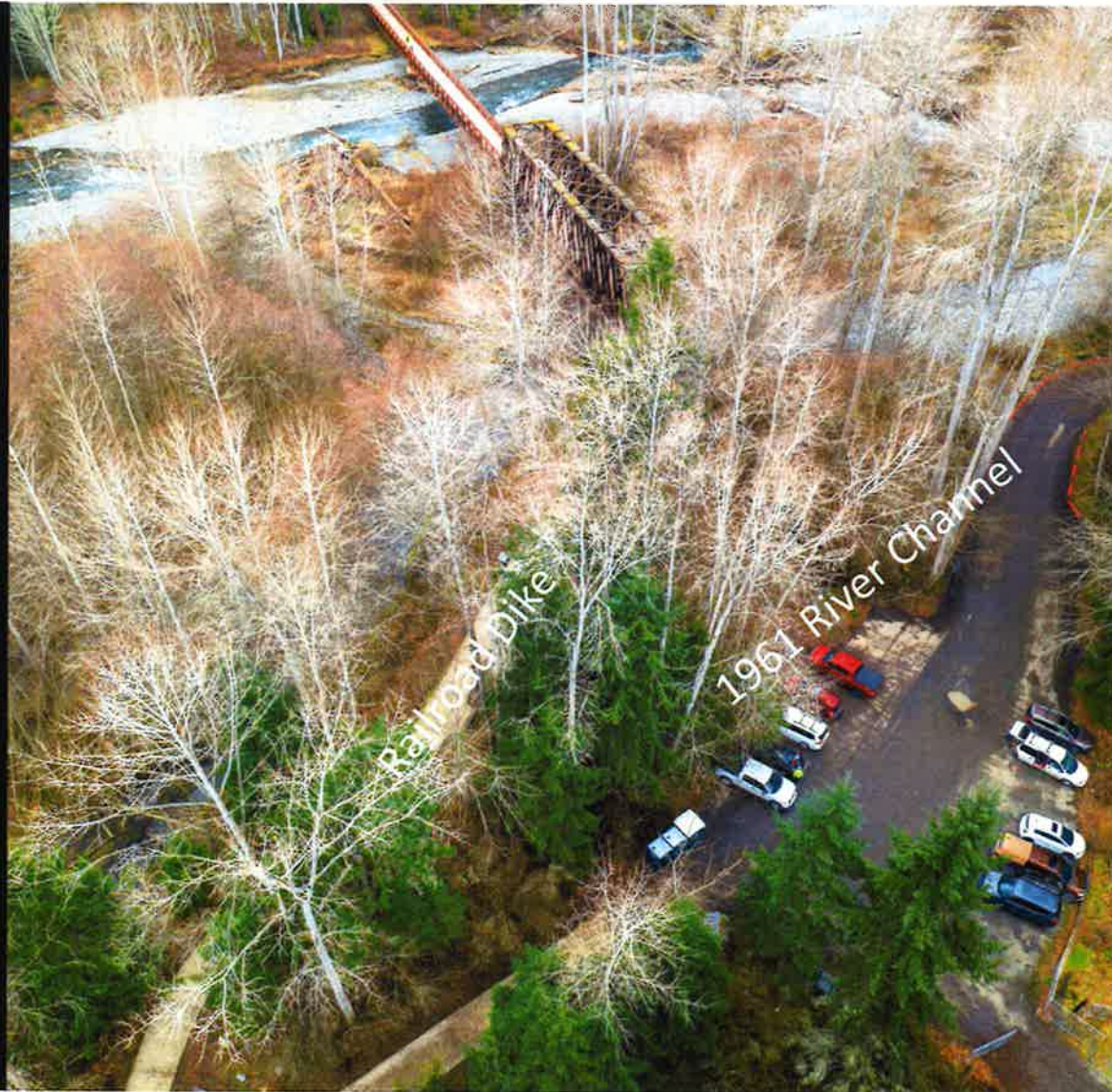
1961





2021

2022







1961





Dungeness River Floodplain Restoration
via RR Trestle Replacement

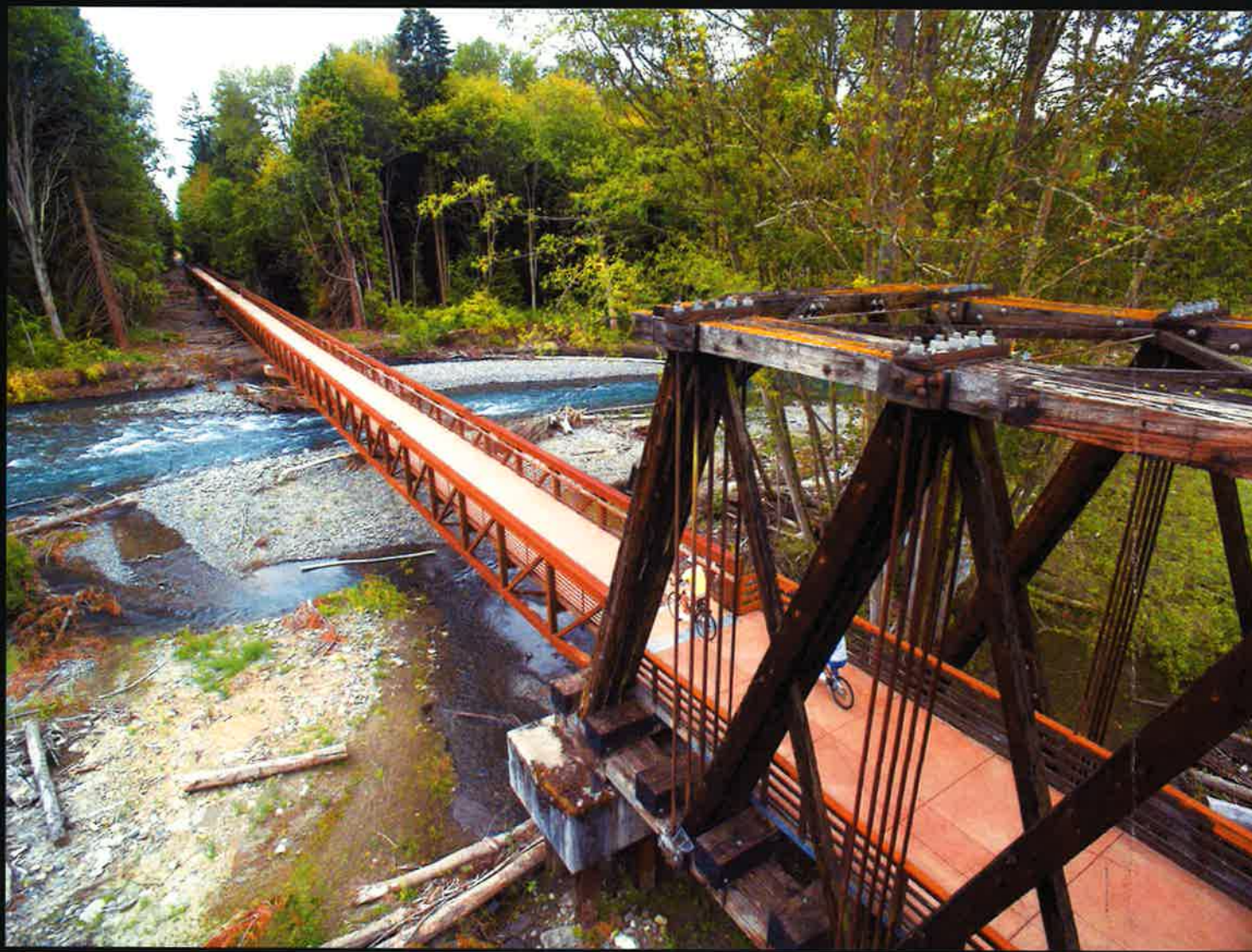
March 2015

Olympic Discovery Trail

June 2016



Dungeness River Bridge
June 2016
Looking west





Area of 2022 Project

Olympic Discovery Trail - Dungeness River Bridge



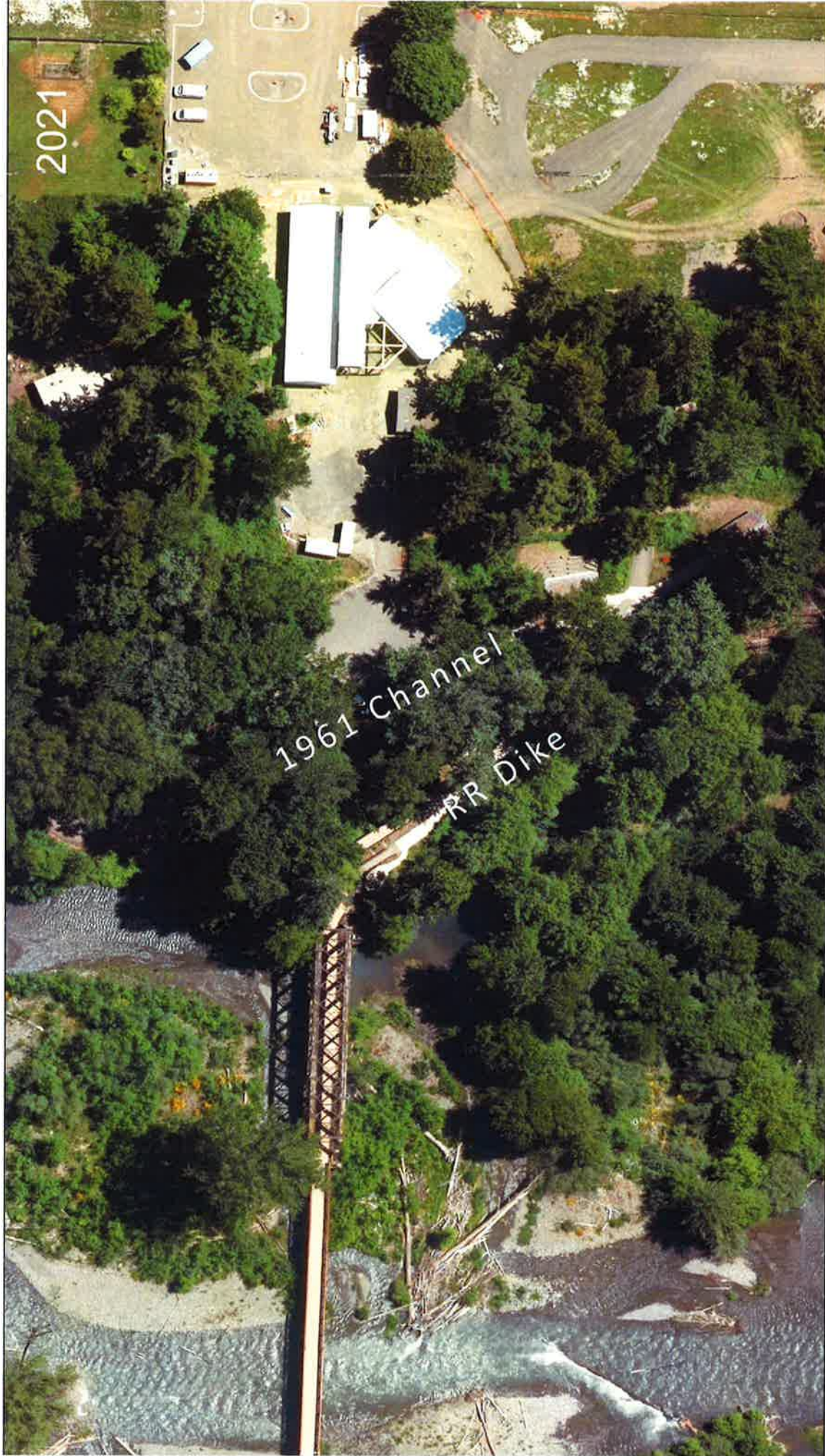


Cost - \$3.4 million
Funding source – WA Dept Ecology
Floodplains by Design

Why?

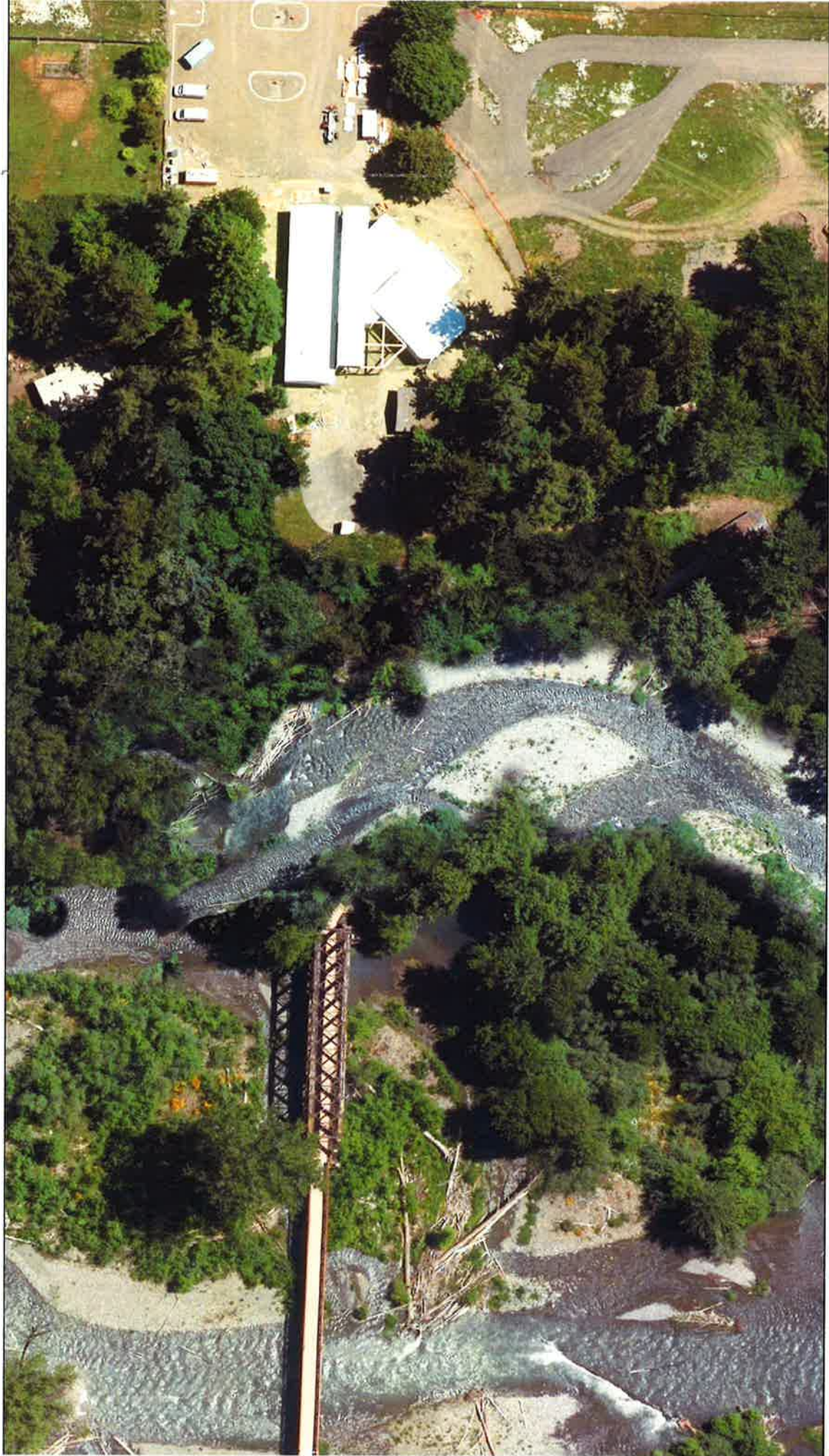
- Restore floodplain habitat for salmon
- Reduce flood hazards for Nature Center and ODT
- Improve the Nature Center experience and environmental learning
- Improve this stretch of the ODT





2021

1961 Channel
RR Dike











West Hendrickson Road

2021 Conditions



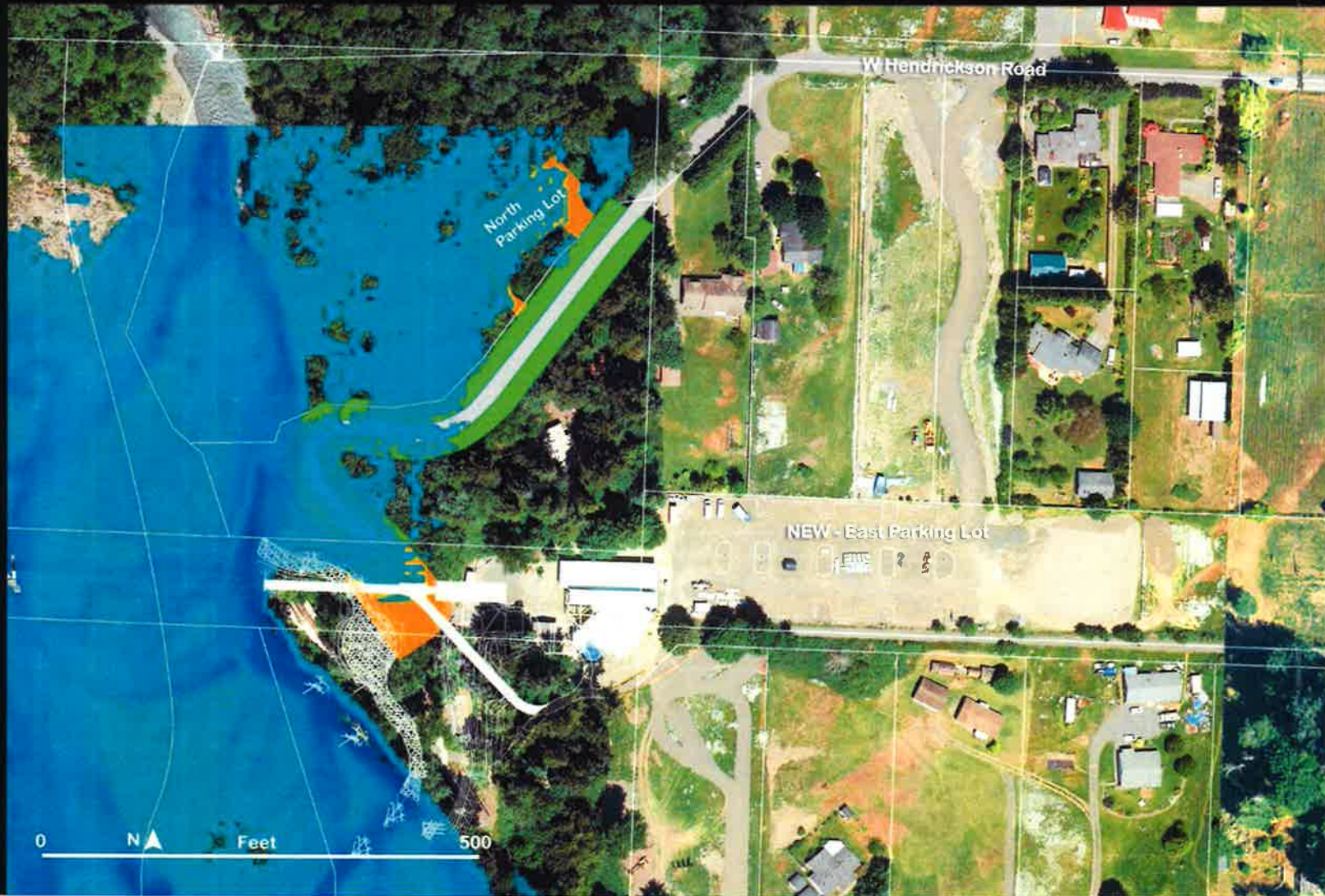
West Hendrickson Road

100-Year Flood Model



West Hendrickson Road

100-Year Flood Model, Bridge Plans



West Hendrickson Road

Option 1 - Leave WHR Intact



West Hendrickson Road

Option 2 - Remove lower WHR, Provide Turnaround



West Hendrickson Road

Option 1 - Leave WHR Intact



West Hendrickson Road

Option 2 - Remove lower WHR, Provide Turnaround



Questions?





AGENDA ITEM SUMMARY

(Must be submitted NLT 3PM Wednesday for next week agenda)

6
5/2/22

Department: DCD

WORK SESSION ☒ Meeting Date: 5.2.2022
REGULAR AGENDA ☒ Meeting Date: 5.10.202

Required originals approved and attached? ☒
Will be provided on:

Item summary:

- | | | |
|---|--|--|
| ☐ Call for Hearing | ☐ Contract/Agreement/MOU - Contract # | |
| ☐ Resolution | ☐ Proclamation | ☐ Budget Item |
| ☐ Draft Ordinance | ☐ Final Ordinance | ☒ Other: Invitation to bid |

Documents exempt from public disclosure attached: ☐

Executive summary:

Phase 2 of Lower Dungeness River Floodplain Restoration and Levee/Road Realignment will begin construction in the summer of 2022. Attached is the Invitation to Bid for the project.

Clallam County's floodplain restoration and levee/road realignment sets back a levee and relocates a road away from the floodplain of the lower Dungeness River, reducing the risk of flood and reconnecting the river to over 110 acres of its floodplain. A setback levee built upstream by the Jamestown S'Klallam Tribe provides an additional 65 acres, for a total of more than 175 acres of floodplain restored.

Phase 1 included building the main portion of the setback levee. Phase 2 builds floodplain features, removes the old levee, removes old Towne Road, and paves new Towne Road.

Budgetary impact: (Is there a monetary impact? If so, are funds for this already allocated or is a budget change necessary? If this is a contract and a budget change is necessary, the budget change form must be submitted with the item at work session and for the regular agenda) **If a budget action is required, has it been submitted and a copy attached?** ☐ N/A

Recommended action: (Does the Board need to act? If so, what is the department's recommendation?)
Please issue the invitation to bid.

County Official signature & print name:

Mary Ellen Winborn

Name of Employee/Stakeholder attending meeting: Cathy Lear

Relevant Departments: DCD, Roads

Date submitted: 4.27.2022

* Work Session Meeting - Submit 1 single sided/not stapled copy
** Regular Meeting - Submit 1 single sided/not stapled copy and originals (1 or 3 copies)

NOTICE OF INVITATION FOR BIDS

SEALED BIDS will be received by the Board of Clallam County Commissioners at 223 East Fourth Street, Room 150, Port Angeles, Washington until 10:00 a.m., Tuesday, **June 7, 2022**, at which time they will be publicly opened and read aloud for:

The work includes new levee construction, roadway final grading, floodplain restoration construction, road and levee demolition, and other related work as part of the Lower Dungeness River Floodplain Restoration & Levee/Road Realignment – Phase 2 Earthwork contract.

Complete plans and specifications may be obtained from the Clallam County web site at www.clallam.net. Questions regarding this project may be directed to Brian Reznick at (206) 695-6671. **Bidder questions will be accepted until 10:00 a.m., Friday, May 27, 2022 and final addenda will be issued by 10:00 a.m., Tuesday May 31, 2022.**

The sealed bids must be clearly marked on the outside of the envelope, "**BID PROPOSAL – Lower Dungeness River Floodplain Restoration & Levee/Road Realignment – Phase 2**". Address bid proposal to: Board of Clallam County Commissioners, 223 E. 4th St., Ste. 4, Port Angeles, WA 98362 or hand-deliver to 223 E. 4th St., Room 150, Port Angeles, Washington. Bid documents delivered to other offices and received late by the Commissioners' Office will not be considered nor will bids received by facsimile or e-mail.

Clallam County will determine the lowest responsible bidder in accordance with the terms of Clallam County Code Section 3.12.070 and reserves the right to reject any and all bids and to waive informalities in the process or to accept the bid which in its estimation best serves the interests of Clallam County.

Clallam County in accordance with Title VI of the Civil Rights Act of 1964, 78 Stat. 252, 42 USC 2000d to 2000d-4 and Title 49, Code of Federal Regulations, Department of Transportation, Subtitle A, Office of the Secretary, Part 21, Nondiscrimination in Federally-Assisted Programs of the Department of Transportation issued pursuant to such Act, hereby notifies all bidders that it will affirmatively ensure that in any contract entered into pursuant to this advertisement, disadvantaged business enterprises as defined at 49 CFR Part 26 will be afforded full opportunity to submit bids in response to this invitation and will not be discriminated against on the grounds of race, color, national origin, or sex in consideration for an award.

The attached contract plans, these contract provisions and the Standard Specifications for the above-described project are hereby

APPROVED THIS _____ DAY OF _____, 20____.

BOARD OF CLALLAM COUNTY COMMISSIONERS

Mark Ozias, Chair

ATTEST:

Loni Gores, CMC, Clerk of the Board

Please Publish: Peninsula Daily News/Seattle Daily Journal -
Please Bill: Clallam County DCD

May 13, 20, & 27, 2022



AGENDA ITEM SUMMARY

(Must be submitted NLT 3PM Wednesday for next week agenda)

7
5/2/22

Department: Finance

WORK SESSION ☒ **Meeting Date:** **05/02/2022**

REGULAR AGENDA ☐ **Meeting Date:**

Required originals approved and attached? ☒
Will be provided on:

Item summary:

- | | | |
|---|--|--|
| ☐ Call for Hearing | ☐ Contract/Agreement/MOU - Contract # | |
| ☐ Resolution | ☐ Proclamation | ☐ Budget Item |
| ☐ Draft Ordinance | ☐ Final Ordinance | ☒ Other Monthly Review |

Documents exempt from public disclosure attached: ☐

MARCH 2022 REVIEW OF FINANCIAL RESULTS AND REVISED PROJECTION FOR 2022—EXECUTIVE SUMMARY:

March 2022 YTD General Fund Results

The March YTD General Fund Financial Review compared to the same period in 2021 is attached along with comparison to the original budget for 2022 and a revised annual projection for 2022.

YTD March 2022 revenue totaled \$8,757k as compared to \$8,791k in 2021, representing a decrease of \$34k. Excluding YTD COVID related reimbursements of \$0k in 2022 and \$559k in 2021, YTD non-COVID revenues increased of \$524k or 6.4% from prior year. YTD expenditures in March were \$11,180k (which includes \$53k of COVID-related costs) as compared to \$10,989k in 2021 (which includes \$305k of COVID-related costs) for an overall increase of \$191k, and a non-COVID increase of \$443k. Excluding COVID-related revenues/expenditures, the General Fund generated an operating deficit of (\$2,371k), as compared to a deficit of (\$2,452k) in March 2021, a decrease of \$81k. Including COVID-related activity, the General Fund generated an operating deficit for YTD March 2022 of (\$2,423k). The General Fund finished March with an ending Fund Balance reserve of \$13,106k, or \$780k higher than prior year.

Please refer to the attached schedule that provides further detail of the major factors that make up these changes and performance to budget.

REVENUES

Revenues overall (excluding COVID reimbursements) were at 18.8% of the 2022 budget for March YTD, slightly trailing last year's 20.3%. Year-over-year decreases were seen in several categories, with the exception of Taxes, Licenses & Permits, Intergovernmental and Timber Sales.

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Revised: 3-04-2021

Taxes YTD thru March continued to lag as % budget in March, coming in at 18.8% as compared to last year's 20.1%, which was driven mainly by property tax collections in March slightly trailing last year (-\$109k) due to property tax statements mailing being delayed this year (the impact of this should self-correct in April). Sales taxes growth continues to moderate in March, growing at a more modest 4.5% for the second month in a row which is in line with 5% growth we expected for this year, but still pacing up +17.3% YTD compared to last year (largely due audit-related prior year sales taxes collected earlier this year).

Licensing & Permits also were up slightly for March YTD (at 33.2% of budget vs 32.1% in prior year) mainly as a result of continued growth in building permit revenue which are up 7.1% to prior year.

Intergovernmental Revenue stood at 23.4% of budget (vs. 20% in 2021) mainly due to the earlier than expected remittance of \$597k in PUD Privilege Tax that is normally paid to the County in July.

Charges for Goods & Services stood at 16.9% of budget (as compared to 20.7% in prior year) and were down \$226k to prior year mainly due to timing of receipt of WSU Environmental Services fees and interagency chain gang road services, lower pacing Department of Correction jail bed revenues (down \$69k or 82% to prior year) due to continued reduced jail occupancy, and a 24.6% decline in building plan revenues YTD thru March.

Fines & Penalties also were pacing behind budget compared to prior year (21.5% vs 26.4%) due to 40% and 36% declines in District Court 1 and District Court 2 infraction revenue collected thus far this year compared to last year.

Misc Revenue is pacing behind last year relative to budget vs last year (26.7% vs 32.2%) due mainly to the continued drop in investment interest income since the latter half of 2021, and a slight drop-off in camping fee reservations YTD relative to last year's unusually strong bookings.

Non Revenues, consisting of sales, use, and lodging tax collected by Parks, Fair & Facilities for the state, are also down considerably to last year as a result in a change in the accounting for these funds outside of the General Fund that occurred at the end of 2021 but which was not reflected in the 2022 budget.

No **COVID/FEMA reimbursement revenue** has been received thus far in 2022, as compared to \$559k rec'd at this time last year, the receipt of which is expected to occur later in 2022.

EXPENDITURES

Expenditures (excluding COVID-related) were pacing at 21.5% of budget through the end of March, which is below last year's 24.3%. All expenditure categories are pacing or below their paces to budget in comparison with prior year. The year-over-year \$443k increase in non-COVID expenditures was mainly due to increases in (1) Payroll (up \$315k or 6.2%) driven by the step/COLA increases, additional pay resulting from last year's renewal of County collective bargaining agreements, and staffing changes, (2) a \$157k increase in Transfers Out due to a \$300k budgeted transfer made to Dungeness Off Channel Reservoir as offset by higher Transfers Out relating to Bullman Beach and

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Revised: 3-04-2021

Lower Dungeness Floodplain projects incurred in 2021, and (3) a \$129k budgeted increase in Payment to the Risk Management Fund for higher risk pool insurance costs. These increases were partly offset by decreases in (1) Services (down -\$217k or -12%) principally driven by prior year payment timing differences relating to indigent defense professional services costs and ER&R equipment/vehicle leasing costs, and higher indirect costs allocated by the General Fund in 2021, as offset by higher professional services costs for Prosecuting Attorney coroner services, and higher Superior Court adult felony/indigent defense costs due to carryover of 2021 Bauer trial costs.

2022 PROJECTION—GENERAL FUND

Turning to the forecast, some revenue and expenditure changes have been made to our forecast from our last forecast based on observed trends and recent budget changes made or expected to be made.

PROJECTED REVENUES--Overall revenues are now projected to total \$47,309k, an increase of \$497k over the 2022 budget and \$272k higher from our last forecast. This is reflective of several changes made as follows:

Taxes--are now projected to outperform budget by \$345k. This is mainly due to the strong YTD sales tax growth realized in March of 17.3%, which as noted earlier was mainly driven by an over \$200k of pre-2022 sales tax remitted to the County following the audit of a County-based business, as well as a 7.9% year-over-year adjusted growth rate thru March, beating the 5% growth rate assumed in the 2022 budget. Given the significant moderating of sales tax growth seen in the months of February and March of 4.3-4.5%, sales tax forecast assumptions for the balance of 2022 were held flat at the 5% budgeted growth rate. As the impact of inflationary pressures and the economic impact of recent geopolitical events take shape later in the year, we will continue to revisit sales taxes as more data points and trends become available. All other non-sales tax revenues are forecasted consistent with the 2022 budget at this time.

Fines & Penalties-- are now forecasted to underperform budget by -13% or \$111k based on 36%-40% declines seen in DC1 and DC2 infraction revenue observed thus far this year. While this trend may improve as infraction revenues can pick up later in the year, it was deemed prudent given the downward trend observed the last several months to assume that an underperformance to budget will occur.

Miscellaneous Revenue-- is now projected to underperform budget by -4.1% based on trends relating to interest income and parks fees as it appears campground fee growth has slowed somewhat relative to last year.

Timber Revenues are now expected to fall short of budget by \$111k or 15% based on recent revised timber forecasts received from the DNR.

Non Revenues have been reduced -\$75k to reflect a change in the accounting of sales, use and lodging tax funds collected by the Parks, Fair and Facilities department from the operation of the County's campgrounds (note that this revenue reduction is offset by a similar decrease in forecasted Services expenditures, making this a cash flow neutral change to the General Fund).

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Transfers In are now projected to be \$500k higher than budget due to an increase in working capital funding being provided to the Dungeness Off Channel Reservoir which will be returned to the General Fund as grant reimbursements for this project are received (this is offset by a corresponding increase in Transfers Out to this project of \$500k, making this a cash fund neutral change absent any project payment/grant reimbursement timing differences).

All other revenue categories remain currently forecasted at or near their 2022 budgeted amounts at this early stage of the year.

PROJECTED EXPENDITURES-- General fund expenditures (including COVID/FEMA-related costs) are projected to total \$49,974k, or \$1,730k lower than budget, and \$284k higher than our last forecast.

Payroll and Benefits--of this projected underspend to budget, approximately \$1,791k is related to projected underspend in the area of non-COVID payroll and benefits based on the multi-year trend where due to turnover, retirements, delays in filling open positions, and other dark-time, we have historically underspent our budgeted payroll costs by 4-5% annually. This amount of projected savings in payroll and benefits is relatively in-line with the \$1,732k placeholder estimated savings discussed during the presentation of our 2022 budget.

Supplies & Services--based on trends, non-COVID Supplies are projected to come in \$112k below budget, while Services are projected to come in \$327k below budget. The underspend in Services is partly due to the \$75k decrease in sales, use and lodging tax costs due to the change in accounting for such costs discussed earlier where such payments to the State are no longer paid from the General Fund, and trend-based savings observed thus far this year.

Transfers Out are now projected to be \$500k higher than budget due to an increase in working capital funding being provided to the Dungeness Off Channel Reservoir due to spill over of 2021 project costs and timing of Ecology grant reimbursements. As noted above in Transfers In, this increase in working capital for this project will be returned to the General Fund as grant reimbursements for this project are received, making this a cash fund neutral change absent any project payment/grant reimbursement timing differences within the year.

COVID-related facility mitigation costs totaling \$171k are reflected in this forecast, which assumes such mitigation costs continue through the end of the 3rd quarter and are expected to be mainly reimbursed under the FEMA grant.

All other cost categories are forecasted at or near their 2022 budget amounts at this time.

NET DEFICIT OF REVENUES TO EXPENDITURES--Based on these revenue and expenditure assumptions, I am projecting a General Fund operating deficit (excluding COVID related revenues/costs) of (\$2,965k) for 2022, which is \$2,227k better than our 2022 budgeted deficit of (\$5,192k) and a slight worsening from my last forecast by \$28k. When including a COVID-related surplus of \$129k, our overall General Fund deficit for 2021 is expected to total (\$2,836k), as compared to a budgeted deficit of (\$4,892k).

PROJECTED ENDING FUND BALANCE--\$12,693k, or 25.4% of forecasted non-COVID expenditures, as compared to \$10,637k budgeted based on final 2021 results.

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Revised: 3-04-2021

Risk Factors Not Currently Reflected in this Forecast:

- **ARPA Supplemental PILT Funds**--it is worth noting that no changes have yet been made to our Intergovernmental revenue forecast to reflect the possible reduction in the budgeted \$1.386 million of ARPA Section 605 Supplemental PILT funds that are currently being contemplated for reduction as part of a new COVID relief bill being considered in the US Senate. Based on recent guidance received from WSAC, this reduction could total as much as \$863k for the County's General Fund. Until the outcome of the impact of counties' outreach to legislators has on these negotiations is known, this issue will continue to be monitored and the forecast adjusted as needed;
- **Sheriff Jail Department of Corrections Excess Jail Bed Revenues**--another emerging trend that may require further forecast changes be made concerns jail bed bookings revenues earned from the State Department of Corrections. Revenues from the County renting available jail space to the DOC to house overflow state inmates fell off substantially during the COVID pandemic and have been slow to recover. The 2022 budget assumes that this revenue stream would total \$400k (as compared to \$255k generated in 2021), however revenues received thus far are down over 82% from this time last year, bringing into question whether this budgeted rebound in revenue is fully achievable. Pending the outcome of recent inquiries made to DOC by Sheriff Jail personnel, we will determine what changes, if any, will need to be made relating to this revenue stream;
- **Inflationary and Supply Chain Impacts on Capital Projects and Operating Expenditures**--inflation data released recently showed March core inflation growing 8.5% year-over-year, representing the highest inflation rate experienced since 1981. While I believe there is considerable budgetary flex in our 2022 General Fund budget to absorb much of these inflation-impacted cost increases, delays in completing projects on time due to labor and materials availability constraints are likely to occur, and while too preliminary to know at this point until more planned projects go out for bid, higher than budgeted costs for completing certain capital projects are also a risk. As several of our planned capital projects rely on funding from many fund sources, including the General Fund, higher costs could require an increase in the funding needed to be transferred from these funds to complete these projects.

Budgetary impact: (Is there a monetary impact? If so, are funds for this already allocated or is a budget change necessary? If this is a contract and a budget change is necessary, the budget change form must be submitted with the item at work session and for the regular agenda) **If a budget action is required, has it been submitted and a copy attached?** ☐

This is an informational presentation that by itself has no specific budgetary impact.

Recommended action: (Does the Board need to act? If so, what is the department's recommendation?) None

County Official signature & print name:  Mark Lane_____

Name of Employee/Stakeholder attending meeting: _____Mark Lane_____

Relevant Departments: _____Finance_____

Date submitted:

April 22, 2022

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Agenda Item Summary How Did We Do--March 2022.docx

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Revised: 3-04-2021

Clallam County General Fund Results March 2022

REVENUE--March 2022 YTD Revenue totaled \$8,757k as compared to \$8,791k in 2021, representing a decrease of \$34k. March 2022 YTD Revenues came in at 18.7% of our annual revenue budget, trailing 21.4% in 2021. If one excludes CARES/FEMA reimbursements, revenue was at 18.8% of budget (vs 20.3% in 2021), and increased \$524k or 6.4% from prior year. Year-over-year decreases were seen in several categories, with the exception of Taxes, Licenses & Permits, Intergovernment and Timber Sales. Taxes YTD thru March continue to lag as % budget in March, coming in at 18.8% as compared to last year's 20.1%, which was driven mainly by property tax collections in March trailing last year (-\$109k) due to property tax statements mailing being delayed this year (the impact of this should self correct in April). Sales taxes growth continues to moderate in March, growing at a more modest 4.5% for the second month in a row which is in line with 5% growth we expected for this year, but still pacing up +17.3% YTD compared to last year (largely due audit-related prior year sales taxes collected earlier this year). Licensing & Permits also were up slightly for March YTD (at 33.2% of budget vs 32.1% in prior year), mainly as a result of continued growth in building permit revenue which are up 7.1% to prior year. YTD Intergovernmental Revenue stood at 23.4% of budget (vs. 20% in 2021) mainly due to the earlier than expected remittance of \$597k in PUD Privilege Tax that is normally paid to the County in July. Charges for Goods & Services stood at 16.9% of budget (as compared to 20.7% in prior year) and were down \$226k to prior year mainly due to timing of receipt of WSU Environmental Services fees and interagency chain gang road services, lower pacing Department of Correction jail bed revenues (down \$69k or 82% to prior year) due to continued reduced jail occupancy, and a 24.6% decline in building plan revenues YTD thru March. Fines & Penalties also were pacing behind budget compared to prior year (21.5% vs 26.4%) due to 40% and 36% declines in District Court 1 and District Court 2 infraction revenue to last year. Misc Revenue is pacing behind last year relative to budget vs last year (26.7% vs 32.2%) due mainly to the continued drop in investment interest income since the latter half of 2021, and a slight drop off in camping fee reservations YTD relative to last year's unusually strong bookings. Non Revenues, consisting of sales, use, and lodging tax collected by Parks, Fair & Facilities for the state, is also down considerably to last year as a result in a change in the accounting for these funds outside of the General Fund that occurred at the end of 2021 but which was not reflected in the 2022 budget. No COVID/FEMA reimbursement revenue has been received thus far in 2022, as compared to \$559k rec'd at this time last year, the receipt of which is expected to occur later in 2022.

EXPENDITURES--for YTD March 2022 totaled \$11,180k (including \$53k of COVID related costs) as compared to \$10,989k (including \$305k of COVID costs) in 2021 for an increase of 191k excluding COVID costs, expenditures increased \$443k or 4.1%). Expenditures (excluding COVID) for March 2022 YTD came in at 21.5% of our annual budget, pacing below last year's of 24.3%. All expenditure categories are pacing or below their paces to budget in comparison with prior year. The year-over-year \$443k increase in non-COVID expenditures was mainly due to increases in (1) Payroll (up \$315k or 6.2%) driven by the step/COLA increases, additional pay resulting from last year's renewal of County collective bargaining agreements, and staffing changes, a \$157k increase in Transfers Out due to a \$300k transfer to Dungeness Off Channel Reservoir as offset by higher Transfers Out relating to Bullman Beach and Lower Dungeness Floodplain projects incurred in 2021, and a \$129k budgeted increase in Payment to the Risk Management Fund for higher risk pool insurance costs. These increases were partly offset by decreases in (1) Services (down -\$217k or -12%) principally driven by prior year payment timing differences relating to indigent defense professional service and ER&R equipment leasing costs, and higher indirect costs allocated by the General Fund in 2021, as offset by higher

OPERATING SURPLUS/(DEFICIT) AND ENDING RESERVES--For March 2022 YTD, the General Fund generated an operating deficit between revenue and expenditures (excluding COVID/CAREs) of (\$2,371k), a \$81k decrease from last year's operating deficit. After including COVID-related net revenue to expenditure deficit of YTD of (\$53k), the General Fund generated an operating deficit of (\$2,423k) for March 2022 YTD. The General Fund finished March 2022 with an ending fund balance reserve of \$13,106k.

2022 FORECAST--Turning to the forecast, some revenue and expenditure changes have been made to our forecast from our last forecast based on observed trends and recent budget changes made or expected to be made. It is worth noting that no changes have yet been made to our Intergovernment revenue forecast to reflect the possible reduction in the budgeted additional \$1.386 million ARPA Section 605 PILT funds allocated to the County by the federal government, which could total as much as \$863k per recent guidance received from WSAC that would have a significant impact on the forecast results for the General Fund--this issue will continue to be monitored. General Fund total revenues are now projected to total \$47,309k, an increase of \$497k over the 2022 budget, and \$272k higher from our last forecast. Higher projected Tax revenue of \$345k due mainly to the much stronger than budgeted sales tax revenues observed in January due largely to audit-related collection of prior years' sales tax from a large retailer, and higher than expected overall sales tax growth in early 2022 as compared to 5% growth budgeted. Sales tax growth assumptions for the remainder of the 2022 forecast remain unchanged to the 5% growth assumed in the 2022 budget which appears reasonable given the 4.5%-5% sales tax growth observed over the past two months, but will continue to be re-visited once more data points and trends become available as the year unfolds and we gain further visibility of how inflationary pressures affect our economy. Based on 36%-40% declines seen in DC1 and DC2 fines & penalties observed thus far this year, Fines & Penalties revenue are now forecasted to underperform budget by -13%. Misc Revenue is now projected to underperform budget by -4.1% based on trends relating to interest income and parks fees. Timber Revenues are now expected to fall short of budget by 15% based on recent revised timber forecasts received from the DNR. As discussed previously, Non Revenues forecasted have been reduced -\$75k to reflect a change in the accounting of sales, use and lodging tax funds collected by the Parks, Fair and Facilities department from the operation of the County's campgrounds (note that this revenue reduction is offset by a similar decrease in forecasted Services expenditures, making this a cash flow neutral change to the General Fund). Transfers In are now projected to be \$500k higher than budget due to an increase in working capital funding being provided to the Dungeness Off Channel Reservoir which will be returned to the General Fund as grant reimbursements for this project are received (this is offset by a corresponding increase in Transfers Out to this project of \$500k, making this a cash fund neutral change absent any project payment/grant reimbursement timing differences). 2022 Expenditures are projected to total \$50,145k, underspending to budget by \$1,559k driven by savings forecasted primarily in Payroll, Benefits, Supplies, and Services. Payroll and Benefits costs are expected to come in approx \$1,791k below budget, mainly due to historic underspend to our personnel budgets due to unbudgeted darktime in our staffing levels as discussed previously. Non-COVID Supplies and Services are projected to come in \$112k and \$327k below budget, respectively, based on early trend savings and the previously mentioned change in accounting of sales, use and lodging tax payments made to the State where such payments are no longer paid from the General Fund. COVID-related costs expected to be mainly reimbursed under the FEMA grant are projected total \$171k, which assumes such mitigation costs continue through the end of the 3rd quarter. Transfers Out are forecasted \$500k higher than budget due to an increase in bridge funding being provided to the Dungeness Off Channel Reservoir project due to spill over of 2021 costs and timing of Ecology grant reimbursements. The General Fund is now projected to end 2022 with a net operating deficit of (\$2,836k) as compared to (\$4,892k) budgeted, leaving an expected ending reserve balance for the General Fund of \$12,693k, which is \$2,056 higher than originally budgeted but \$181k lower than our last forecast.

Clallam County General Fund Results
March 2022

March 2022 YTD--vs Annual Budget (rounded to thousands)

	2022	2022	Budget	2022	2021
	YTD Actual	Original Budget	Remaining	% of Annual Budget Achieved YTD	% of Annual Budget Achieved YTD
REVENUES:					
Taxes	4,526	24,093	19,568	18.8%	20.1%
Licenses & Permits	351	1,055	705	33.2%	32.1%
Intergovernmental Revenues	1,689	7,214	5,524	23.4%	20.0%
Charges for Goods & Services	1,401	8,276	6,875	16.9%	20.7%
Fines & Penalties	179	833	654	21.5%	26.4%
Misc Revenue (Interest Inc, Camping Fees, etc)	476	1,782	1,306	26.7%	32.2%
Nonrevenues (Sale/Use Tax, Lodging Tax--Parks & Facil)	1	78	77	1.4%	48.5%
Other Financing Sources (Timber Sales, other)	134	740	606	18.1%	10.5%
Transfers In	0	2,440	2,440	0.0%	0.0%
Total Revenue--Excluding CARES/FEMA	8,757	46,512	37,756	18.8%	20.3%
Total Revenue--CARES/FEMA	0	300	300	0.0%	105.6%
Total Revenue	8,757	46,812	38,056	18.7%	21.4%
	2022	2022	Budget	2022	2021
	YTD Actual	Original Budget	Remaining	% of Annual Budget Achieved YTD	% of Annual Budget Achieved YTD
EXPENDITURES:					
Payroll	5,424	24,620	19,196	22.0%	22.7%
Payroll--COVID	0	0	0	--	--
Benefits	2,203	10,018	7,815	22.0%	22.7%
Benefits--COVID	0	0	0	--	--
Supplies	190	1,518	1,329	12.5%	16.0%
Supplies--COVID	1	0	-1	--	--
Services	1,578	7,606	6,028	20.7%	27.5%
Services--COVID	52	0	-52	--	--
Capital	50	363	313	13.8%	21.1%
Capital--COVID	0	0	0	--	69.8%
Transfer Out --COVID	0	0	0	--	24.4%
Transfers Out	317	6,213	5,896	5.1%	5.8%
Payment to Risk Pool	1,366	1,366	0	100.0%	99.7%
Total Expenditures--excluding COVID	11,127	51,704	40,577	21.5%	24.3%
Total Expenditures--COVID	53	0	-53	--	44.5%
Total Expenditures	11,180	51,704	40,524	21.6%	24.6%
Net Operating Surplus (Deficit)--Excluding COVID	-2,371	-5,192			
Net Operating Surplus (Deficit)--COVID	-53	300			
Net Operating Surplus (Deficit)	-2,423	-4,892			
Fund Balance	13,106	10,637	2,469		

Clallam County General Fund Results
March 2022

March 2022 YTD--vs Prior Year YTD (rounded to thousands)

	2022 YTD Actual	2021 YTD Actual	Variance--\$
REVENUES:			
Taxes	4,526	4,205	321
Licenses & Permits	351	337	13
Intergovernmental Revenues	1,689	1,065	625
Charges for Goods & Services	1,401	1,627	-226
Fines & Penalties	179	240	-60
Misc Revenue (Interest Inc, Camping Fees, etc)	476	658	-182
Nonrevenues (Sale/Use Tax, Lodging Tax--Parks & Facil)	1	35	-34
Other Financing Sources (Timber Sales, other)	134	66	68
Transfers In	0	0	0
Total Revenue--Excluding CARES/FEMA	8,757	8,232	524
Total Revenue--CARES/FEMA	0	559	-559
Total Revenue	8,757	8,791	-34
EXPENDITURES:			
Payroll	5,424	5,108	315
Payroll--COVID	0	6	-6
Benefits	2,203	2,165	38
Benefits--COVID	0	0	0
Supplies	190	199	-9
Supplies--COVID	1	12	-11
Services	1,578	1,795	-217
Services--COVID	52	80	-28
Capital	50	20	30
Capital--COVID	0	63	-63
Transfer Out --COVID	0	145	-145
Transfers Out	317	160	157
Payment to Risk Pool	1,366	1,237	129
Total Expenditures--excluding COVID	11,127	10,684	443
Total Expenditures--COVID	53	305	-252
Total Expenditures	11,180	10,989	191
Net Operating Surplus (Deficit)--Excluding COVID	-2,371	-2,452	81
Net Operating Surplus (Deficit)--COVID	-53	254	-306
Net Operating Surplus (Deficit)	-2,423	-2,198	-225
Fund Balance	13,106	12,326	780

Major Revenue Differences between YTD 2022 and 2021 (rounded to thousands)

Tax--Juvenile Justice sales tax	38
Tax--Property tax (drop due to delay in 2022 Property Tax Bills being mailed in late Feb)	-109
Tax--Sales taxes (other than Juvenile Justice)	369
Intergovernmental--PILT, Criminal Justice, Other Excise Taxes (increase due \$597k PUD Privilege Tax being rec'd in March this year vs July last year)	600

Clallam County General Fund Results
March 2022

Intergovernmental--Grants	25
Intergovernmental--COVID/FEMA Reimbursements	-559
Miscellaneous--Investment & Delinquent tax interest	-151
Miscellaneous--Parks' Camping Revenues	-5
Non-Revenue--Transfer of PFF Sales & Use Tax Revenue out of General Fund to State Fiduciary Fund	-34
Timber revenue	68
Goods & Services--Interagency Services--Court Consolidation pymt timing, Roads & Other Policing	
Agreements timing/reduction, State Dpt Corrections trailing prior year (\$69k)	-128
Goods & Services--Building Plan Check Revenues	-35
Goods & Services Election Services Revenue	-13
Goods & Services--WSU Environmental Services (timing)	-91
Fines and Penalties	-60
Licensing & Permits--Building Permits	15
Everything else (rounded to thousands)	34 **
Total Revenue Increase/(Decrease) over Prior Year	-34

Major Expense Differences between YTD 2021 and YTD 2020 (rounded to thousands)

Payroll/Benefits--prior year estimated impact of retirements and newly elected officials that led to conversion of payouts of accrued leave balances or partial conversion of leave balances to VEBA payments.	-8
Payroll--increase due to changes in personnel, step/COLA increases, effect of new collective bargaining agreements enacted in July 2021, and other non-retirement factors	323
Benefits--due to changes in benefit costs following collective bargaining increases in Jan 2022 and July 2021, as offset by personnel changes	38
Services (decrease mainly in professional services (\$326k decrease) due to timing of payment of 2nd quarter Indigent Defense contract costs paid in March last year), higher repairs & maintenance costs (+\$104k), as offset by decreases in operating rentals/leases (-\$83k) due to timing of ER&R charges) and higher indirect services costs charged by the General Fund (\$26k), as offset by higher Prosecuting Attorney Coroner Services (\$30k) and Superior Court Adult Felony/indigent defense costs (\$80k).	-217
Risk Management Assessment for Insurance Pool	129
Transfers (increase mainly due to \$300k transfer to Dungeness Off Channel Reservoir, as partly offset by decreases due to \$75k Bullman Beach transfer and higher Lower Dungeness Floodplain transfers in 2021)	157
Decrease in COVID Related Costs Incurred by the General Fund (relating to lower FEMA funded costs incurred by the General Fund in 2022)	-252
Net Other Expenditure Changes	21
Total Expenditure Increase/(Decrease) over Prior Year	191

Clallam County General Fund Results
March 2022

March 2022 Full Year Projection vs Annual Budget (rounded to thousands)

	2022 Projected	2022 Original Budget	Over/(Under) Budget
REVENUES:			
Taxes	24,438	24,093	345
Licenses & Permits	1,079	1,055	24
Intergovernmental Revenues	7,214	7,214	0
Charges for Goods & Services	8,276	8,276	0
Fines & Penalties	722	833	-111
Misc Revenue (Interest Inc, Camping Fees, etc)	1,708	1,782	-74
Nonrevenues (Sale/Use Tax, Lodging Tax--Parks & Facil)	3	78	-75
Other Financing Sources (Timber Sales, other)	629	740	-111
Transfers In	2,940	2,440	500
Intergovernmental--CARES/FEMA Reimbursements	300	300	0
Total Revenue--Excluding CARES/FEMA	47,009	46,512	497
Total Revenue--CARES/FEMA	300	300	0
Total Revenue	47,309	46,812	497
EXPENDITURES:			
Payroll	23,364	24,620	-1,256
Payroll--COVID	0	0	0
Benefits	9,483	10,018	-535
Benefits--COVID	0	0	0
Supplies	1,406	1,518	-112
Supplies--COVID	3	0	3
Services	7,279	7,606	-327
Services--COVID	168	0	168
Capital	363	363	0
Capital--COVID	0	0	0
Transfer Out --COVID	0	0	0
Transfers Out	6,713	6,213	500
Payment to Risk Pool	1,366	1,366	0
Total Expenditures--excluding COVID	49,974	51,704	-1,730
Total Expenditures--COVID	171	0	171
Total Expenditures	50,145	51,704	-1,559
Net Operating Surplus (Deficit)--Excluding COVID	-2,965	-5,192	2,227
Net Operating Surplus (Deficit)--COVID	129	300	-171
Net Operating Surplus (Deficit)	-2,836	-4,892	2,056
Fund Balance	12,693	10,637	2,056